Network Operations Report 2025

Annex II - AIRPORTS

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1 NM MAIN SUPPORT ACTIONS IN 2025

1.1 CONNECTING AIRPORTS AND NETWORK

During 2025, NM enhanced collaboration with airports for their integration into the Network (see details in sub-sections below). Bilateral discussions are now regularly taking place with most of the Top 80 airports and regular briefings, working group and task force meetings are regularly taking place on the most strategic subjects like (airport planning, schedule resilience, predictability, connectivity to the network. An Airport Domain Team is now in place to ensure more proactive early coordination, but also close monitoring of KPI produced post-op to identify where Network Manager support might be needed.

Furthermore, exchanges between operational experts have been conducted through visits of APOC staff to the NMOC to deepen the mutual understanding and improve collaboration.

Connecting airports to NM network has accelerated in the recent years, bringing new challenges. The Airport Network Integration team of NM is in the process of applying changes to the validation protocol that is required before each airport can be connected to NM as A-CDM, Advanced ATC Tower or ANI airport via a flight status message exchange or when airports change an essential part of their previous system. To continue to support a growing number of airports in the integration work, the new approach relies on a centralised cloud-based validation platform between NM and the airports, providing full validation history, better transparency and traceability. The future validations will increase the responsibility of airports and will expect better preparedness and maturity from them, demonstratable by an automated self-validation prior to requesting NM to undertake final validation of the integration. The self-validation capability is planned to be available by the end of 2026. In the longer horizon, there will also be post-ops monitoring of all DPI/API message exchanges established between airports and NM.

1.1.1 AIRPORT CDM AND ADVANCED ATC TOWER IMPLEMENTATIONS

At the end of 2025, 33 A-CDM airports were connected to NMOC, Gatwick airport being the most recent addition to the list. In addition, Geneva airport achieved the A-CDM status in 2016 but was temporarily disconnected between May 2025 and February 2026 for re-validation of A-CDM due to their system change. A-CDM airports are all integrated into the NM network via Departure Planning Information (DPI) messages, thus enabling the NMOC to receive more accurate take-off time information. The 34 A-CDM airports account for 39.6% of NM area departures.

2025 saw eight (8) new Advanced ATC Towers connect to NM, bringing the share of departure traffic from such airports to 12,1%. In 2025 Luleå, Aktion, Chania, Kavala and Marseille Provence connected using the ECRA interface.

A-CDM and Advanced ATC Tower airports now enable NM to receive DPI messages for 51.7% of departures in the NM area. The use of the NM's Estimated Off-Block Time update service continues to increase, with 37 airlines currently using the service. Many airlines have extended the use of this service to more/all A-CDM airports where they operate. Information on individual airports which implemented A-CDM and Advanced ATC Tower in 2025 can be found further on in this Annex.

1.1.2 AOP/NOP INTEGRATION

The work on AOP-NOP integration continues, London Heathrow, Brussels, Barcelona El Prat, Palma de Mallorca, Milan Malpensa, Berlin Brandeburg, Copenhagen, successfully completed the deployment of iAOP-NOP integration in 2025. Four (4) airports started the validation process in 2025 for completing the deployment in 2026; additional 15 airports are actively working on the system requirements and implementation of the messages exchange with NM. This data

exchange allows NM and Airports to tighten their operations plan, by linking inbound and outbound flights for better anticipation of reactionary delay in ATFM, thus improving predictability of the network. With better predictability, the ATFM Regulations can be optimised, reducing the ATFM delay. The data exchange is provided via NM B2B services to all operational Stakeholders, improving awareness and operational efficiency. By 31/12/2025, all iAOP/NOP airports are also requested to share their A-CDM data via NM B2B services.

High level of coordination with Central European Facilities (CEF) funded projects stakeholders, airport operators, ANSPs, SDM and ACI is maintained through the process.

1.1.3 INTEGRATION OF REGIONAL AIRPORTS

Building on research from the SESAR TAM project, NM has developed a concept of Regional Airport Connectivity with the goal of increasing network coverage of departing flights from the ECAC area to around 85%. The associated 'European Connected Regional Airports' (ECRA) tool is designed to simultaneously provide information to enhance the local situation awareness at the airport but also to automatically provide departure planning information messages to NM in order to enhance the network predictability.

The surveillance data for ECRA is provided by an ADS-B receiver installed at the airport and during 2025 around 12 ADS-B receivers were dispatched to airports as part of their plans to deploy the ECRA tool into live operations and attain a level of network integration corresponding to 'Advanced ATC Tower'. In 2025, ECRA further demonstrated its viability as a low-cost cloud-based connectivity solution.

During 2025, the airports of Aktion, Lulea and Marseille Provence joined the list of airports connected to NM as Advanced ATC Towers via the ECRA solution. In parallel, a large number of workshops were performed with individual airports to highlight the potential advantages of ECRA deployment, and it is fully expected that these technical interchanges will bear fruit in 2026 as part of the continuing ECRA roll-out. An additional technical activity started in 2025 was designed to permit the reception of data from any ADS-B receiver at an airport rather than one specifically designed for ECRA. This activity will further enhance the potential 'speed' of ECRA deployment allowing existing infrastructure to be exploited rapidly. A collaboration between the NM Airport and CNS units has resulted in the purchase of around 70 ADS-B receivers which will ensure the availability of the necessary hardware for the coming years.

ECRA also provided the technical environment permitting the connection of 109 airports and 72 airlines to NM through the transmission of Predicted Departure Planning Information (P-DPI) messages during the Summer. This activity demonstrated, a 30% increase in departure predictability, a potential 30% reduction in ATFM delay and a 50% reduction in flight suspensions through more accurate departure planning reflecting the reactionary delay associated to consecutive flight rotations.

In parallel to the live deployment of ECRA, the SESAR R&D programme has also been focusing on enhancing the accuracy of the ECRA predictions during de-icing operations. Significant work has been performed to enhance the ECRA interface for winter operations and data gathering trials will take place in early 2026.

1.2 AIRPORT FUNCTION SERVICES

During 2025, airports in the network continued cooperating with the Airport Function in planning for and resolving operational issues together with NM. Good examples are the coordination for UEFA Football Finals and other sports events, night curfew restrictions, tactical runway closures and parking congestion issues.

Still, there was a number of relevant airports for which there was no direct cooperation. NM is working to increase the quantity and quality of airport-NM communication channels.

1.2.1 AIRPORT FUNCTION DASHBOARD

2025 saw a year of enhancements with the Airport Function team providing input to continued development of the dashboard. The Airport Function Dashboard (AFD) provides a single interface showing DCB issues and general KPIs indicative of airport operations performance that are relevant for the NMOC (number of cancellations, suspended flights, diversions, etc.). The new Forecast View enables Airport Function to visualise upcoming events (OPMET, NOTAMs, Regulations, etc.) that might impact airport operations. Together with Tactical Dashboard it supports the operational exchange between an APOC and NMOC in the pre-tactical and tactical phases by highlighting the main issues in a consolidated view. The AFD is used to enhance the common situational awareness and enables better decision-making for the network partners, who can then jointly implement optimal actions/measures that support airport operations, while improving the network performance.

The release of the public version of the Airport Function Dashboard is expected at the end of Q1 2026.

1.3 AIRPORT CORNER – ENHANCED INFORMATION EXCHANGE BETWEEN AIRPORTS AND NM

Airport Corner continues to play an important role providing a platform for airports to regularly share information within NM and the Network in an efficient and harmonised manner.

The main focus in 2025 was to enhance regular collaboration with those airports already contributing to the Airport Corner process. In addition, some new airports have joined the process. Many airports were contacted individually to together agree on how to improve the awareness and reengage the local information providers in the process. A special focus was given in enhancing APOCs involvement (pre-tactical/tactical information provision). In addition, five (5) new airports have joined the process.

As a result, approximately 70 additional airport users joined the Airport Corner process as information providers with a total of 135 airports. There has been a continued increase in the contribution of regular updates from airports, including planned events and unexpected disruptions. Airports have also increased the number of updates on diversion capabilities and strategic information, such as their future capacity plans.

In parallel, the Airport Corner Team has used every opportunity to remind airlines about the dedicated Airport Corner for Airlines and its added value. In 2025, almost 30 new airline users subscribed to the Airport Corner service with an actual total of 317 airline users from 100 airlines. Via this service, airlines can access available airports information and subscribe to be informed in real-time about their airports of interest.

The project for the integration of Airport Corner into the future iNM system started in Q2 2025 with the involvement of external stakeholders. The final delivery is planned for 2026.

1.4 AIRPORT CAPACITY AND PERFORMANCE

During 2025, support to airport operational optimisation has continued through the conduct of ACAP (Airport Capacity and Performance) studies, being engaged for 20 airports. In particular, for Lisbon Airport (LPPT), the requested review of the airside modelling has been delivered in perspective of revised airport master plan. ACAP assessments were delivered to Keflavik (BIKF) and Yerevan (UDYZ), and interim updated versions provided for Warsaw (EPWA), Belgrade (LYBE), Tirana (LATI), Vilnius (EYVI), Chisinau (LUKK), integrating the traffic peaks during the

Summer period. In parallel, kick-offs and initial visits have also been conducted for Istanbul (LTFM), Bucharest (LROP), Porto (LPPR), Malta (LMML), Marrakech (GMMX), and Tbilisi (UGTB). New studies have been initiated with Riga (EVRA) and Sarajevo (LQSA). All took advantage of data collection through the Continuous Capacity and Performance Monitoring (CCPM) application (see below). The Vilnius and Malta studies include an additional Human Factor (HF) assessment of Tower operations. Follow-up process was initiated as well of previous (2024) studies, which triggered capacity revision in 2 airports (Tirana/LATI and Larnaka/LCLK), enhancements to the Master Plan and expansion plans of Casablanca (GMMN), and CCPM analysis updates to Athens (LGAV) and Paphos (LCPH). The process of ACAP study periodic maintenance, with update on (at least) annual basis, is proposed to be systematically repeated for all assessed airports, taking advantage the continuous automated data collection via CCPM application, supporting operational evaluation of the evolutions.

The number of airports connected to Continuous Capacity and Performance Monitoring (CCPM) application, supporting post-operation analysis of airport airside traffic using automated surveillance data collection (e.g. via ADS-B receiver), has reached 25 airports, representing over 10% of the ECAC traffic, with recent additions of: Bucharest (LROP), Malta (LMML), Napoli (LIRN), Faro (LPFR), Madeira Funchal (LPMA) and Riga (EVRA). The process for connecting Istanbul (LTFM), Tbilisi (UGTB), and Sarajevo (LQSA) has been initiated, and will support of ACAP work, while initial contacts took place with Munich (EDDM) and Hamburg (EDDH) following interest. Further deployment is also supported and facilitated by synergies in the provision by EUROCONTROL of ADS-B receivers, being supplied in coordination with the NM CNS Unit, and also serving the purpose of connecting to the NM ECRA application.

1.5 DEPLOYING RUNWAY THROUGHPUT SOLUTIONS

On runway solution implementation support and regulatory evolution in view of facilitated deployment, work has progressed with ICAO for developing two proposals for amendments (PfA). Through the Wake Turbulence Specific Working Group (WTSWG), enhancements address the wake turbulence groups (‘RECAT’), opposite direction and requested landing beyond touch down zone (linked to requests from some of our Stakeholders), and through the Separation and Airspace Safety Panel (SASP) on optimised final approach spacing based on arrival runway occupancy time (‘ROCAT’).

Under SESAR3 ‘HERON’ DSD project, operational demonstration trials have been completed at Brussels Airport (EBBR) for Increased Second Glide Slope (targeting noise reduction on final approach), at Istanbul (LTFM) on reduced spacing behind narrow-body traffic down to separation minimum, based on the runway occupancy time assessment, which brought 7% increase in arrival runway throughput and higher use of preferential landing runway (35R) enabling to reduce taxi-in time for the concerned traffic, and finally at Warsaw (EPWA) with implementation of Optimised Runway Delivery (ORD) / AWALON solution for wind aloft prediction and optimised management on approach. The HERON project was completed in 2025.

1.6 OTHER AIRPORT TOOLS AND SERVICES

1.6.1 PASSENGER DEMAND

During 2025, the Passenger Demand Service has evolved adding to the dataset web searches to the previous ticketing information. This important change has increased the availability to make the productions more robust. The service has been made available via the current EUROCONTROL NMB2B services allowing the airports to connect their own Operational systems to upload and retrieve the data of the service.

The service is fully operational, with more than 30 airport operators currently subscribed. During 2026, a feasibility assessment is planned to evaluate the enhancement of the service to include

nationality-level insights, particularly relevant in the context of the Entry-Exit System (EES) being implemented by States across Europe. This assessment may also explore a shift from a strictly quantitative service towards a qualitative, passenger-flow-focused insights.

Feedback from subscribed airports and potential service adjustments are currently under collection and assessment. Nevertheless, continued support to the network in the context of passenger demand and the impact of the new Entry-Exit System (EES) remains a high priority, particularly as a pre-tactical insight capability.

1.7 OTHER FORMS OF SUPPORT

During 2025 there were many uncategorised activities performed with an aim to support the Airports on their way towards providing predictable, punctual and efficient operations. The axes of support included tailored workshops (Warsaw, Lisbon, Dublin) responding to the needs of Stakeholders in bilateral meetings or during the Network Operations Plan & Report data collection exchanges. The support includes also interfacing the NM's flagship programme, iNM, where airports collaborate closely with the NM on modernization and development of airport-ecosystem related tools and features to be delivered as a part of the programme's framework.

2 INDIVIDUAL AIRPORTS DATA

The year 2025 for airports was marked by multiple positive developments, sometimes building upon projects started in 2024, but not concluded due to specific challenges. Thanks to innovative projects and enhanced coordination effort the airports saw remarkable improvements in traffic management, security control, and punctuality, leading to overall decrease of ground delays and increased punctuality.

The key achievements could be grouped in three main categories:

- **Infrastructure and Capacity**: some airports focused on expanding or optimising physical airport assets to handle demand more effectively. Projects include increasing or expanding apron, security facilities, check-in desks, boarding gates and/or baggage systems. In the case of Schengen area airports, a relevant part of this category is linked to the preparation of border control infrastructure for the Entry Exit System, which started operations towards the end of 2025.
- **Digitalisation, Automation & Data-Driven Operations**: airports continued introducing modern digital tools and automated processes to improve operational awareness and decision-making. This includes work on AOP/NOP, CDM and AdvATC, turnaround and performance monitoring systems, advanced planning tools and new data platforms.
- **Stakeholder Coordination and Governance**: this includes initiatives that strengthen cooperation among with airlines, handlers, ANSP and the Network Manager. Projects often formalise governance structures, establish dedicated coordination centres, introduce regular performance dialogues, or enhance information-sharing processes.

The airports, however, were also exposed to internal and external factors impairing their activities. The feedback provided by the Airport Operators allowed for identification of the following summarised issues:

- **ATFM regulations:** while new NMOC weather procedures and less severe weather issues reduced the impact of weather ATFM regulations, other issues (e.g. airspace capacity in some sectors) were still a main cause for ATFM regulations affecting airports. Depending on the geographical area the accumulated knock-on effect led to inability to recover the delays, which in selected cased resulted in infringement of the night curfews and/or the cancellation of flights.

- **IT & Systems issues**: radar and ILS failures, cybersecurity attacks and other IT & systems issues were a source of delay for various airports and for the network. This includes the major disruption caused by a large power outage in the Iberian Peninsula in April.
- **Other external factors**: as in previous years, some airport operations were affected by their infrastructure projects. Runway and apron/taxiway projects often need to be exercised in the summer, when demand is higher. These projects can result in temporary limitation and capacity loss. A number of drone interference events also caused disruptions at different airports.

Despite these hurdles, the overall performance of airports improved, showcasing resilience and adaptability in the face of evolving demands and external factors.

Below, this section presents detailed information about all airports which were part of the NOP/NOR Process for Airport in the previous Network Operations Plan (NOP 2025-2029), plus airports becoming part of Network Operations Plan 2026/2027-2030.

IATA Code	ICAO Code	Name
KEF	BIKF	Keflavik
BRU	EBBR	Brussels National
CRL	EBCI	Charleroi
BER	EDDB	Berlin Brandenburg
FRA	EDDF	Frankfurt
HAM	EDDH	Hamburg
CGN	EDDK	Koeln-Bonn
DUS	EDDL	Duesseldorf
MUC	EDDM	Munich
LEJ	EDDP	Leipzig/Halle
STR	EDDS	Stuttgart
HEL	EFHK	Helsinki-Vantaa
BHX	EGBB	Birmingham
MAN	EGCC	Manchester
BRS	EGGD	Bristol/Lulsgate
LTN	EGGW	London/Luton
LGW	EGKK	London/Gatwick
LHR	EGLL	London/Heathrow
GLA	EGPF	Glasgow
EDI	EGPH	Edinburgh
STN	EGSS	London/Stansted
AMS	EHAM	Schiphol Amsterdam
DUB	EIDW	Dublin
CPH	EKCH	Copenhagen Kastrup
LUX	ELLX	Luxembourg
OSL	ENGM	Oslo
KRK	EPKK	Krakow/Balice
WAW	EPWA	Warsaw Chopin
ARN	ESSA	Stockholm-Arlanda
RIX	EVRA	Riga Intl
LPA	GCLP	Las Palmas
ACE	GCRR	Arrecife Lanzarote
TFS	GCTS	Tenerife Sur
TFN	GCXO	Tenerife Norte
CMN	GMMN	Casablanca/Mohammed V
TIA	LATI	Tirana
SOF	LBSF	Sofia
LCA	LCLK	Larnaca
ALC	LEAL	Alicante
BCN	LEBL	Barcelona
IBZ	LEIB	Ibiza

IATA Code	ICAO Code	Name
MAD	LEMD	Madrid Barajas
AGP	LEMG	Malaga
PMI	LEPA	Palma de Mallorca
VLC	LEVC	Valencia
TLS	LFBO	Toulouse
LYS	LFLL	Lyon
MRS	LFML	Marseille Provence
NCE	LFMN	Nice
CDG	LFPG	Paris Charles De Gaulle
ORY	LFPO	Paris Orly
MLH	LFSB	Basel/Mulhouse
ATH	LGAV	Athens
HER	LGIR	Heraklion
RHO	LGRP	Rhodes
SKG	LGTS	Makedonia
BUD	LHBP	Budapest
CTA	LICC	Catania Fontanarossa
PMO	LICJ	Palermo Punta Raisi
MXP	LIMC	Milano Malpensa
BGY	LIME	Bergamo/Orio Alserio
LIN	LIML	Milano Linate
BLQ	LIPE	Bologna
VCE	LIPZ	Venice
FCO	LIRF	Rome Fiumicino
NAP	LIRN	Naples
PRG	LKPR	Prague
TLV	LLBG	Tel Aviv
MLA	LMML	Malta Luqa
VIE	LOWW	Vienna
FAO	LPFR	Faro
OPO	LPPR	Porto
LIS	LPPT	Lisboa
OTP	LROP	Bucharest Otopeni-Intl.
GVA	LSGG	Geneva
ZRH	LSZH	Zurich
ESB	LTAC	Ankara-Esenboga
AYT	LTAI	Antalya
ADB	LTBJ	Izmir-Adnan-Menderes
SAW	LTFJ	Istanbul/Sabiha Gokcen
IST	LTFM	iGA Istanbul
BEG	LYBE	Belgrade

Scope of information

The following information is reported in the NOR Annex. The airports are sorted in ascending order of airport ICAO code.

Traffic, minutes of delay and punctuality evolution 2019-2025

- Actual traffic evolution. Unit: IFR thousand movements per year (all NM-covered flights)
- Yearly ATFM arrival delay per cause of delay. Unit: Minutes of delay (CODA-covered flights only, Arrival regulations only)
- Arrival punctuality. Unit: percentage of flights arriving more than 15 minutes late or early (CODA-covered flights only)
- Departure punctuality. Unit: percentage of flights departing more than 15 minutes late or early (CODA-covered flights only)

(Source: EUROCONTROL CODA)

Summer Operations Feedback

Qualitative summary of airport minutes of delay during Summer 2025 (all NM-covered flights) compared to network average in Summer 2025 and to the same airport in Summer 2024 in the following categories, defined in the NOP/NOR Process for Airports agreed at AOT[1]:

- Ground delay
- First wave ground delay
- Departure delay resulting from ATFM regulation (both EnRoute and Arrival, whether or not related to weather)
- Arrival delay resulting from ATFM regulation (both EnRoute and Arrival, whether or not related to weather)

where “Above” means more than one minute above, in line with means less than one minute above or below; and below means more than one minute below.

(Source: EUROCONTROL ETFMS and Airport Unit analysis)

Achievements on Operational Actions and Remedial Measures from NOP 2025-2029

For airports that had Operational Actions and Remedial Measures agreed for NOP 2025-2029, summary indicating whether they were completed, work in progress, partially completed, ongoing (i.e. the task does not have a defined end, e.g. “regular meetings with main stakeholders”) or not achieved, and comments.

(Source: NOP NOR Process for Airports)

Network Manager Actions in 2025

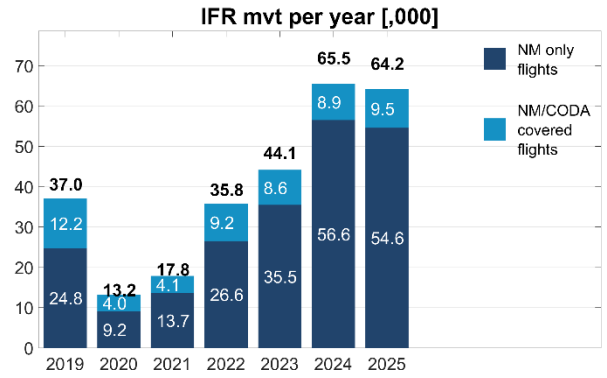
Summary of actions taken by the Network Manager, sub-divided into the following areas of activity. This is provided only when information for 2025 is available:

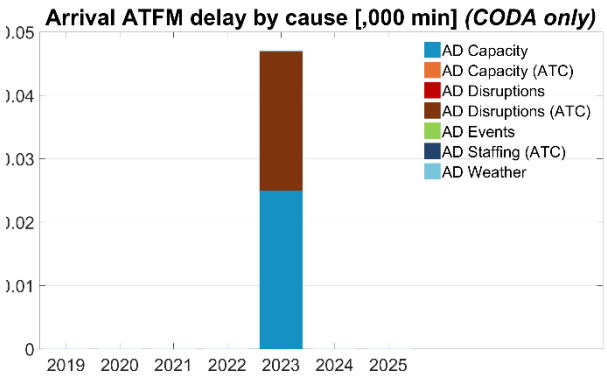
- Airport Connectivity (AOP/NOP, A-CDM, AAT or ECRA implementation)
- Airport Capacity and Performance
- Increased Runway Throughput projects
- Airport Domain & Airport Function
- Airport Corner

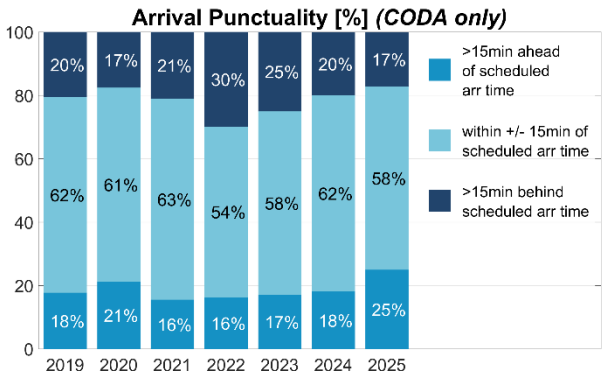
(Source: Airport Unit)

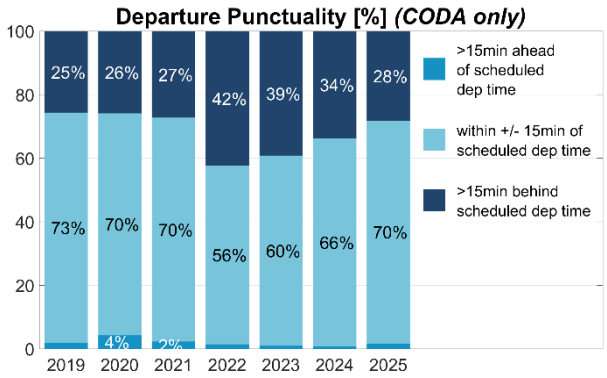
[1] As defined in “*Airports in the NOP/NOR Summer analysis - definition of metrics*”

KEFLAVIK (BIKF/KEF)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

	JUNE		JULY		AUGUST		TOTAL SUMMER	
	vs Network	vs Jun24	vs Network	vs Jul24	vs Network	vs Aug24	vs Network	vs S24
Ground delay								
First wave ground delay								
Dep delay due to ATFM								
Arr delay due to ATFM								

Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

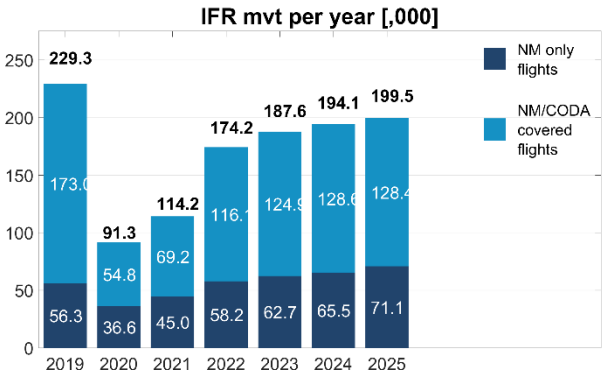
Operational Actions	Status	Comments
A-CDM local implementation	WORK IN PROGRESS	Target date 2027
Establishing process for first wave departure monitoring	WORK IN PROGRESS	
Revising the processes related to ground delays monitoring	WORK IN PROGRESS	
Collaboration with the NM on monitoring local situation	ONGOING	
Hosting weekly and daily meetings on operational issues and risks	COMPLETED	

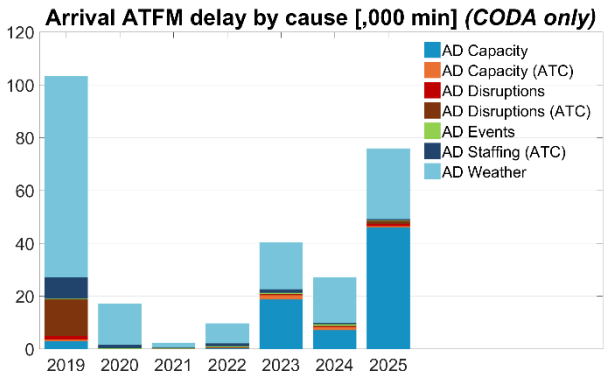
The airport did not have Remedial Measures in NOP 2025-2029.

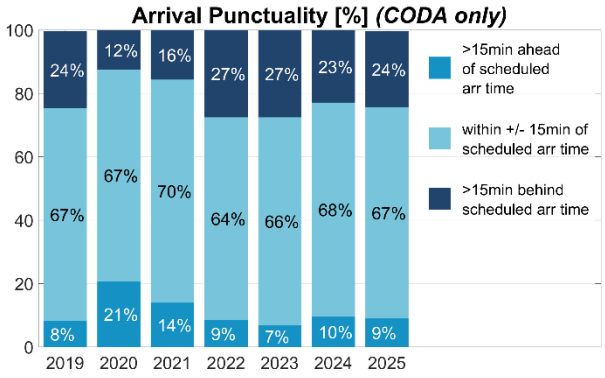
Network Manager Actions in 2025

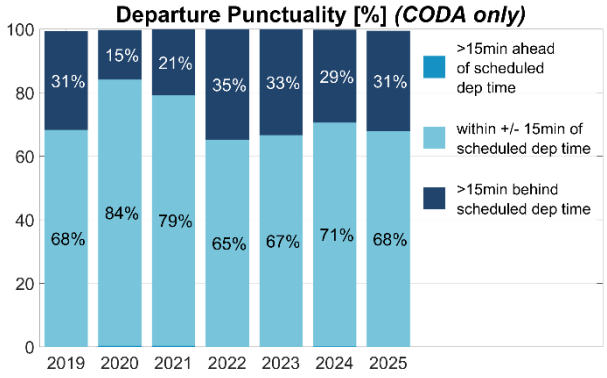
Area of activity	Actions Completed in 2025
Airport Domain & Function	Pretactical/tactical contact still not in place
Airport Corner	Airport does not currently contribute to the process.
Airport capacity and performance	Airport capacity and performance study developed

BRUSSELS (EBBR/BRU)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

	JUNE		JULY		AUGUST		TOTAL SUMMER	
	vs Network	vs Jun24	vs Network	vs Jul24	vs Network	vs Aug24	vs Network	vs S24
Ground delay								
First wave ground delay								
Dep delay due to ATFM								
Arr delay due to ATFM								

Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

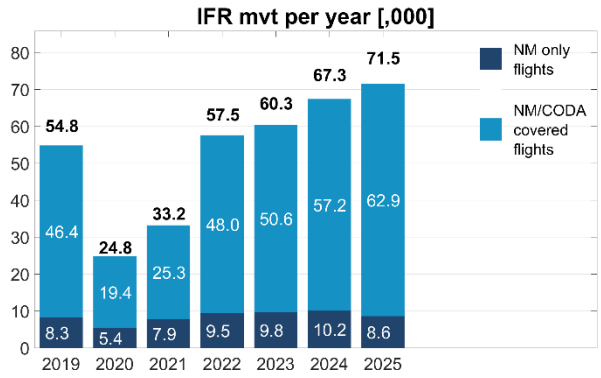
Operational Actions	Status	Comments
Operational Risk Assessment (ORA) of S25, incl. full DCB.	**COMPLETED**	
Ensuring staff hire and training to perform and supervise the ground activities.	COMPLETED	
Continued involvement in implementation of the AHM732 delay scheme.	ONGOING	
A-CDM performance monitoring and review with Stakeholders.	ONGOING	
Exec - level Performance Board (ANSP, AO, GHA).	ONGOING	
Increase remote stand capacity on a redesigned apron 51C.	ON HOLD	
Major investment in the (e)AOP: higher number of data points for manage operations performance; TA tool for objective, accurate and non-disputable timestamps proactive alerting on delays	WORK IN PROGRESS	

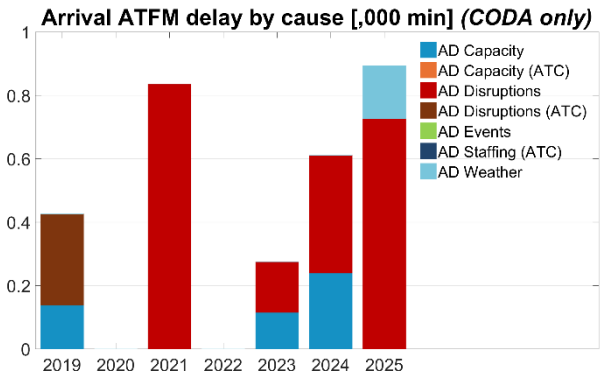
The airport did not have Remedial Measures in NOP 2025-2029.

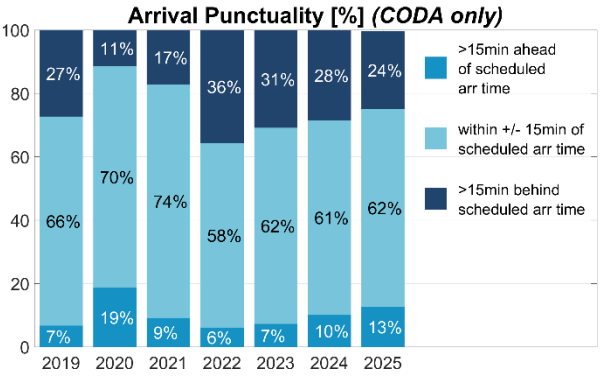
Network Manager Actions in 2025

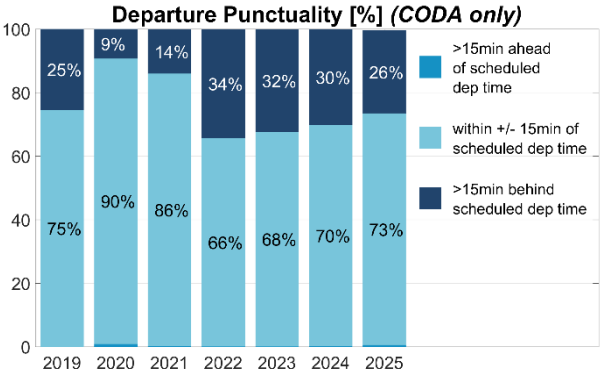
Area of activity	Actions Completed in 2025
AOP/NOP	The NM supported the airport in the deployment of iAOP-NOP in 2025. NM supported the Airport on the data exchange definition for eAOP-NOP Implementation (CEF_2023_001_EXOPAN).
Airport Domain & Function	Very regular contact with APOC
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information
Increased runway throughput	ISGS ops trial completed under SESAR HERON project

CHARLEROI (EBCI/CRL)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

	JUNE		JULY		AUGUST		TOTAL SUMMER	
	vs Network	vs Jun24	vs Network	vs Jul24	vs Network	vs Aug24	vs Network	vs S24
Ground delay								
First wave ground delay								
Dep delay due to ATFM								
Arr delay due to ATFM								

Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

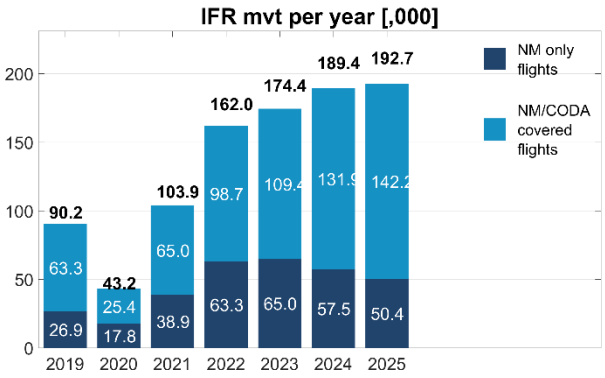
Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

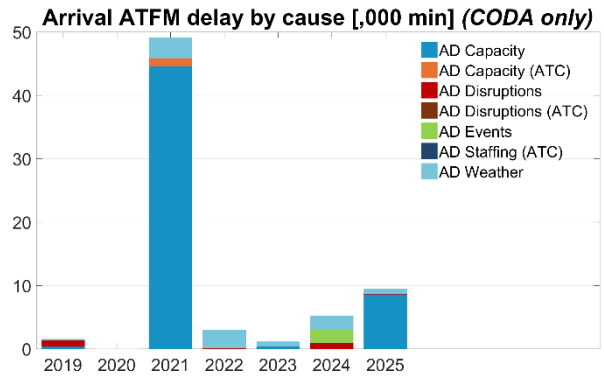
The airport did not have Remedial Measures nor Operational Actions in NOP 2025-2029.

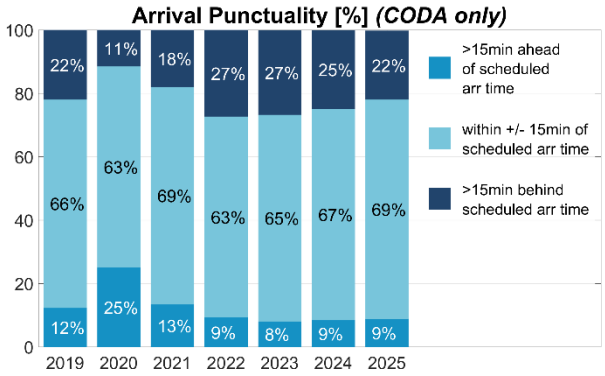
Network Manager Actions in 2025

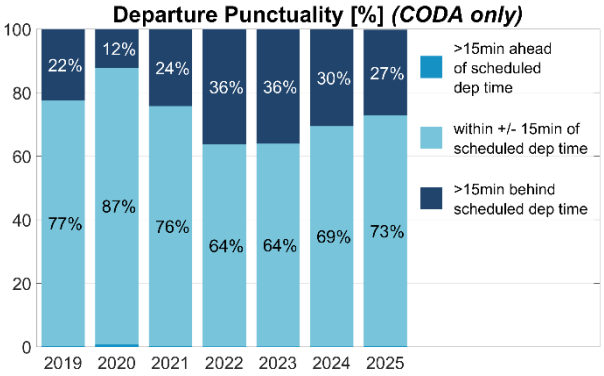
Area of activity	Actions Completed in 2025
Airport Domain & Function	Initial contacts made and mutual visits planned for Q1/Q2 2026
Airport Corner	NM made initial contact but not yet contributing to the Airport Corner process.

BERLIN BRANDENBURG (EDDB/BER)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

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Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

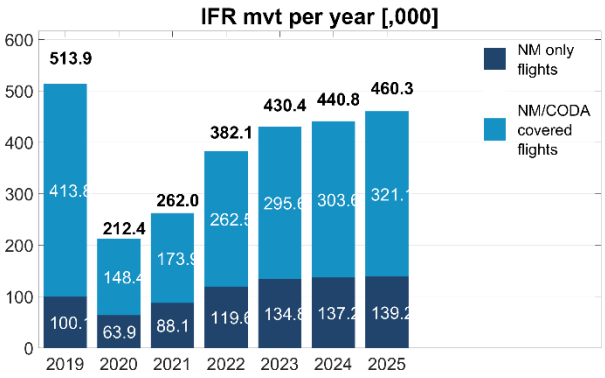
Operational Actions	Status	Comments
Increase number of High Efficiency stands (GHA always in place)	COMPLETED	Now x8 available
Expand access to Digital Turnaround monitoring to additional stakeholders.	COMPLETED	Now 49 stands equipped and staff trained
Expand “Resilience Team”, a floating team supporting GHA in critical flights when issues are identified	COMPLETED	
Introduce new check-in equipment and processes.	COMPLETED	New CT technology in 2 check-in areas
Continuous quality and performance monitoring	COMPLETED / ONGOING	

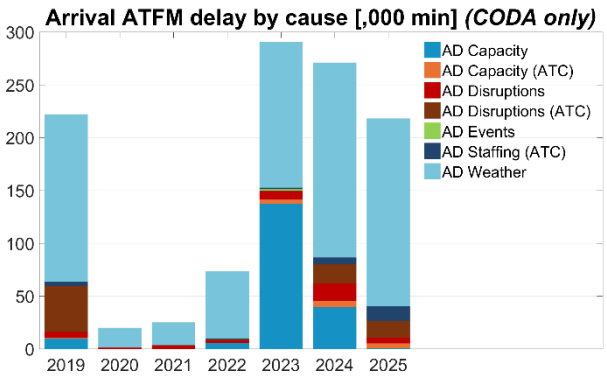
The airport did not have Remedial Measures in NOP 2025-2029.

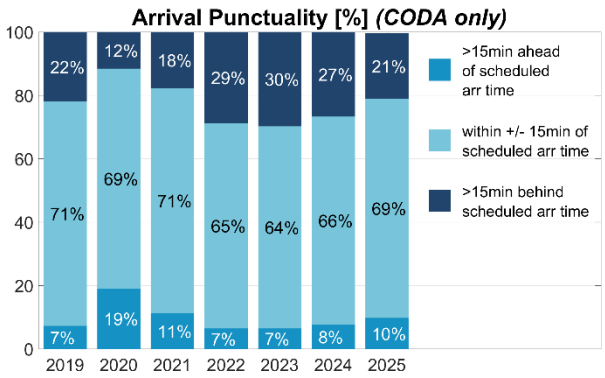
Network Manager Actions in 2025

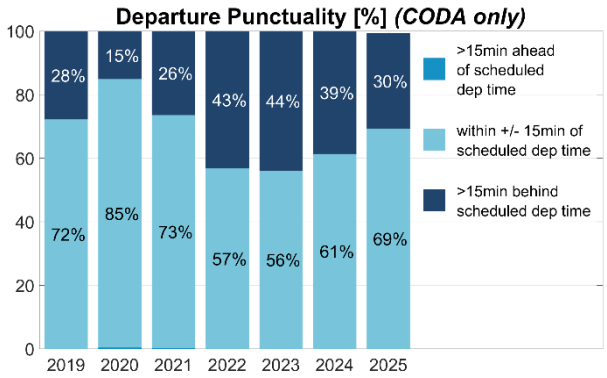
Area of activity	Actions Completed in 2025
AOP/NOP	The NM supported the airport in the deployment of iAOP-NOP in 2025. NM supported the Airport on the data exchange definition for eAOP-NOP Implementation (CEF_2023_001_EXOPAN).
Airport Domain & Function	Regular contact with APOC and a visit made end of Jan 2026
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information

FRANKFURT (EDDF/FRA)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

	JUNE		JULY		AUGUST		TOTAL SUMMER	
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First wave ground delay								
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Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

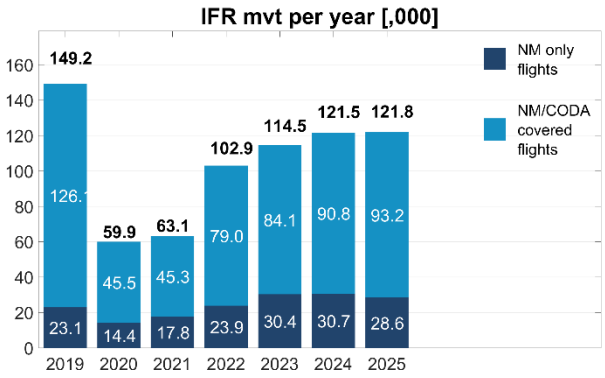
Operational Actions	Status	Comments
Further increase of automated turnaround monitoring.	COMPLETED / ONGOING	
Continued engagement with AOs and other stakeholders.	COMPLETED / ONGOING	
Continuous airport performance monitoring.	COMPLETED / ONGOING	
Initiative to work on improved weather forecasts impact mitigation.	COMPLETED / ONGOING	

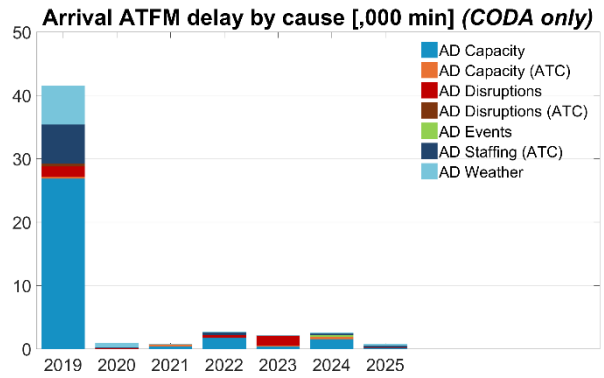
The airport did not have Remedial Measures in NOP 2025-2029.

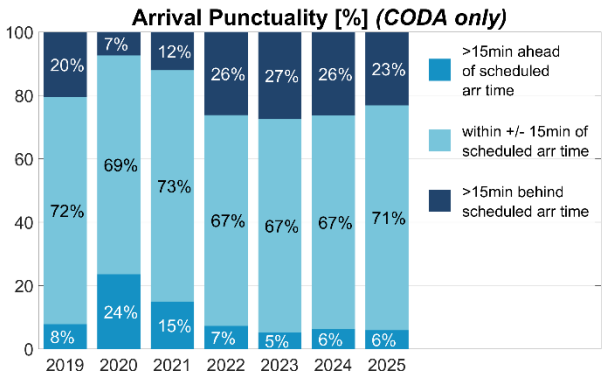
Network Manager Actions in 2025

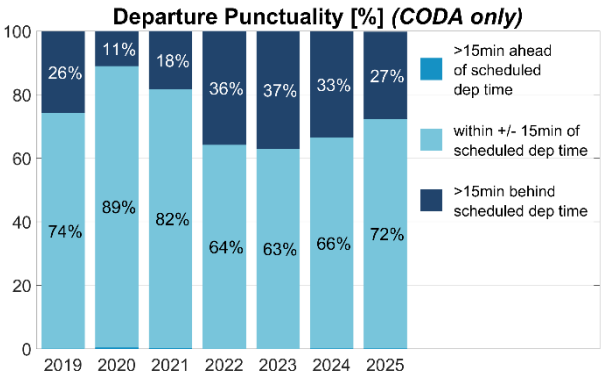
Area of activity	Actions Completed in 2025
AOP/NOP	NM supported the Airport on the data exchange definition for eAOP-NOP Implementation (CEF_2023_001_EXOPAN).
Airport Domain & Function	Regular contact with APOC when required
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information

HAMBURG (EDDH/HAM)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

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Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

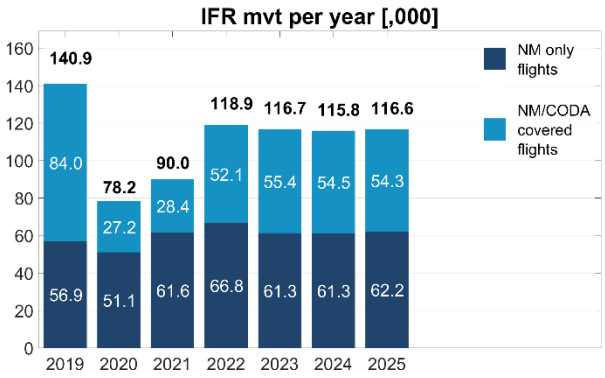
Operational Actions	Status	Comments
Measures to improve PRM management	PARTIALLY COMPLETED	New provider expected in March 2026
Monitoring of the regulation of the entire daily rotations to reduce number of movements after 23.00 local time	ONGOING	
Coordination with partners at the airport for improved ground processes in peak situations (the first wave in particular).	COMPLETED / ONGOING	
Major investments in equipment, accompanied by the recruitment of handling staff for summer 2025.	COMPLETED	

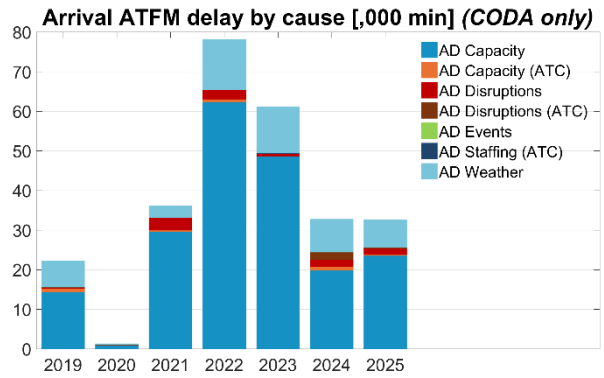
The airport did not have Remedial Measures in NOP 2025-2029.

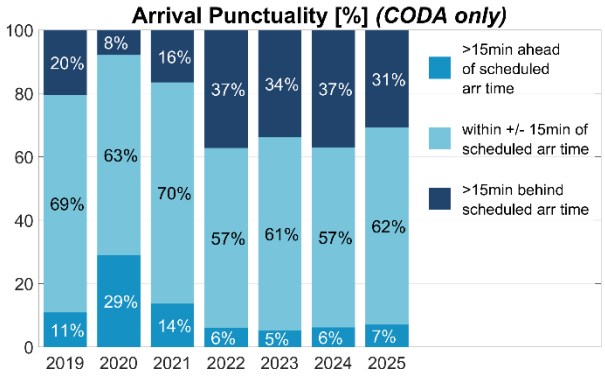
Network Manager Actions in 2025

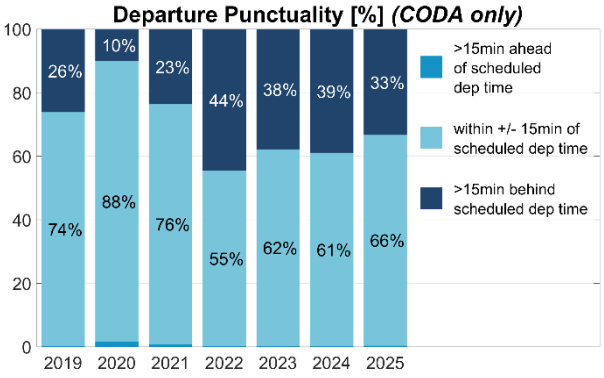
Area of activity	Actions Completed in 2025
AOP/NOP	NM supported the Airport on the data exchange definition for eAOP-NOP Implementation (CEF_2022_022_BEACON).
Airport Domain & Function	Regular contact with APOC and a visit will be planned Q2 2026
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information

COLOGNE/BONN (EDDK/CGN)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

	JUNE		JULY		AUGUST		TOTAL SUMMER	
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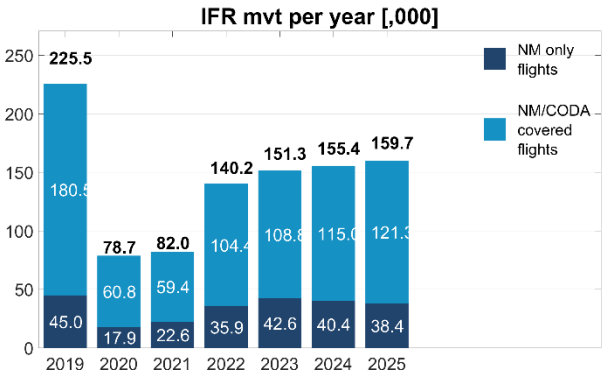
Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

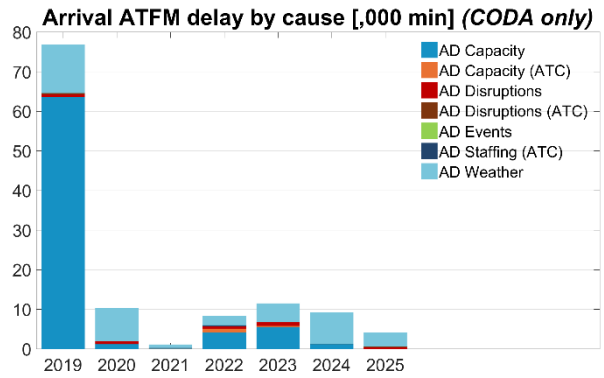
The airport did not have Remedial Measures nor Operational Actions in NOP 2025-2029.

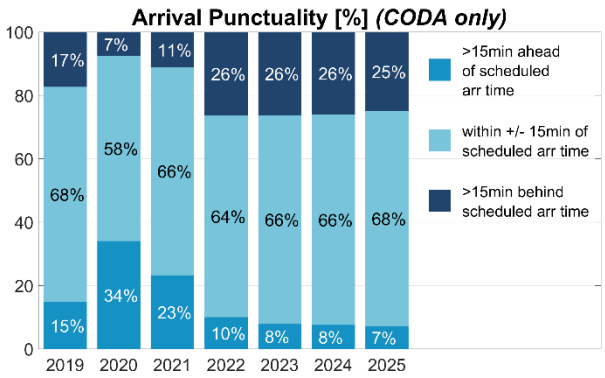
Network Manager Actions in 2025

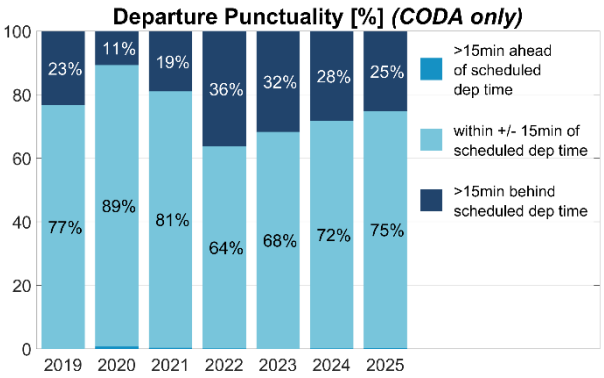
Area of activity	Actions Completed in 2025
Airport Domain & Function	Regular contact with APOC when required
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information

DUSSELDORF (EDDL/DUS)









Summer Operations Feedback

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Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

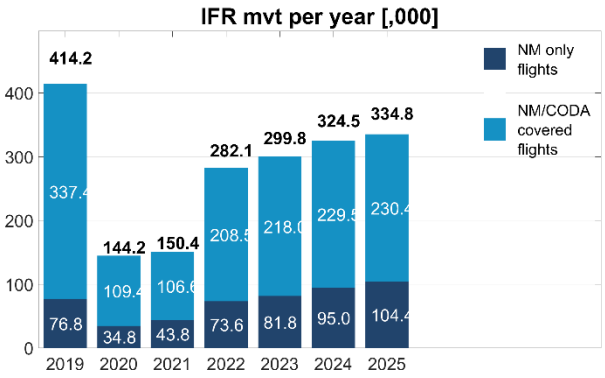
Operational Actions	Status	Comments
"Off Block 3.0" initiative ensuring a stable and robust operation for Summer 2025	COMPLETED	
Infrastructure modernization: terminal A Self Bag Drop, terminal C wait time predictions optimizations, roll-out of green energy solutions	COMPLETED	
Utilizing UEFA 2024 legacy in increased demand periods	ONGOING	
Continued implementation of staffing strategy	ONGOING	
Performance and punctuality initiatives (baggage, GH, departures)	ONGOING	
Innovation and automation: AI in turnaround, biometry	ONGOING	

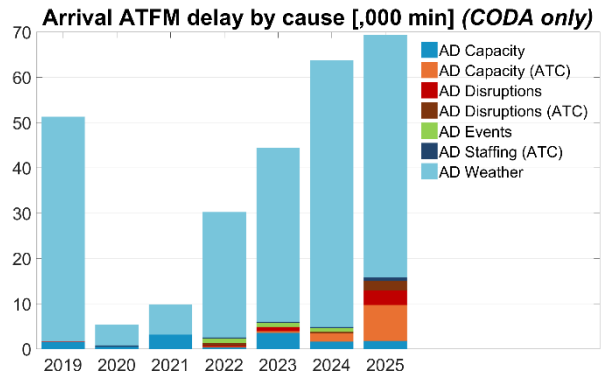
The airport did not have Remedial Measures in NOP 2025-2029.

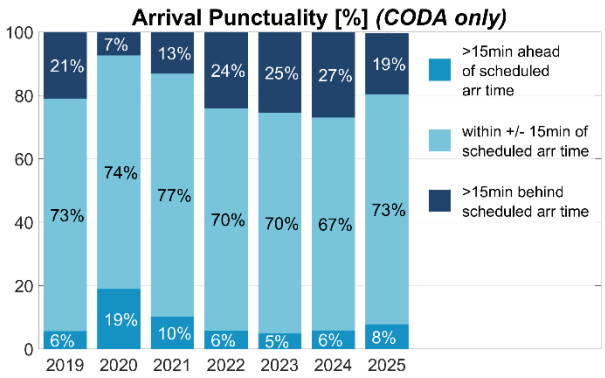
Network Manager Actions in 2025

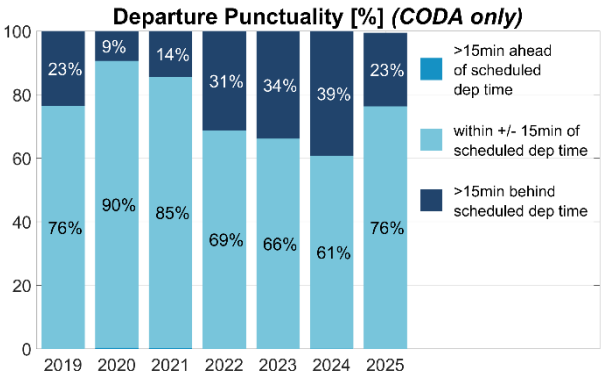
Area of activity	Actions Completed in 2025
AOP/NOP	The NM supported the airport in the implementation of iAOP-NOP in 2025. NM supported the Airport on the data exchange definition for eAOP-NOP Implementation (CEF_2023_001_EXOPAN).
Airport Domain & Function	Regular contact with APOC when required
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information

MUNICH (EDDM/MUC)









Summer Operations Feedback

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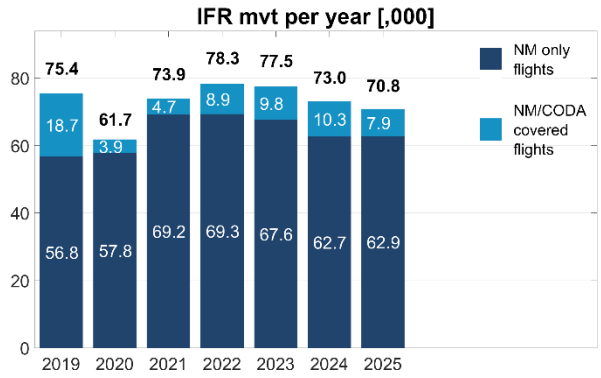
Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

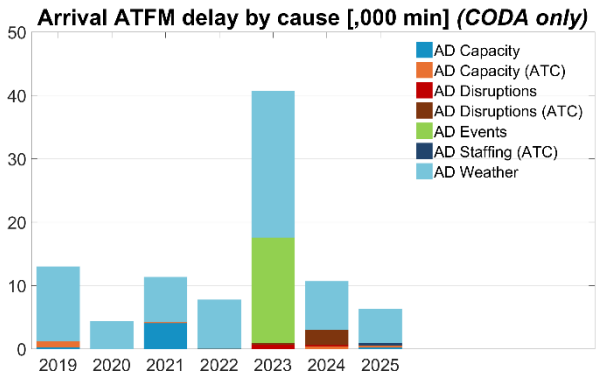
Remedial Measures	Status	Comments
Engage with AO on predictability	COMPLETED	
Operational Actions	**Status**	**Comments**
Increasing network resilience: discussions with partners incl. main carrier	COMPLETED	
Continuous focus on GHA resourcing (staff, digitalization, processes optimization)	PARTIALLY COMPLETED	
Focus on efficient PRM handling	COMPLETED	
Expansion of the security control lanes	COMPLETED	
Work on resilience with main carrier	COMPLETED / ONGOING	
New investment in baggage system: acquisition of unloading aids	ONGOING	

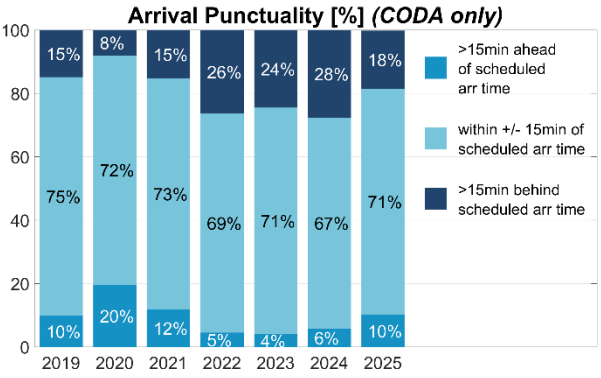
Network Manager Actions in 2025

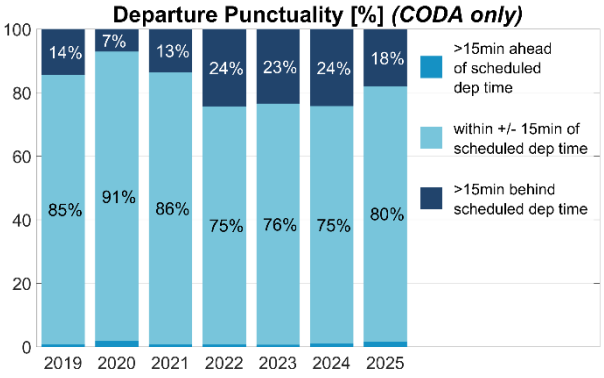
Area of activity	Actions Completed in 2025
AOP/NOP	The NM supported the airport in the implementation of iAOP-NOP in 2025. NM supported the Airport on the data exchange definition for eAOP-NOP Implementation (CEF_2023_001_EXOPAN).
Airport Domain & Function	Regular contact with APOC when required. Excellent cooperation during UEF Final in May 2025.
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information

LEIPZIG/HALLE (EDDP/LEJ)









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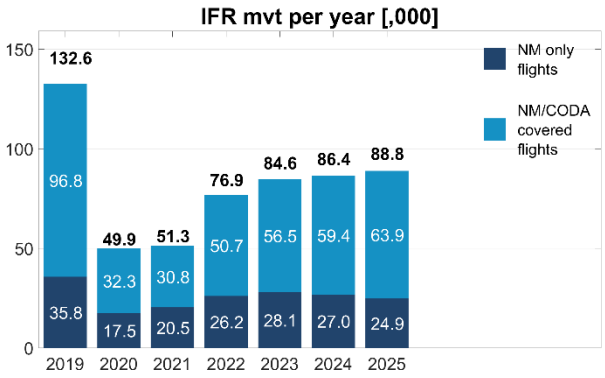
Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

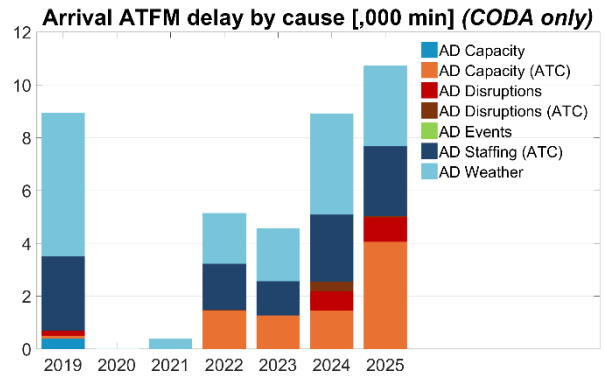
Remedial Measures	Status	Comments
Engage with selected AOs for earlier EOBT update	COMPLETED	Predictability improved
Operational Actions	**Status**	**Comments**
NM to support the Airport and AO meeting (predictability).	NOT NEEDED	
Collaboration with Federal Police on EES introduction (Federal Police responsibility).	COMPLETED	
Increased the routinely events reporting in Airport Corner.	WORK IN PROGRESS	
Coordinate with the NM traffic related to the European athletics championships.	COMPLETED	

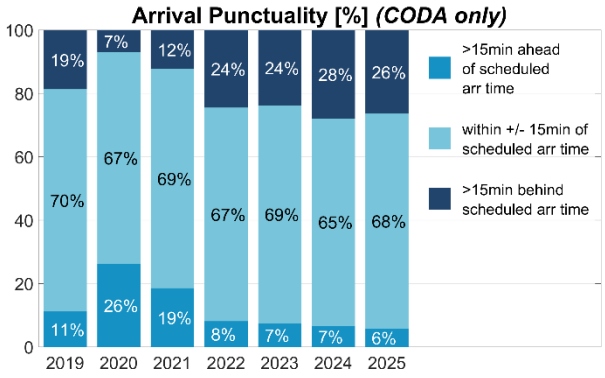
Network Manager Actions in 2025

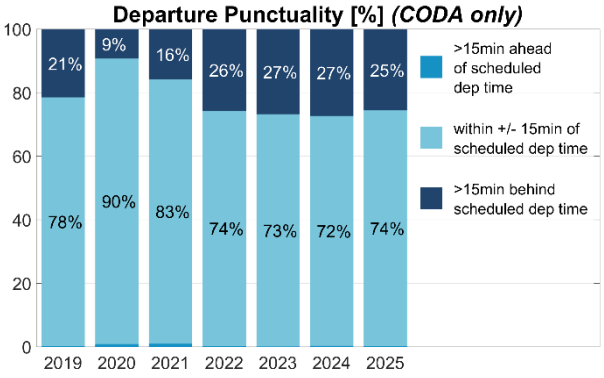
Area of activity	Actions Completed in 2025
Airport Domain & Function	Regular contact with APOC when required. Will cooperate further in advance of UEFA Final in May 2026
Airport Corner	Limited information provision. The NM would appreciate more regular contribution in the Airport Corner process for strategic, pretactical and tactical information.

STUTTGART (EDDS/STR)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

	JUNE		JULY		AUGUST		TOTAL SUMMER	
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First wave ground delay								
Dep delay due to ATFM								
Arr delay due to ATFM								

Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

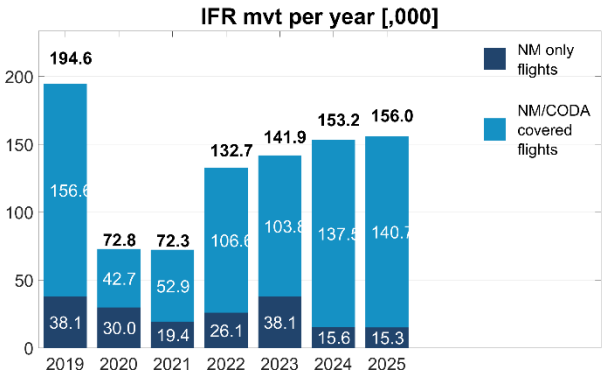
Operational Actions	Status	Comments
Earlier start of the check-in process to stabilize the first wave by reducing the threat of pax and bag related delays.	ONGOING	
Implementation of an Airport Operations Plan (AOP) incl. setting the Airport Operations Center (APOC) - supporting the pre-tactical and tactical phase	WORK IN PROGRESS	APOC implemented at the end of October and operational. Onboarding of staff and stakeholder integration is still in progress.

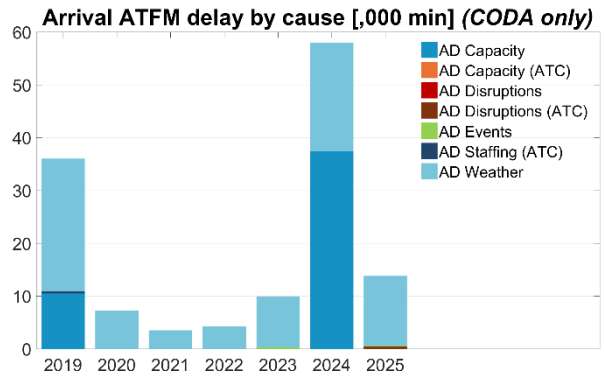
The airport did not have Remedial Measures in NOP 2025-2029.

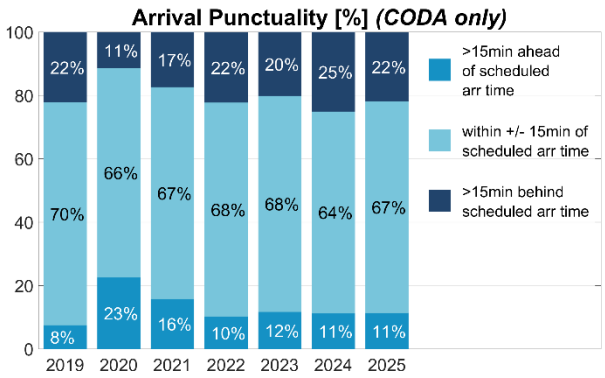
Network Manager Actions in 2025

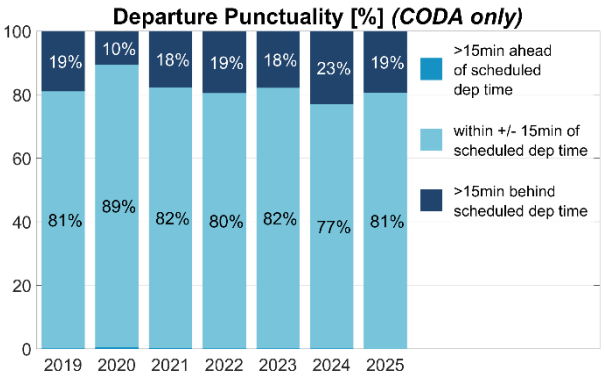
Area of activity	Actions Completed in 2025
AOP/NOP	NM supported the Airport on the data exchange definition for eAOP-NOP Implementation (CEF_2022_022_BEACON).
Airport Domain & Function	Regular contact with APOC and a visit made end of Jan 2026
Airport Corner	Limited information provision. The NM would appreciate more regular contribution in the Airport Corner process for strategic, pretactical and tactical information.

HELSINKI (EFHK/HEL)









Summer Operations Feedback

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Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

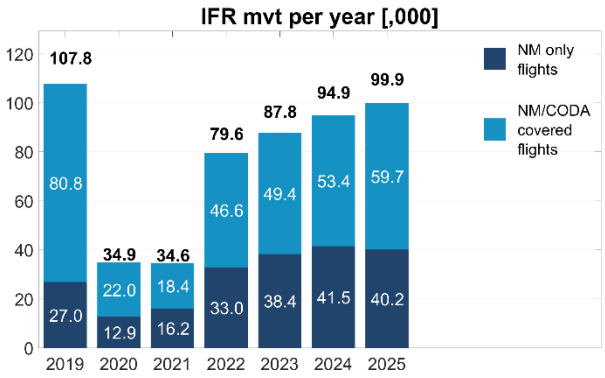
Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

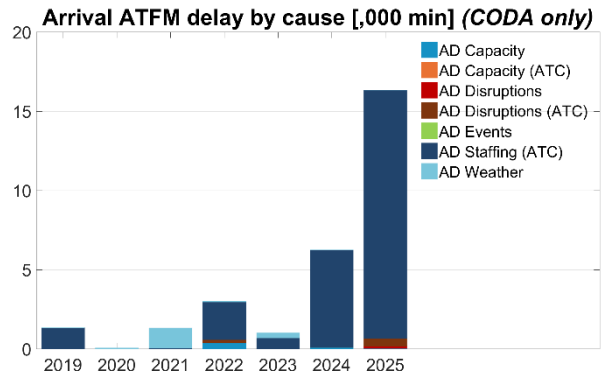
Remedial Measures	Status	Comments
Engage with airline to improve resilience	COMPLETED / ONGOING	
Operational Actions	**Status**	**Comments**
Continue deep dive with airlines to the topic of morning / first wave delay analysis	WORK IN PROGRESS	

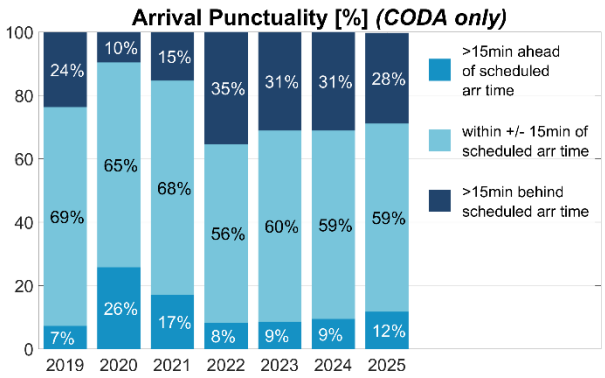
Network Manager Actions in 2025

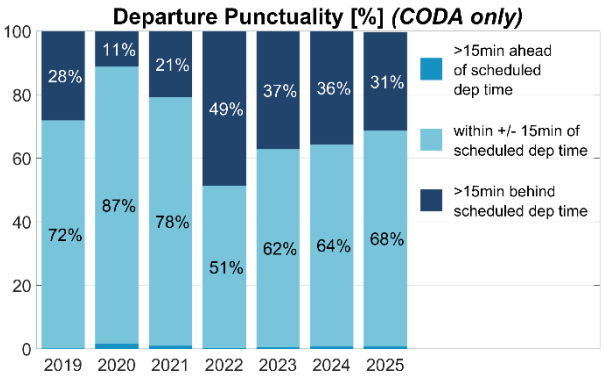
Area of activity	Actions Completed in 2025
AOP/NOP	NM supported the Airport on the data exchange definition for eAOP-NOP Implementation.
Airport Domain & Function	Regular contact with APOC when required
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information

BIRMINGHAM (EGBB/BHX)









Summer Operations Feedback

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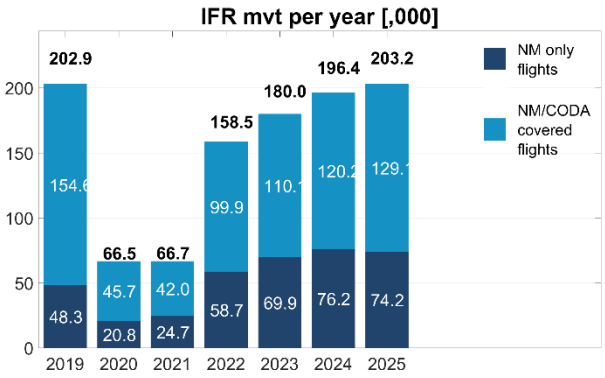
Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

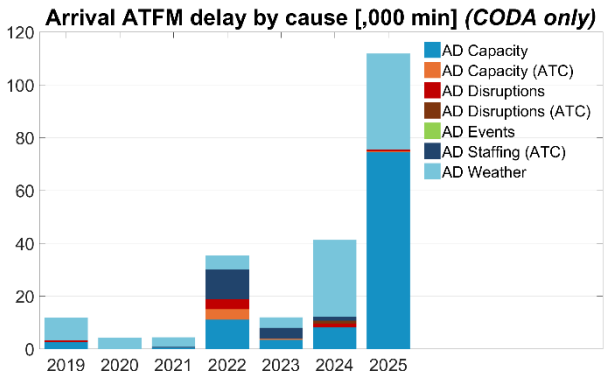
Remedial Measures	Status	Comments
Engage with selected AOs for earlier EOBT up-date	NOT NEEDED	EOBTs improved
Operational Actions	**Status**	**Comments**
Continues improvement on security (increasing the experience on use of the new equipment).	COMPLETED	
Increased number of security lines	COMPLETED	Two new lines
New PRM contract, incl. new PRM vehicle	PARTIALLY COMPLETED	Contract finalised. New tender in process
PRM fleet expected delivery in 2026		
Investment in baggage processes and immigration	COMPLETED	
Engage with NM services (airport corner and airport function)	NOT STARTED	

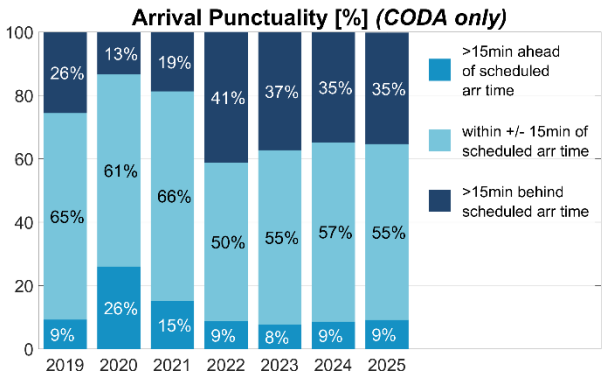
Network Manager Actions in 2025

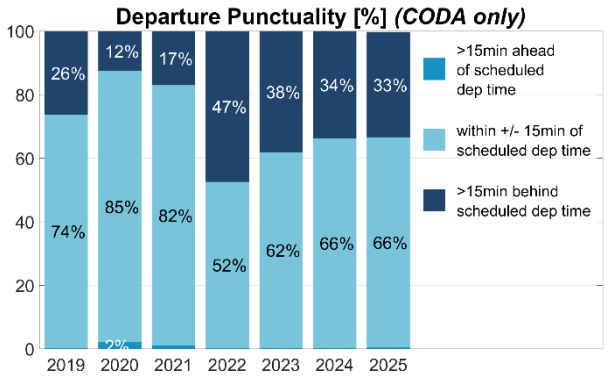
Area of activity	Actions Completed in 2025
Airport Domain & Function	Limited contact in 2025
Airport Corner	Airport does not contribute to the process.

MANCHESTER (EGCC/MAN)









Summer Operations Feedback

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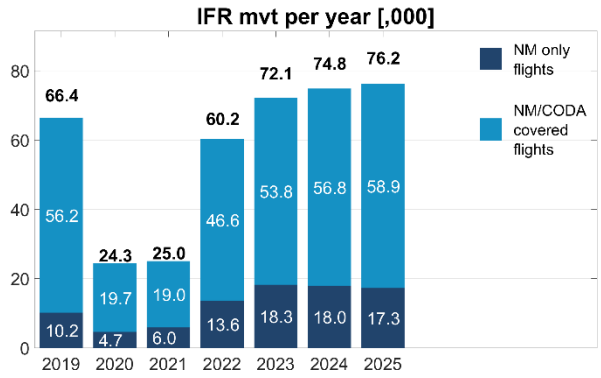
Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

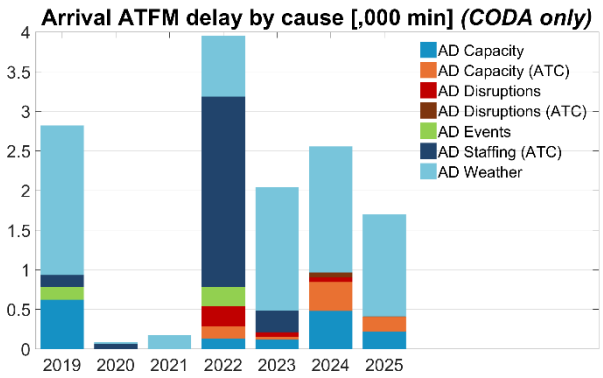
Remedial Measures	Status	Comments
Engage with AOs for first wave performance	WORK IN PROGRESS	
Operational Actions	**Status**	**Comments**
Finalizing transformation programme: finishing terminal expansion, advancing security; opening new contact stands.	ONGOING	
Integration of advanced digital technologies and AI into management and supervision of operations in real-time and for predictive, data-riven decision making.	ONGOING	
Increase resources (buses, manpower) for remote boarding.	COMPLETED	
Introduce role of Ground Handling manager to coordinate with all GHAs and airlines	COMPLETED	
New governance and processes for delay codes.	ONGOING	
Aiming A-CDM implementation in 2025.	WORK IN PROGRESS	Local A-CDM. Awaiting implementation completion at Stansted airport.

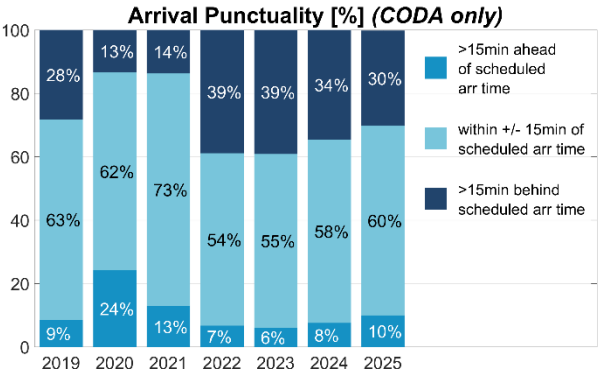
Network Manager Actions in 2025

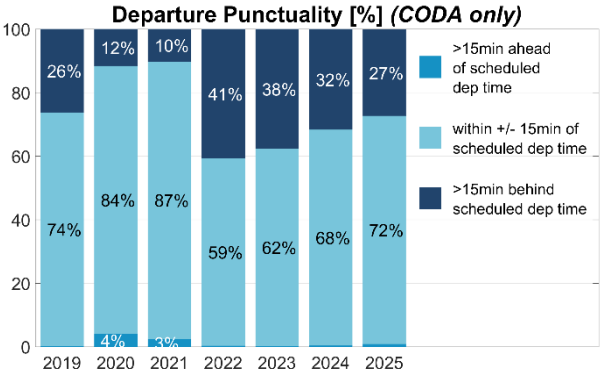
Area of activity	Actions Completed in 2025
Airport Domain & Function	Limited contact in early 2025 but improved from Q4 2025
Airport Corner	Airport contributed to the process with Strategic information. The NM would appreciate more regular pretactical and tactical information provision.

BRISTOL (EGGD/BRS)









Summer Operations Feedback

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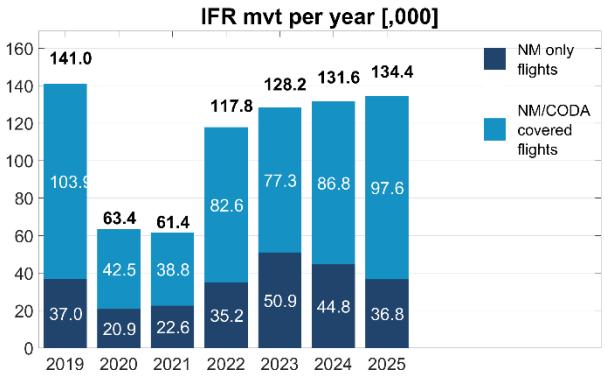
Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

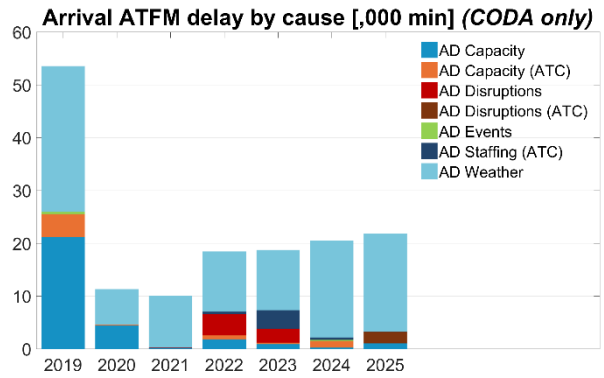
Remedial Measures	Status	Comments
Continuous engagement with local stakeholders – AOs & GHAs	COMPLETED / ONGOING	
Operational Actions	**Status**	**Comments**
Continued review of resources with all stakeholder before & during the summer to match demand and capacity	COMPLETED	

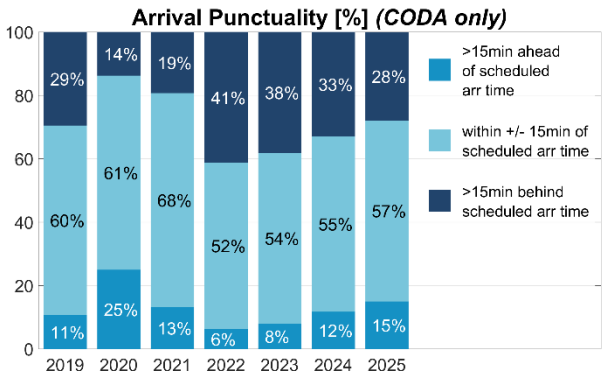
Network Manager Actions in 2025

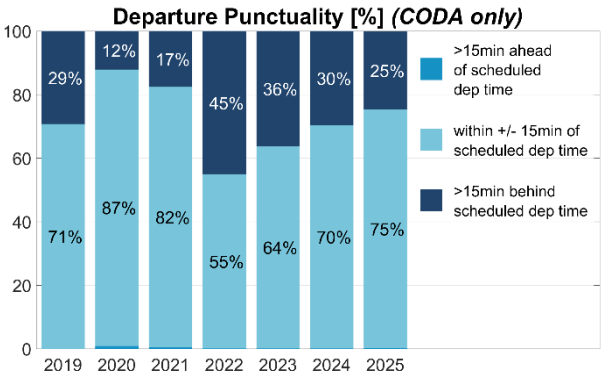
Area of activity	Actions Completed in 2025
ECRA	Deploying ADS-B for ECRA
Airport Domain & Function	Limited contact in 2025
Airport Corner	Airport does not contribute to the process.

LONDON LUTON (EGGW/LTN)









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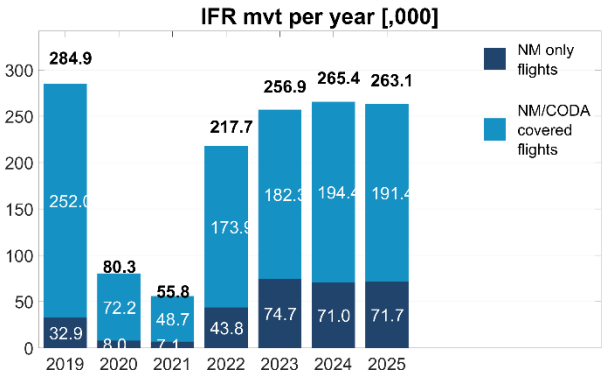
Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

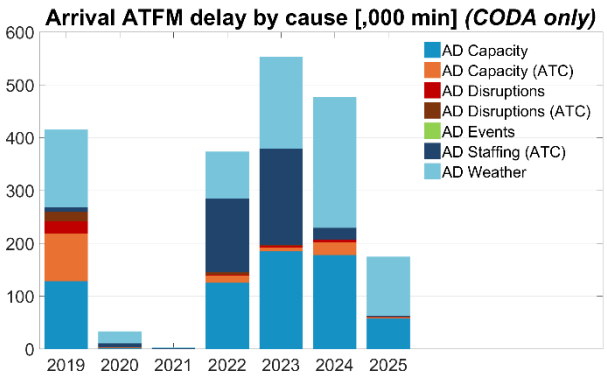
Remedial Measures	Status	Comments
Engage with AOs and local stakeholders for first wave performance	COMPLETED	
Operational Actions	**Status**	**Comments**
Refuelling, catering and de-icing companies will be more involved into the flight planning	WORK IN PROGRESS	
Recruitment is ongoing normally	COMPLETED	
Last ground handler will be turned digital	COMPLETED	
Improvement of baggage delivery	COMPLETED	
Improve contingency plan for enhancing resilience	COMPLETED / ONGOING	

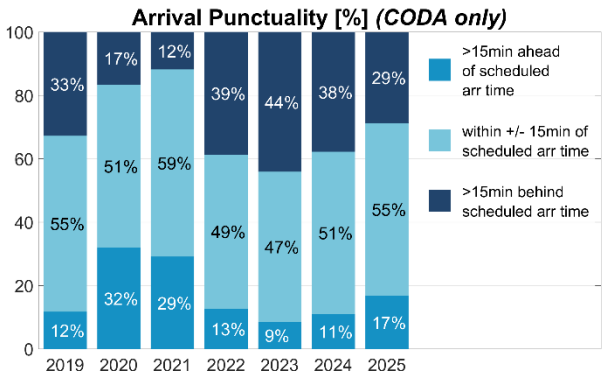
Network Manager Actions in 2025

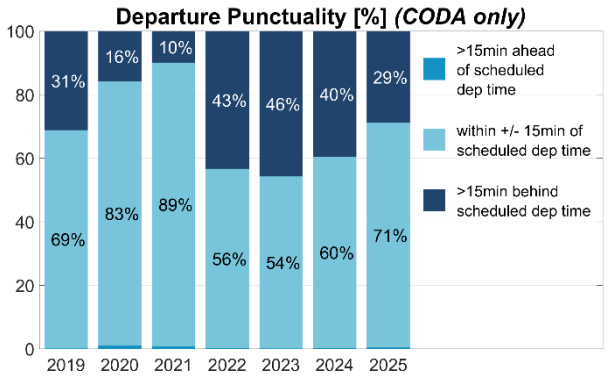
Area of activity	Actions Completed in 2025
Airport Domain & Function	Limited contact in 2025
Airport Corner	Airport does not contribute to the process.

LONDON GATWICK (EGKK/LGW)









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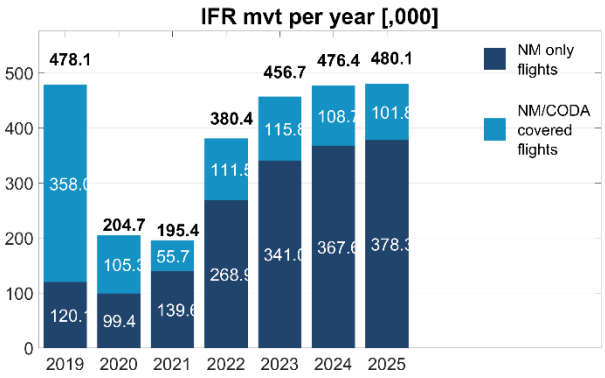
Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

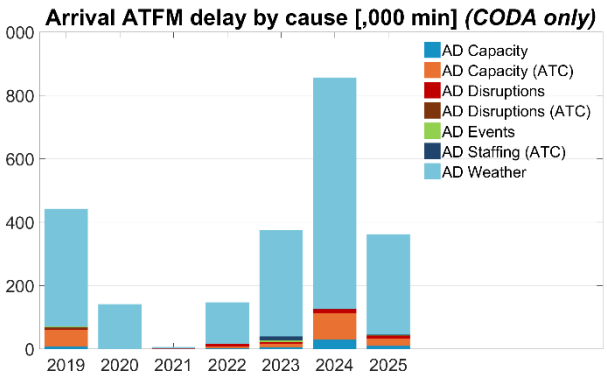
Remedial Measures	Status	Comments
Continuous engagement with local stakeholders – AOs & GHAs	COMPLETED / ONGOING	
Operational Actions	**Status**	**Comments**
A-CDM validation	COMPLETED	
Introduction of time-based separation (by March 2025)	COMPLETED	
Introduction of the new taxiway will increase runway throughput	NOT COMPLETED	
Work collaboratively with airlines for improving turnaround time	COMPLETED / ONGOING	

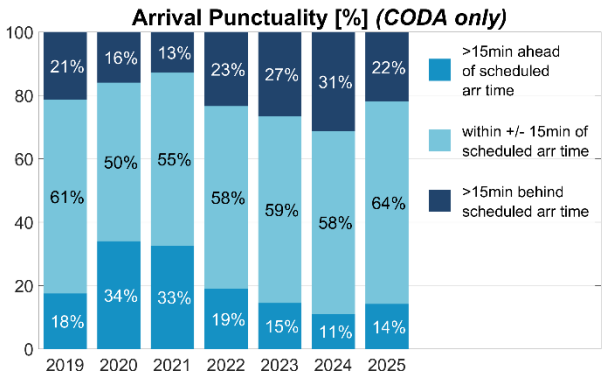
Network Manager Actions in 2025

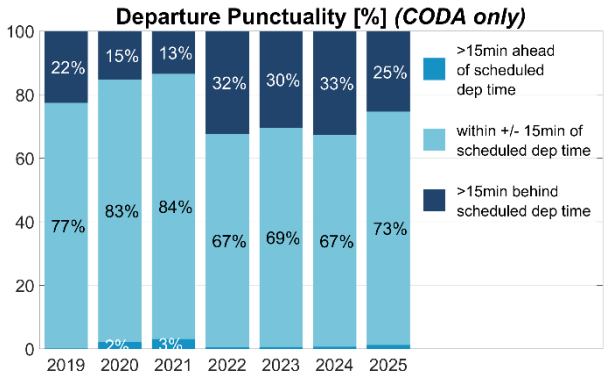
Area of activity	Actions Completed in 2025
Airport Domain & Function	Limited contact in early 2025 but improved from Q4 2025
Airport Corner	Airport contributed to the process with diversion capabilities and Strategic information. The NM would appreciate more regular strategic, pretactical and tactical events information provision.

LONDON HEATHROW (EGLL/LHR)









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Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

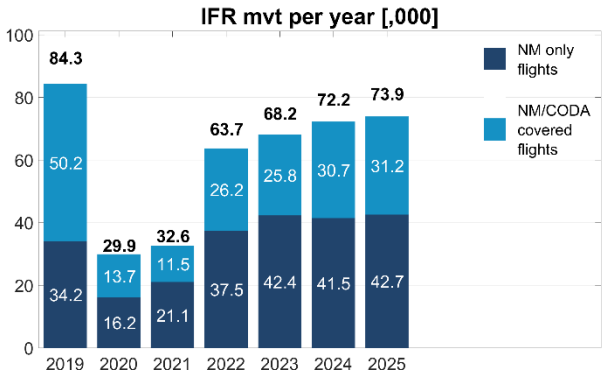
Operational Actions	Status	Comments
On-Time Together programme focusing on correct ETA – engaging all airlines and ground handlers on campus.	COMPLETED	
AOP-NOP integration ongoing with target iAOP deployment in 1h2025.	COMPLETED	
Deployment of 'Ramp Information Display Screens' (RIDS) to aid with turnaround delays.	COMPLETED	
Process of deploying a Turnaround Management solution to further improve performance and consequently mitigate arrival and departure taxi times as well as ground congestion.	WORK IN PROGRESS	
Collaborative work on identifying arrival delays, incl. improved tools for monitoring.	COMPLETED	
eTBS-Pairwise deployment (Dec '24) with intention to deploy further ATM improvements across 2025-2027	COMPLETED	
Airspace redesign plans in line with UK Airspace Modernisation Programme (mid-term).	WORK IN PROGRESS	

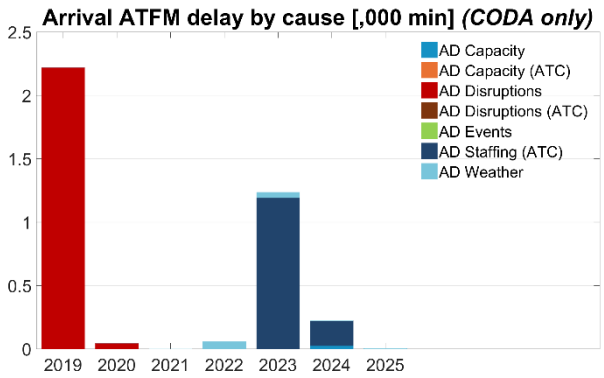
The airport did not have Remedial Measures in NOP 2025-2029.

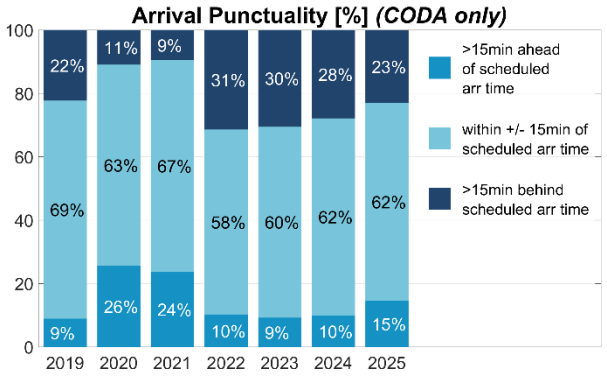
Network Manager Actions in 2025

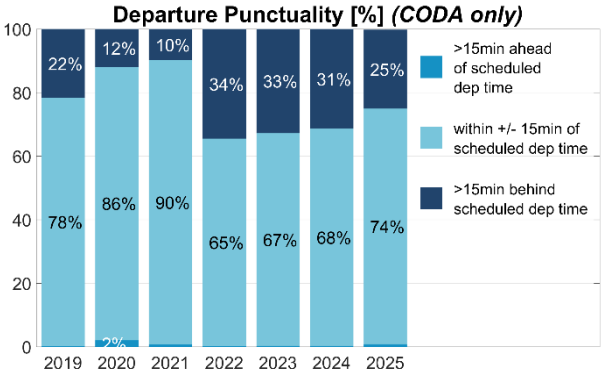
Area of activity	Actions Completed in 2025
AOP/NOP	The NM supported the airport in the deployment of iAOP-NOP in 2025. NM supported the Airport on the data exchange definition for eAOP-NOP Implementation (CEF_2023_001_EXOPAN).
Airport Domain & Function	Regular contact with APOC when required
Airport Corner	Airport contributed to the process with diversion capabilities and Strategic information. The NM would appreciate more regular strategic, pretactical and tactical events information provision.
Increased runway throughput	Monitor benefits of deployed wake PWS

GLASGOW (EGPF/GLA)









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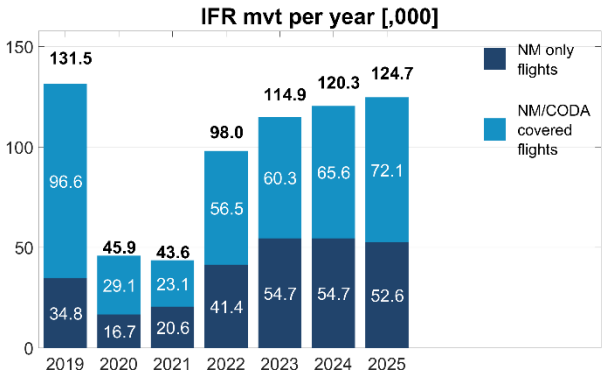
Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

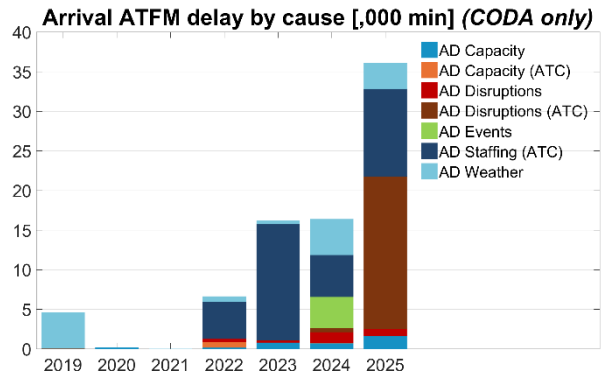
Remedial Measures	Status	Comments
Engage with AOs for first wave performance	COMPLETED / ONGOING	
Operational Actions	**Status**	**Comments**
Engage with ground handlers for investigating IATA DC 10 to 19	COMPLETED / ONGOING	

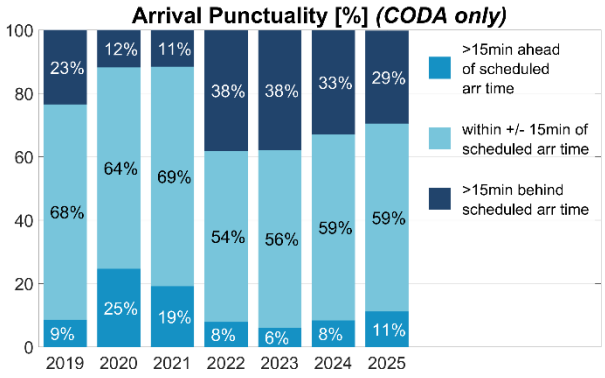
Network Manager Actions in 2025

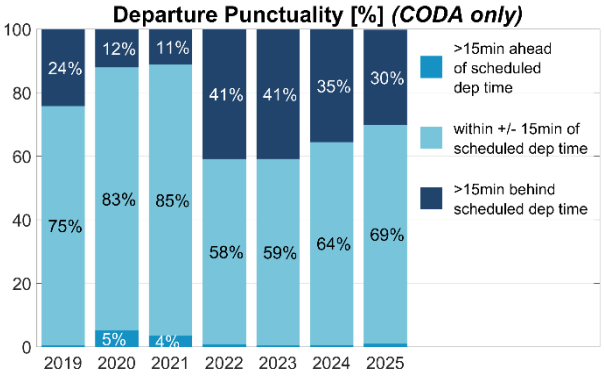
Area of activity	Actions Completed in 2025
Airport Domain & Function	Limited contact in 2025
Airport Corner	NM made initial contact and the airport is now contributing to the Airport Corner process.

EDINBURGH (EGPH/EDI)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

	JUNE		JULY		AUGUST		TOTAL SUMMER	
	vs Network	vs Jun24	vs Network	vs Jul24	vs Network	vs Aug24	vs Network	vs S24
Ground delay								
First wave ground delay								
Dep delay due to ATFM								
Arr delay due to ATFM								

Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

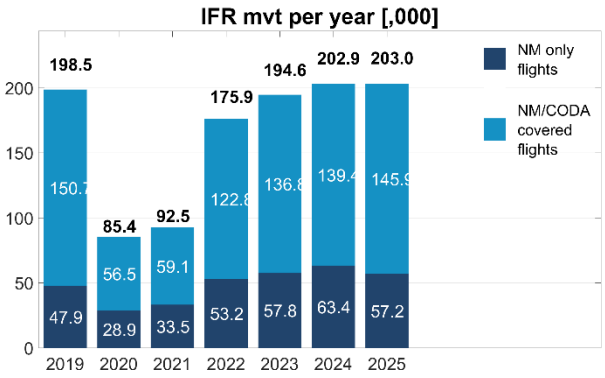
Operational Actions	Status	Comments
Stand allocation improvement 1st wave. Engage with airlines : Stand allocation to be agreed	COMPLETED	
Recruitment to implement on time performance	COMPLETED	
Turnaround monitoring system to be implemented in 5 stands	WORK IN PROGRESS	
Maintain the best practices from summer 24	COMPLETED	

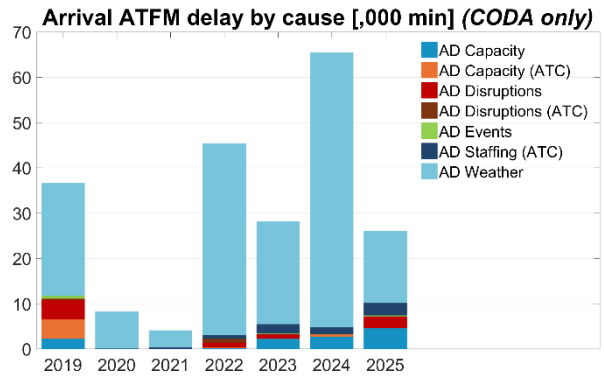
The airport did not have Remedial Measures in NOP 2025-2029.

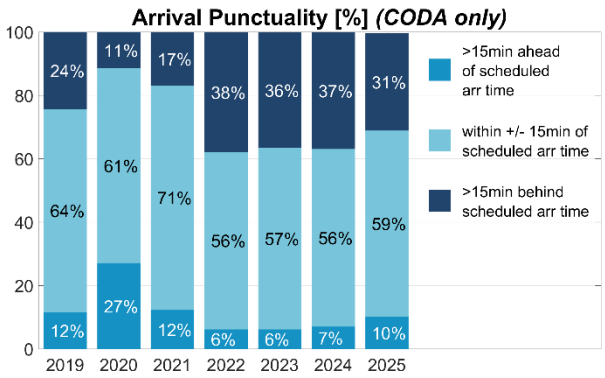
Network Manager Actions in 2025

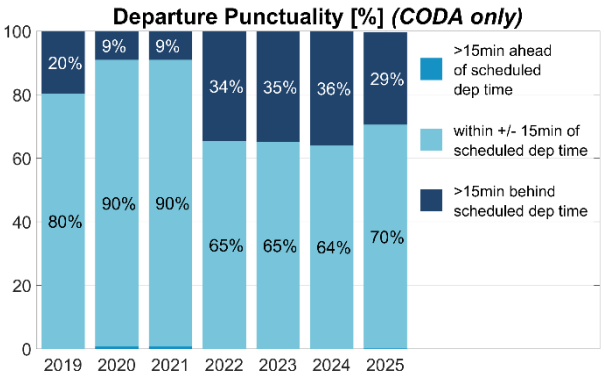
Area of activity	Actions Completed in 2025
Airport Domain & Function	Limited contact in 2025
Airport Corner	Airport does not contribute to the process yet.

LONDON STANSTED (EGSS/STN)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

	JUNE		JULY		AUGUST		TOTAL SUMMER	
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First wave ground delay								
Dep delay due to ATFM								
Arr delay due to ATFM								

Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

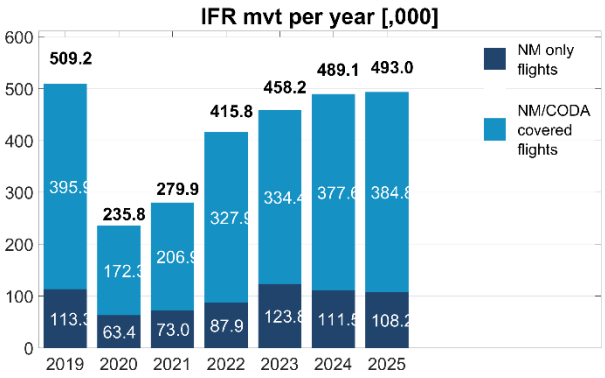
Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

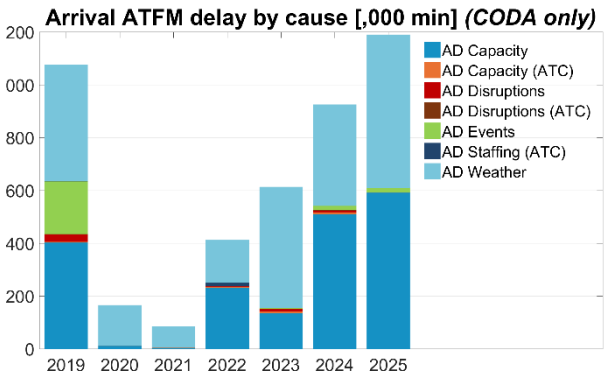
Remedial Measures	Status	Comments
Continuous engagement with local stakeholders.	COMPLETED / ONGOING	
Operational Actions	**Status**	**Comments**
5-year plan for improving operational capacity and passenger experience and including terminal extension.	WORK IN PROGRESS	
Integration of advanced digital technologies and AI into management and supervision of operations in real-time and for predictive, data-riven decision making.	WORK IN PROGRESS	
Encouraging use of remote holding procedures.	ONGOING	
A-CDM implementation and operational introduction	ONGOING	
Continued effort for keeping resilient flight operations	COMPLETED / ONGOING	

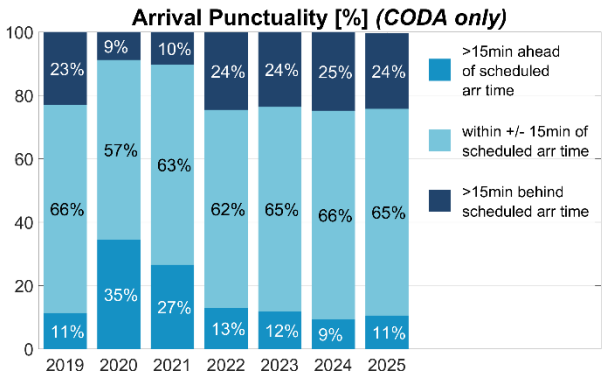
Network Manager Actions in 2025

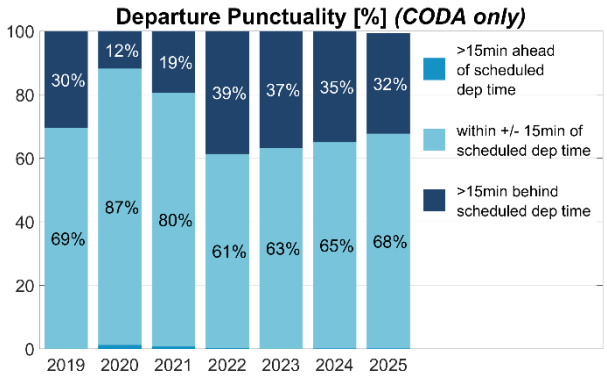
Area of activity	Actions Completed in 2025
Airport Domain & Function	Limited contact in 2025
Airport Corner	Limited information provision. The NM would appreciate more regular contribution in the Airport Corner process for strategic, pretactical and tactical information.

AMSTERDAM (EHAM/AMS)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

	JUNE		JULY		AUGUST		TOTAL SUMMER	
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Dep delay due to ATFM								
Arr delay due to ATFM								

Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

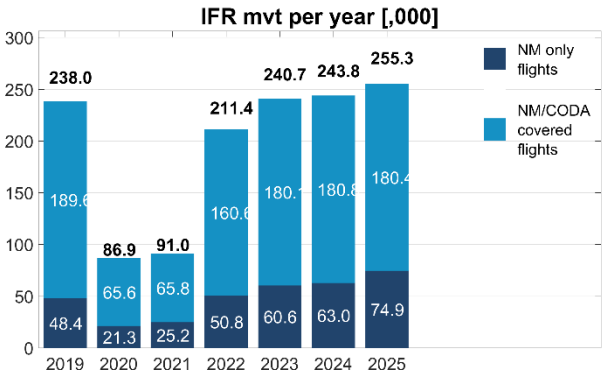
Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

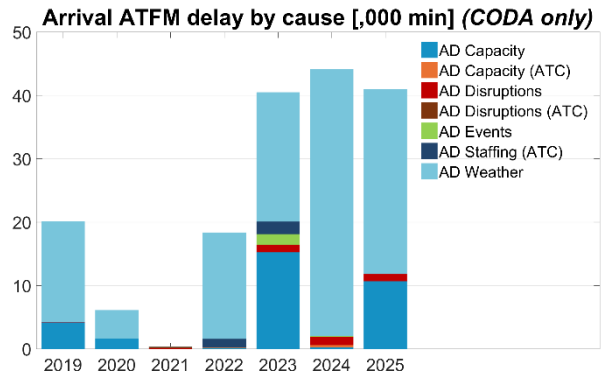
Remedial Measures	Status	Comments
Continue engagement with AOs to address ground delay and predictability	COMPLETED / ONGOING	
Operational Actions	**Status**	**Comments**
Work on developing a first rotation action plan	ONGOING	
Improve on time arrival (including early arrival)	ONGOING	
Increasing the application of turnaround (Deepturn) solution (more users)	COMPLETED	
Reduce missed runway slots through better predictability	COMPLETED	
Managing in- and outbound restrictions with NMOC	COMPLETED	
Progress on AOP NOP integration	WORK IN PROGRESS	
Liaise with NM for better weather event coordination	COMPLETED	

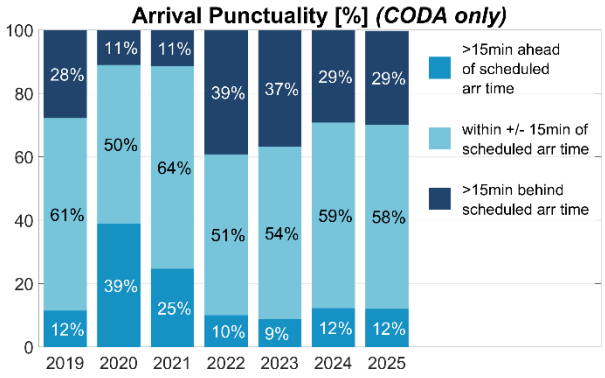
Network Manager Actions in 2025

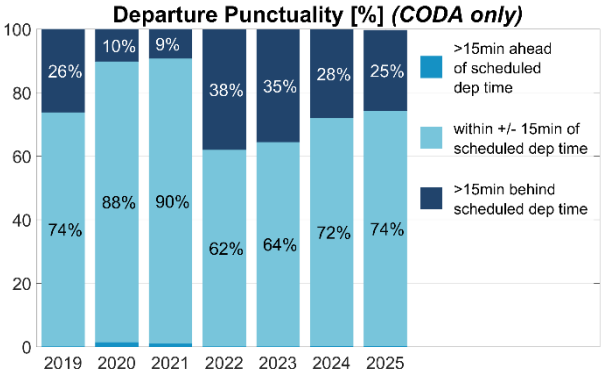
Area of activity	Actions Completed in 2025
AOP/NOP	The NM supported the airport in the implementation of iAOP-NOP in 2025. NM supported the Airport on the data exchange definition for eAOP-NOP Implementation (CEF_2023_001_EXOPAN).
Airport Domain & Function	Excellent daily communication with APOC
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information

DUBLIN (EIDW/DUB)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

	JUNE		JULY		AUGUST		TOTAL SUMMER	
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First wave ground delay								
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Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

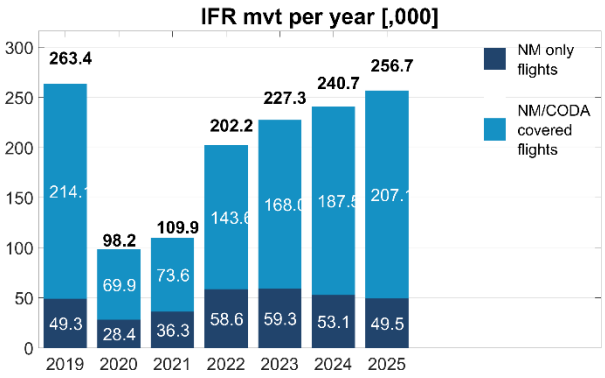
Operational Actions	Status	Comments
Finalize A-CDM implementation.	WORK IN PROGRESS	
New PRM supplier contract.	COMPLETED	
Work on promoting / comm the need to prebook PRM services.	WORK IN PROGRESS	
Continue engaging APOC in liaison with Airport Function.	COMPLETED	
Continue engaging in 1st wave calls	ONGOING	

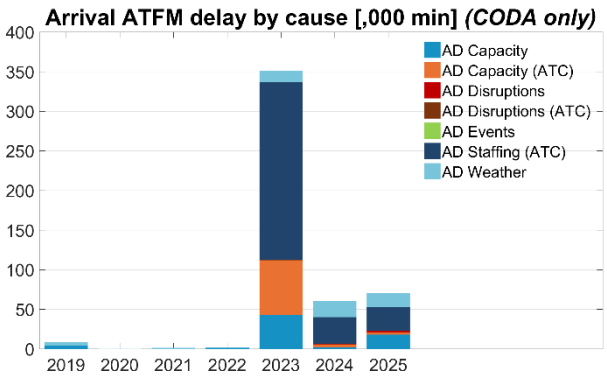
The airport did not have Remedial Measures in NOP 2025-2029.

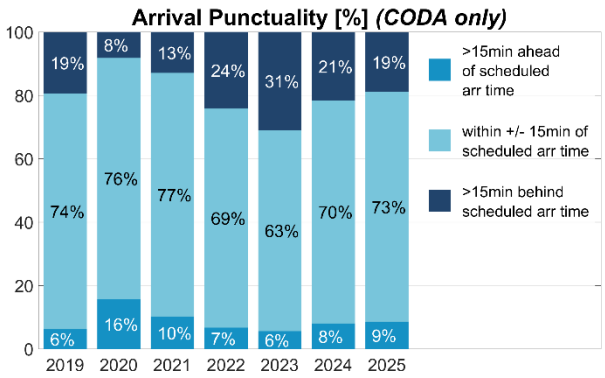
Network Manager Actions in 2025

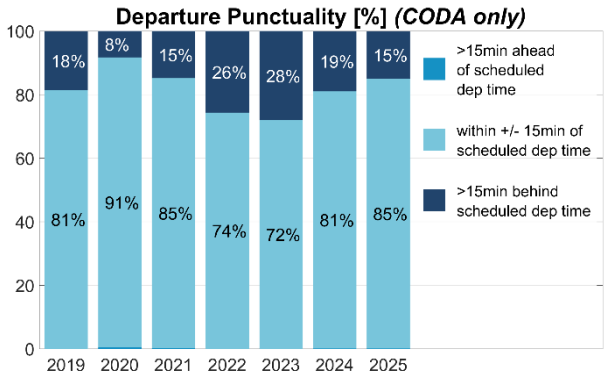
Area of activity	Actions Completed in 2025
AOP/NOP	The NM supported the airport in the implementation of iAOP-NOP in 2025. NM supported the Airport on the data exchange definition for eAOP-NOP Implementation (CEF_2023_001_EXOPAN).
Airport Domain & Function	Excellent daily communication with APOC
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information

COPENHAGEN (EKCH/CPH)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

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Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

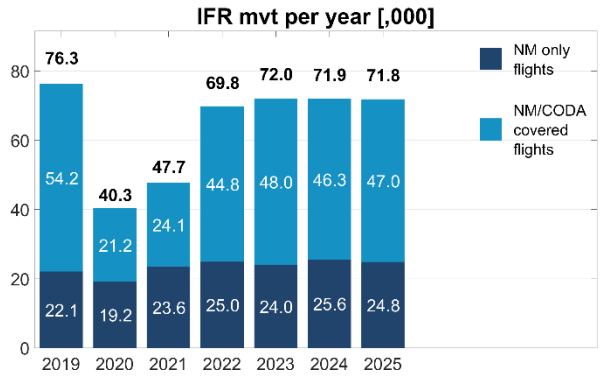
Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

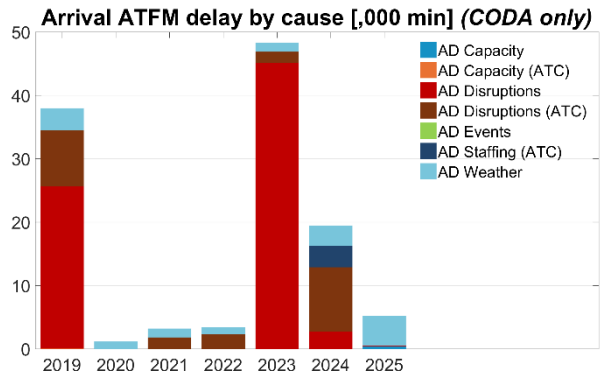
Remedial Measures	Status	Comments
Engage with AOs for improving A-CDM predictability.	COMPLETED	
Operational Actions	**Status**	**Comments**
High-frequency operational coordination meetings with Naviair for ATC TWR/APP staffing	COMPLETED / ONGOING	
Demand/capacity, both on schedule level and on operational level e.g. early arrivals, will be closely monitored	COMPLETED / ONGOING	
Apron AI project will allow dynamic coordination of turnaround activities optimizing resource allocation during peak	WORK IN PROGRESS	
Green OBTs to reduce fuel burn, emissions, and noise by letting regulated deps. wait on stand iso. TWY. ATOT will not change but OTP will be impacted	WORK IN PROGRESS	

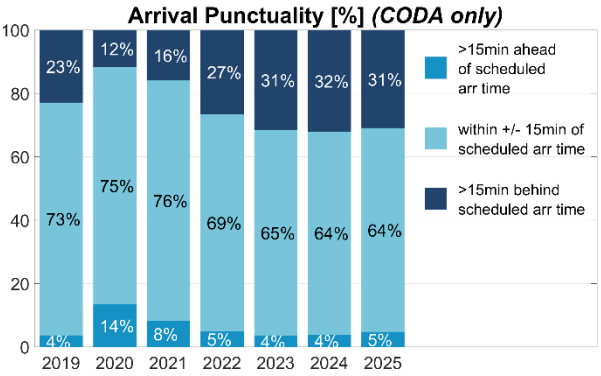
Network Manager Actions in 2025

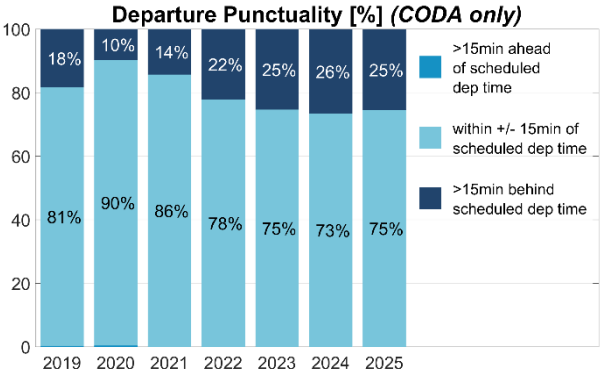
Area of activity	Actions Completed in 2025
AOP/NOP	The NM supported the airport in the deployment of iAOP-NOP in 2025. NM supported the Airport on the data exchange definition for eAOP-NOP Implementation (CEF_2023_001_EXOPAN).
Airport Domain & Function	Regular contact with APOC when required
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information

LUXEMBOURG (ELLX/LUX)









Summer Operations Feedback

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Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

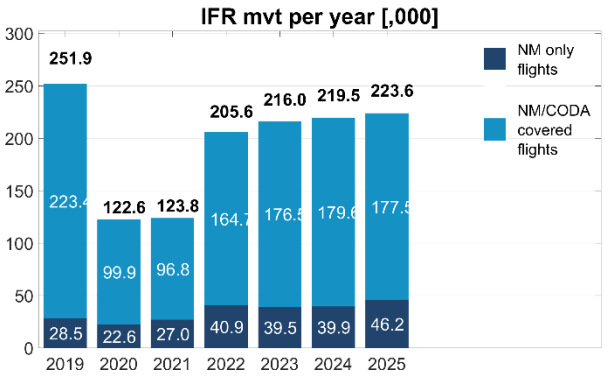
Operational Actions	Status	Comments
Building analytics team to better diagnose current issues.	PARTIALLY COMPLETED	
Developing runway capacity simulation model.	WORK IN PROGRESS	
Creating communication channels with NM.	PARTIALLY COMPLETED	

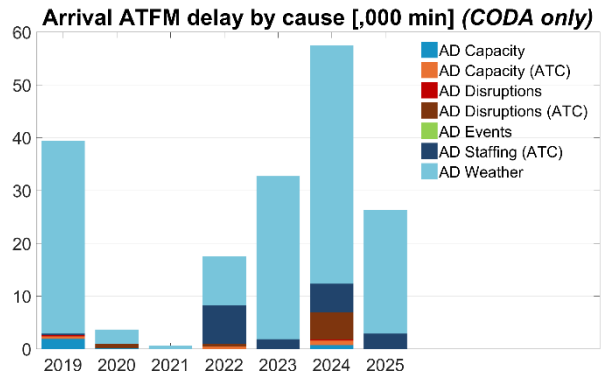
The airport did not have Remedial Measures in NOP 2025-2029.

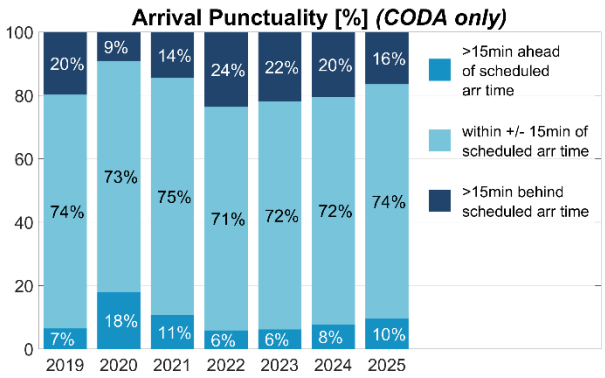
Network Manager Actions in 2025

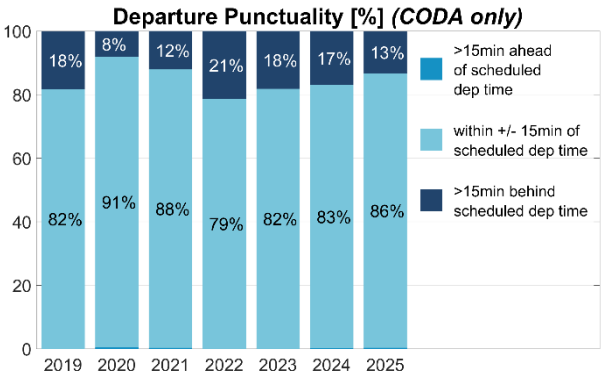
Area of activity	Actions Completed in 2025
Airport Domain & Function	Limited contact in early 2025 but improved from Q4 2025
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information

OSLO (ENGM/OSL)









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Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

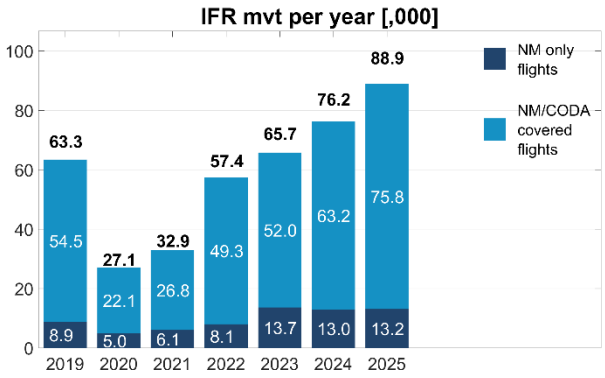
Operational Actions	Status	Comments
Continuous work on punctuality: increased capacity of a new BHS; increasing flexibility for Schengen departures.	COMPLETED	
Increase use of remote holding – early stand release.	COMPLETED	
Simulation the duration EES.	COMPLETED	
Dialogue with airlines on BHS process.	COMPLETED	Positive dialogue, AOs captured and shared a lot of data about BHS processes
Dialogue with staff / social organizations (ongoing).	COMPLETED / ONGOING	
Ongoing TAM implementation, including AOP implementation.	ONGOING	
Involving airlines in increased use of common use equipment	COMPLETED	

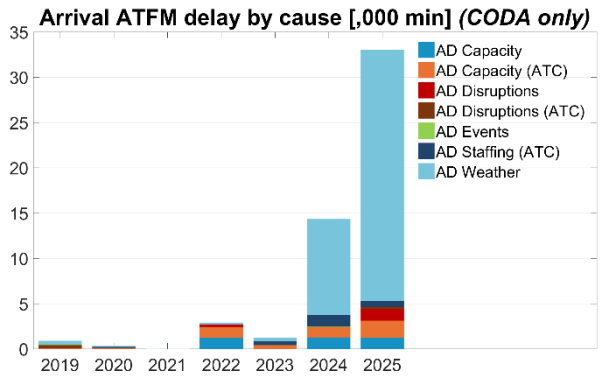
The airport did not have Remedial Measures in NOP 2025-2029.

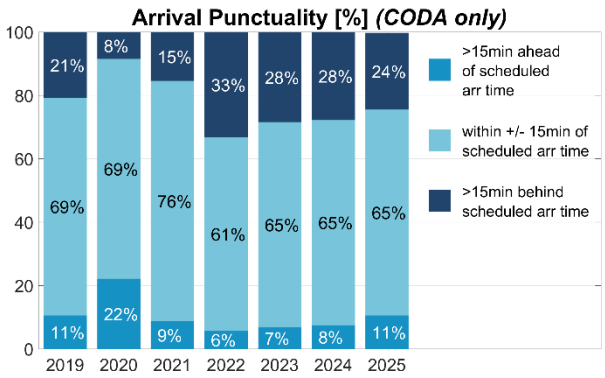
Network Manager Actions in 2025

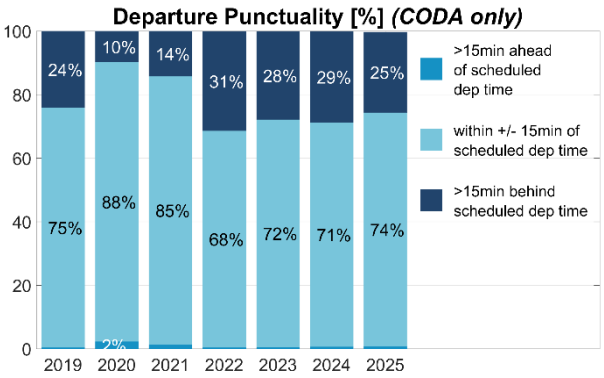
Area of activity	Actions Completed in 2025
AOP/NOP	The NM supported the airport in the implementation of iAOP-NOP in 2025. NM supported the Airport on the data exchange definition for eAOP-NOP Implementation.
Airport Domain & Function	Regular contact with APOC when required
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information

KRAKOW (EPKK/KRK)









Summer Operations Feedback

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Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

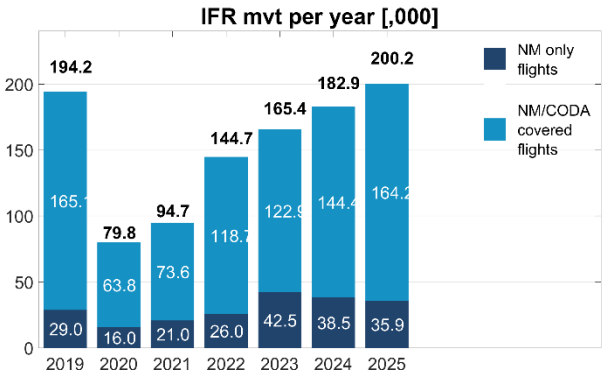
Operational Actions	Status	Comments
Continued schedule coordination.	ONGOING	
Works towards Advanced ATC Tower implementation.	WORK IN PROGRESS	
Close liaison with NMOC Airport Function, especially for reducing the impact of necessary runway maintenance works during the night curfew periods.	WORK IN PROGRESS	
Works on passenger terminal expansion and additional temporary gate infrastructure to increase the airport capacity in peak hours (e.g. first wave of departures).	PARTIALLY COMPLETED	
Continued use of remote de-icing stands to improve the flow of aircraft at the contact parking positions in front of the passenger terminal	COMPLETED	

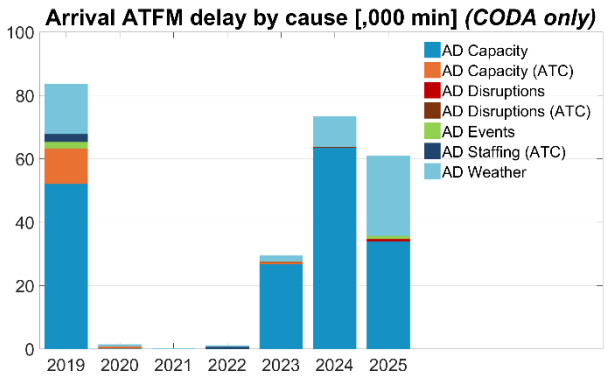
The airport did not have Remedial Measures in NOP 2025-2029.

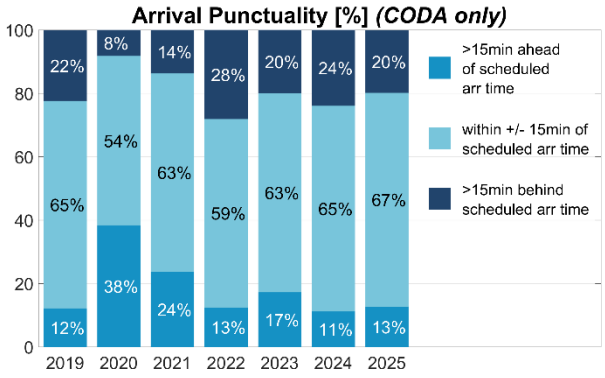
Network Manager Actions in 2025

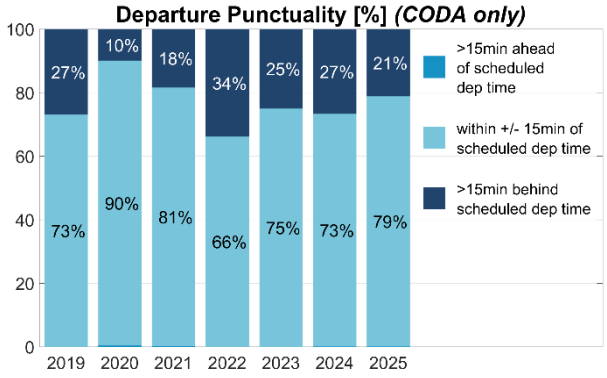
Area of activity	Actions Completed in 2025
Airport Domain & Function	Regular contact with APOC when required
Airport Corner	Limited information provision. The NM would appreciate more regular contribution in the Airport Corner process for strategic, pretactical and tactical information.

WARSAW CHOPIN (EPWA/WAW)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

	JUNE		JULY		AUGUST		TOTAL SUMMER	
	vs Network	vs Jun24	vs Network	vs Jul24	vs Network	vs Aug24	vs Network	vs S24
Ground delay								
First wave ground delay								
Dep delay due to ATFM								
Arr delay due to ATFM								

Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

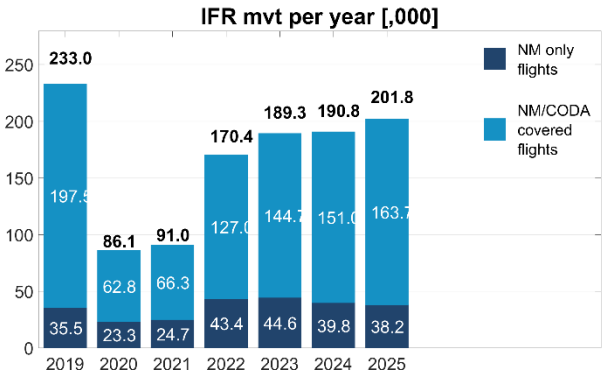
Operational Actions	Status	Comments
Continued liaison with key stakeholders	ONGOING	
A-CDM recertification	ON HOLD	ACDM system need to be replaced
Increase of APOC-monitored processes and information distribution	WORK IN PROGRESS	
Additional airport staff during peak hours (proactive reaction to bottleneck and dynamic pax flow management)	COMPLETED	
Self-boarding gates in preparation for high season	COMPLETED	
Finalization of reconstruction of the apron 5B dedicated for 7 full C code aircrafts	COMPLETED	
Ongoing monitoring of the check-in allocations utilization by GHA in the context of the performance of the departures first wave: morning delays reduction	COMPLETED	Implemented as a standard procedure
BHS – reconstruction of EBS warehouse to provide redundancy and increase the possibility of buffering baggage for checked flights	WORK IN PROGRESS	
3 additional passport control points document control zone: reduction of NS waiting times	WORK IN PROGRESS	

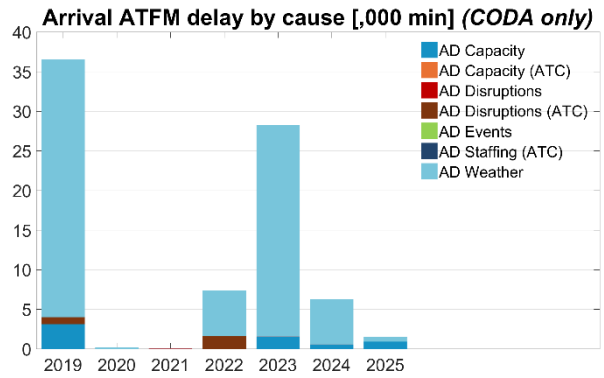
The airport did not have Remedial Measures in NOP 2025-2029.

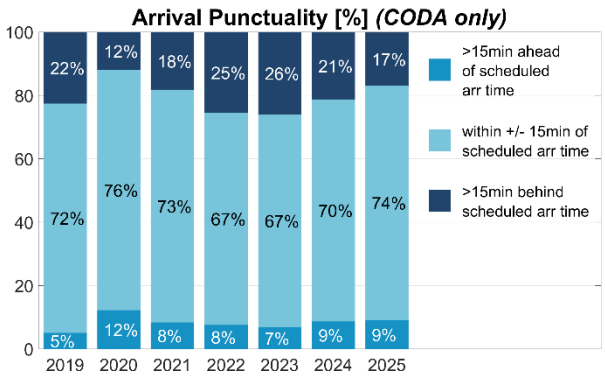
Network Manager Actions in 2025

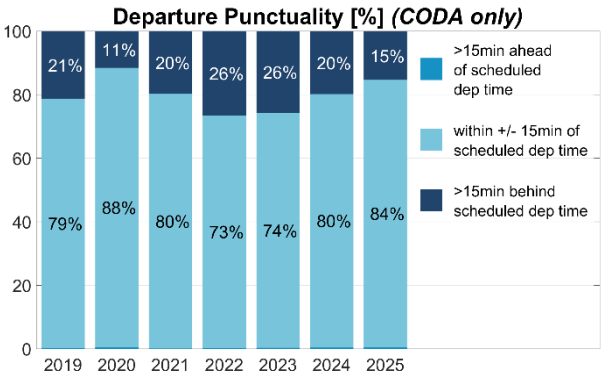
Area of activity	Actions Completed in 2025
AOP/NOP	The NM supported the airport in the implementation of iAOP-NOP in 2025. NM supported the Airport on the data exchange definition for eAOP-NOP Implementation (CEF_2022_022_BEACON).
Airport Domain & Function	Regular contact with APOC when required
Airport Corner	Airport contributed to the process with Strategic information. The NM would appreciate more regular pretactical and tactical information provision.
Increased runway throughput	Monitor benefits of Partial RECAT-EU deployment (Upper Medium category behind Heavies) and ORD trial under SESAR HERON project
Airport capacity and performance	Follow-up of ACAP study and CCPM analysis

STOCKHOLM ARLANDA (ESSA/ARN)









Summer Operations Feedback

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Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

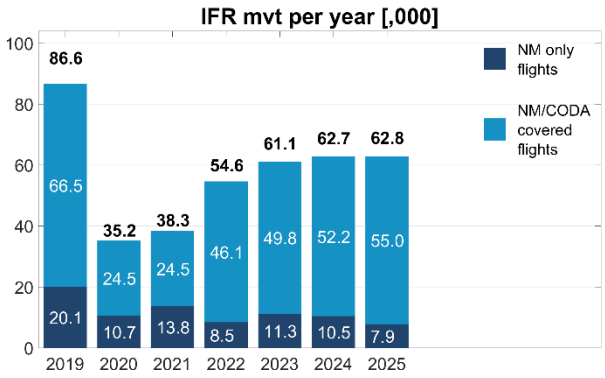
Operational Actions	Status	Comments
Implementing A-CDM in Q1-Q2 2025	WORK IN PROGRESS	
Increased focus on morning readiness and first rotation	COMPLETED / ONGOING	
Process improvement for remote aircraft handling due to apron & terminal renovations	WORK IN PROGRESS	

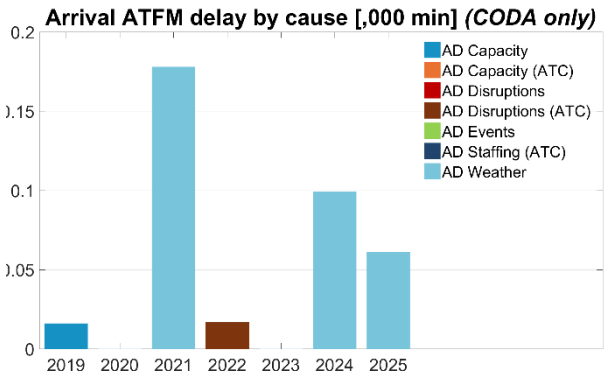
The airport did not have Remedial Measures in NOP 2025-2029.

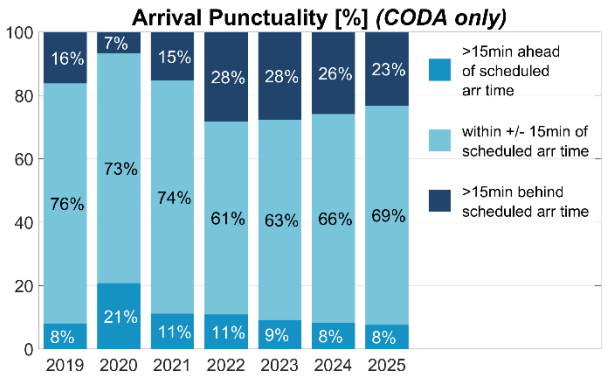
Network Manager Actions in 2025

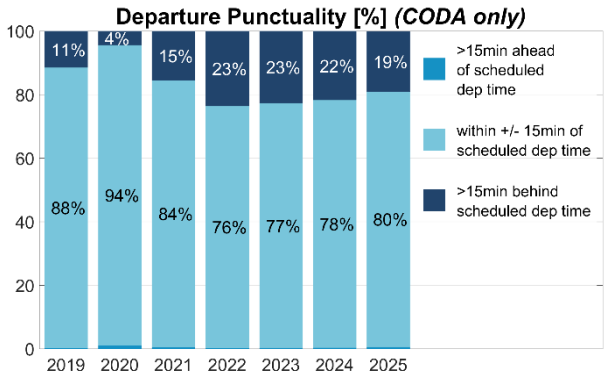
Area of activity	Actions Completed in 2025
AOP/NOP	The NM supported the airport in the deployment of iAOP-NOP in 2025. NM supported the Airport on the data exchange definition for eAOP-NOP Implementation (CEF_2023_001_EXOPAN).
Airport Domain & Function	Regular contact with APOC when required
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information

RIGA (EVRA/RIX)









Summer Operations Feedback

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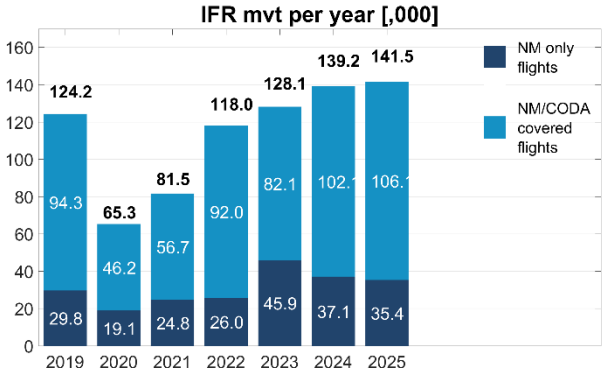
Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

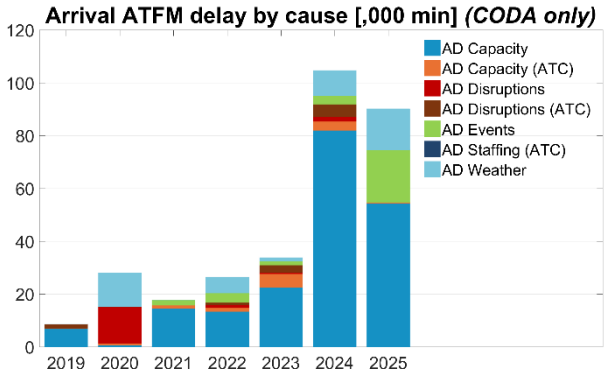
The airport did not have Remedial Measures nor Operational Actions in NOP 2025-2029.

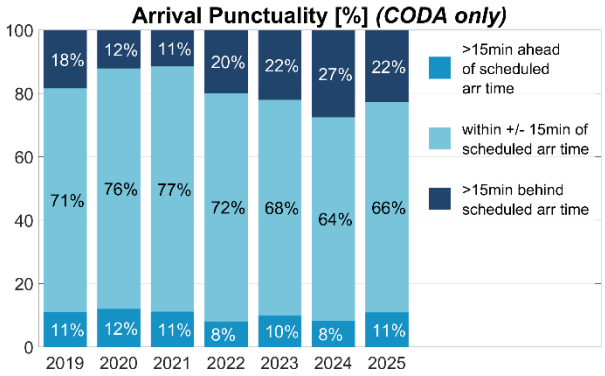
Network Manager Actions in 2025

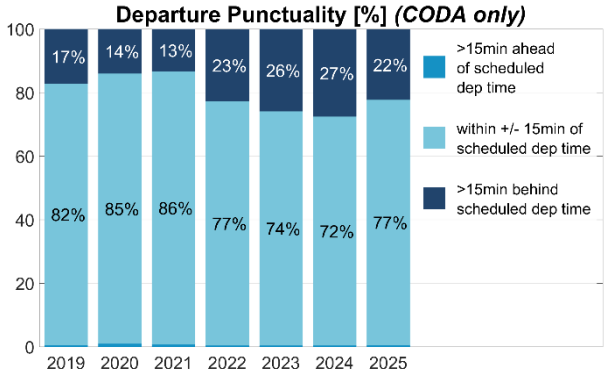
Area of activity	Actions Completed in 2025
Airport Domain & Function	Limited contact in 2025
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information

GRAN CANARIA (GCLP/LPA)









Summer Operations Feedback

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Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

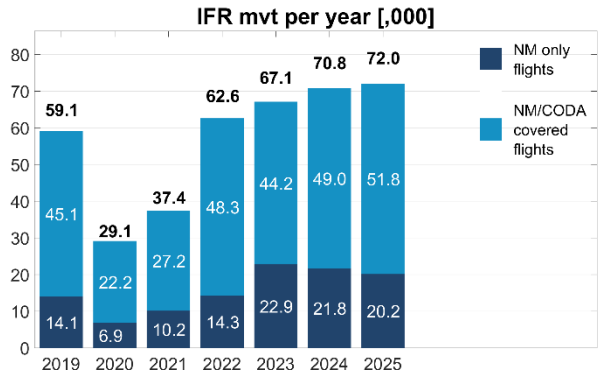
Operational Actions	Status	Comments
Improve facilities and processes of resource allocation for different types of traffic, especially Non-Schengen	COMPLETED	Number of automated border control checkpoints increased
Continue engaging in periodic meetings with stakeholders (ATC, airlines, GH, border control, other service providers).	COMPLETED / ONGOING	
Program to raise awareness of PRM services with GHA	COMPLETED	Now part of the weekly meeting agenda with GHA

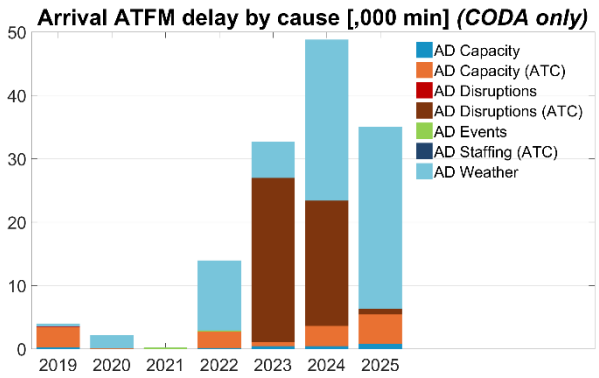
The airport did not have Remedial Measures in NOP 2025-2029.

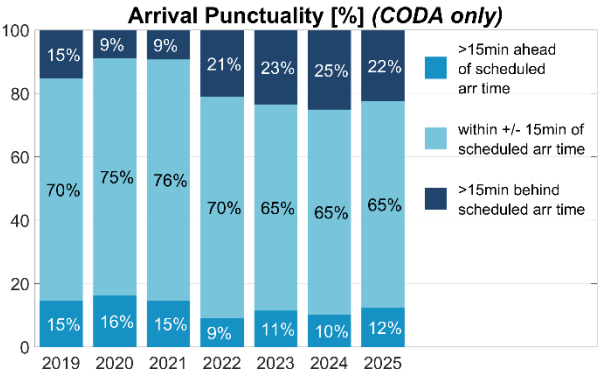
Network Manager Actions in 2025

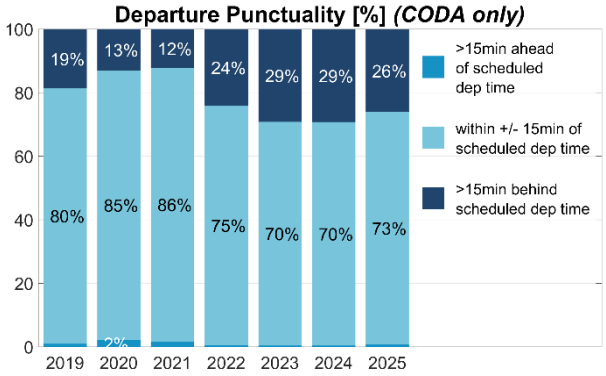
Area of activity	Actions Completed in 2025
Airport Domain & Function	Limited contact in 2025
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information

LANZAROTE (GCRR/ACE)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

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Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

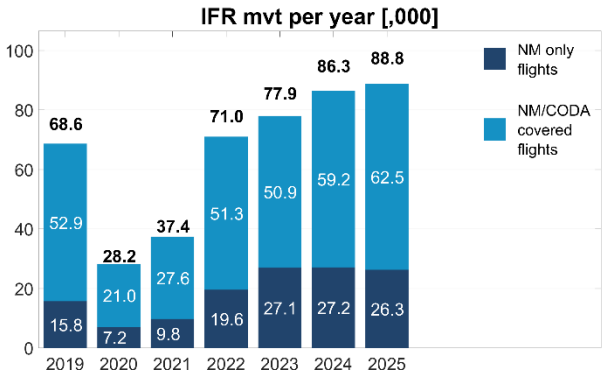
Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

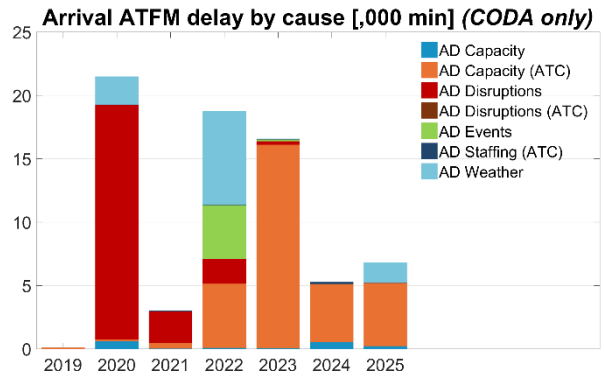
The airport did not have Remedial Measures nor Operational Actions in NOP 2025-2029.

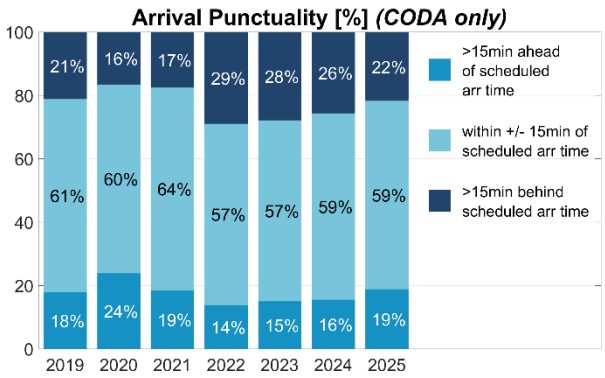
Network Manager Actions in 2025

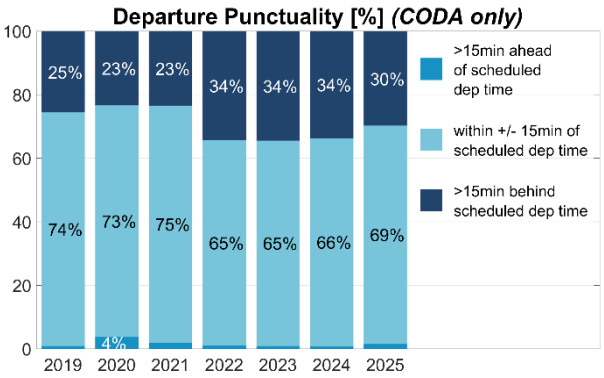
Area of activity	Actions Completed in 2025
Airport Domain & Function	Limited contact in 2025
Airport Corner	Limited information provision. The NM would appreciate more regular contribution in the Airport Corner process for strategic, pretactical and tactical information.

TENERIFE SUR (GCTS/TFS)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

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Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

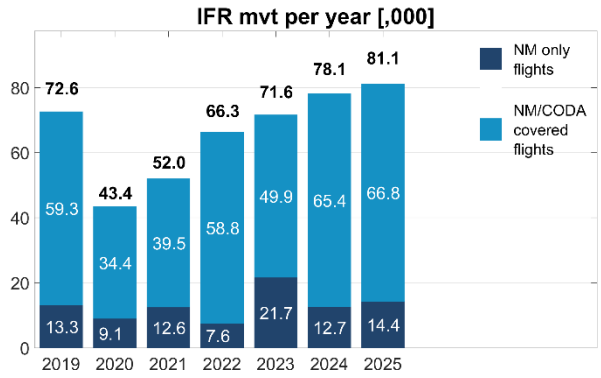
Operational Actions	Status	Comments
Weekly planning meetings to schedule maintenance/ improvements works during low ops impact periods	COMPLETED	
Improvement in border control facilities and daily monitoring	COMPLETED / ONGOING	
New equipment added for PRM Assistance Services	COMPLETED	
Continue engaging in periodic meetings with different stakeholders (ATC, Airlines, GH, border control, other service providers)	COMPLETED / ONGOING	

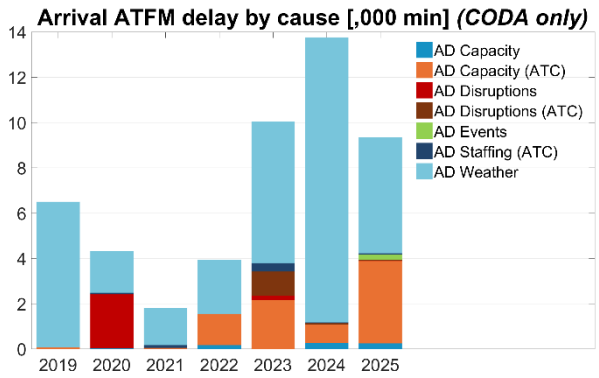
The airport did not have Remedial Measures in NOP 2025-2029.

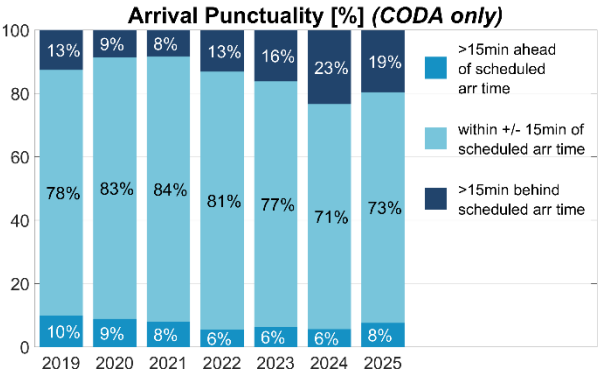
Network Manager Actions in 2025

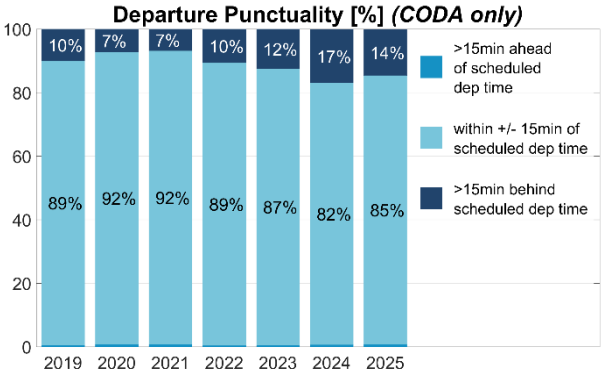
Area of activity	Actions Completed in 2025
Airport Domain & Function	Limited contact in 2025
Airport Corner	Limited information provision. The NM would appreciate more regular contribution in the Airport Corner process for strategic, pretactical and tactical information.

TENERIFE NORTE (GCXO/TFN)









Summer Operations Feedback

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Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

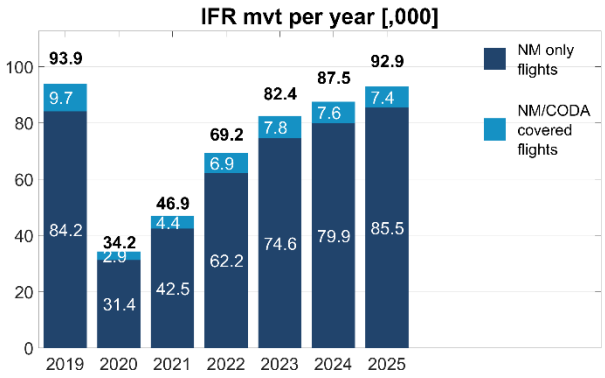
Operational Actions	Status	Comments
Apron reconfiguration to increase number of parking spaces.	COMPLETED	
Frequent meetings with airlines and GHA to emphasise use in advance of established channels for PRM service requests	COMPLETED	Working to also improve reporting at sub-code level for Code 19
Continue engaging in periodic meetings with different stakeholders (ATC, Airlines, GH, border control, other service providers).	COMPLETED / ONGOING	
Dedicated working group with main airline operator	COMPLETED / ONGOING	

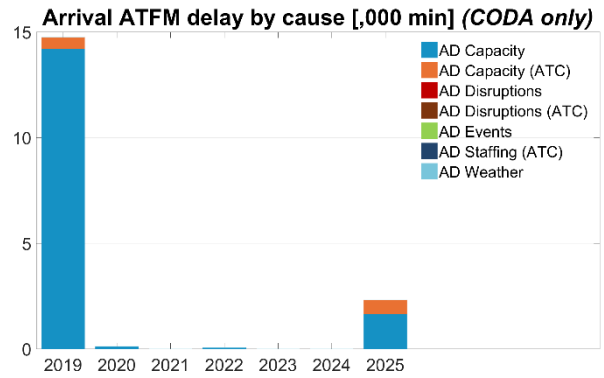
The airport did not have Remedial Measures in NOP 2025-2029.

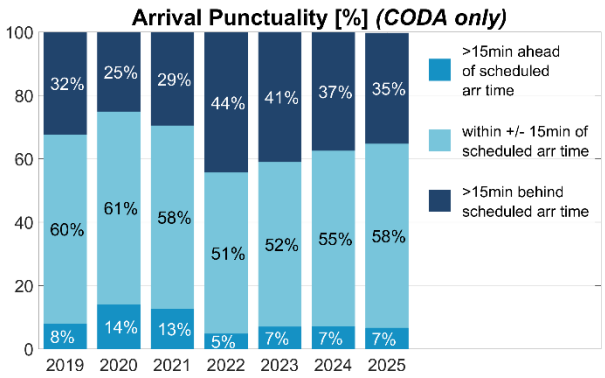
Network Manager Actions in 2025

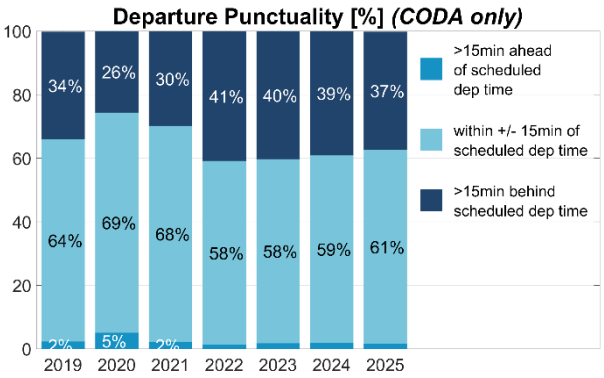
Area of activity	Actions Completed in 2025
Airport Domain & Function	Pretactical/tactical contact still not in place
Airport Corner	Limited information provision. The NM would appreciate more regular contribution in the Airport Corner process for strategic, pretactical and tactical information.

CASABLANCA (GMMN/CMN)









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Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

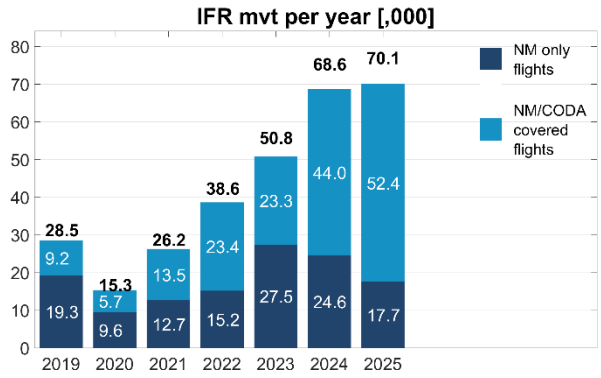
Operational Actions	Status	Comments
Engage with all stakeholders to reduce delays: share with RAM punctuality figures	COMPLETED / ONGOING	
Work on increasing number of check-in counters	COMPLETED	
New GH contract	WORK IN PROGRESS	
Engage with Airport Corner and Airport Function	NOT STARTED	
Ongoing ACAP process	WORK IN PROGRESS	

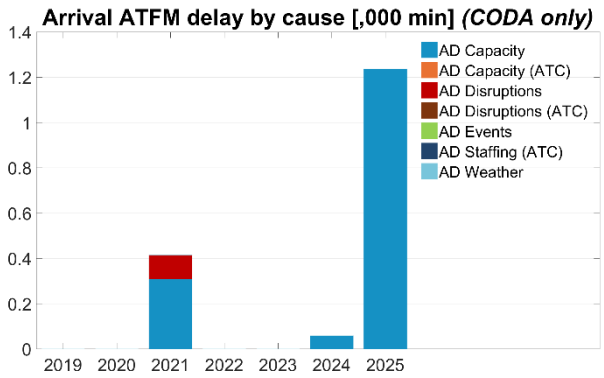
The airport did not have Remedial Measures in NOP 2025-2029.

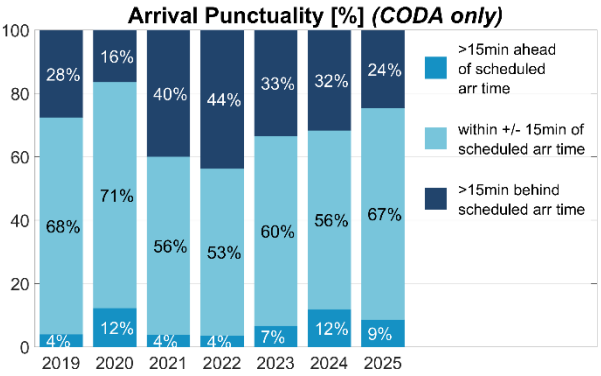
Network Manager Actions in 2025

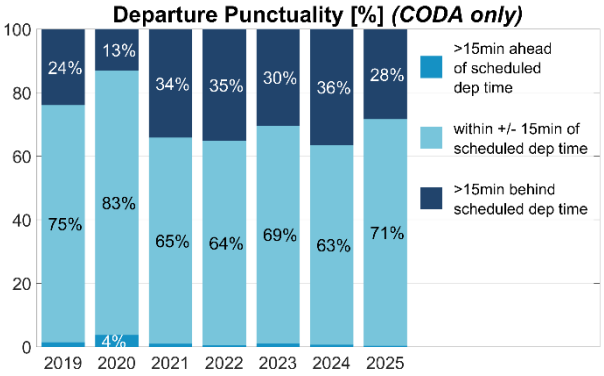
Area of activity	Actions Completed in 2025
ECRA	Deploying ADS-B for ECRA
Airport Domain & Function	Limited contact in 2025
Airport Corner	Airport does not contribute to the process.
Airport capacity and performance	Follow-up of ACAP study and CCPM analysis

TIRANA (LATI/TIA)









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Arr delay due to ATFM								

Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

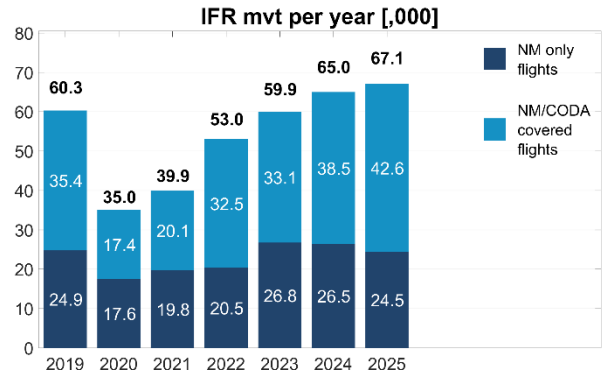
Operational Actions	Status	Comments
Engage with local stakeholders to discuss scheduling issues (most of delays are caused by reactionary delays)	ONGOING	
Ongoing ACAP exercise	WORK IN PROGRESS	
Collaborative process for addressing the peak capacity issues	ONGOING	
Engage with airline causing 1st wave delay	ONGOING	
Engage with ANSP to clarify departure procedure	ONGOING	
Improve communication between all stakeholders	ONGOING	

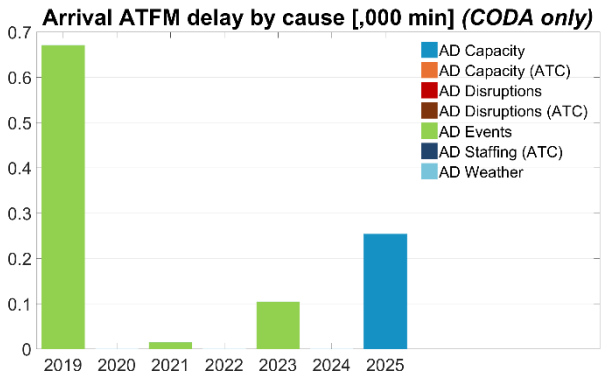
The airport did not have Remedial Measures in NOP 2025-2029.

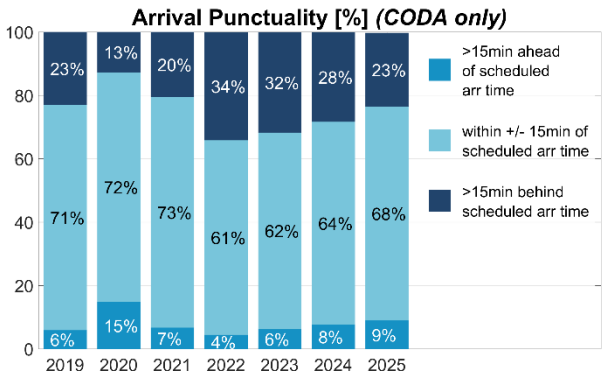
Network Manager Actions in 2025

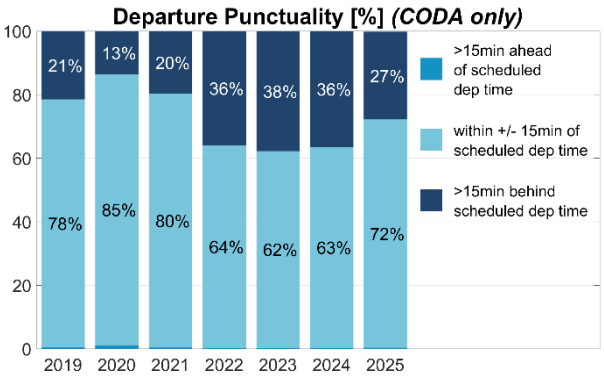
Area of activity	Actions Completed in 2025
ECRA	Workshop in preparation for 2026 connection
Airport Domain & Function	Limited contact in 2025
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information
Airport capacity and performance	Follow-up of ACAP study and CCPM analysis

SOFIA (LBSF/SOF)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

	JUNE		JULY		AUGUST		TOTAL SUMMER	
	vs Network	vs Jun24	vs Network	vs Jul24	vs Network	vs Aug24	vs Network	vs S24
Ground delay								
First wave ground delay								
Dep delay due to ATFM								
Arr delay due to ATFM								

Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

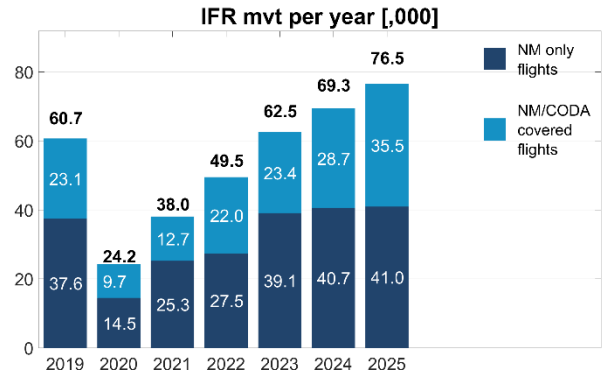
Operational Actions	Status	Comments
A-CDM introduction	WORK IN PROGRESS	Target April/May 2028
Increasing apron capacity in the context of terminal reconstruction	WORK IN PROGRESS	Tender will be issued soon, some technical assessments started. Final design 2026, construction starting 2027
New AODB / FIDS system introduction – new OCC processes.	WORK IN PROGRESS	
Increased efforts for recruitment of GH staff.	COMPLETED	

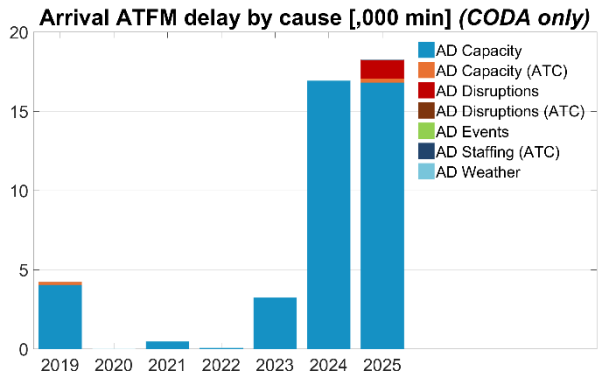
The airport did not have Remedial Measures in NOP 2025-2029.

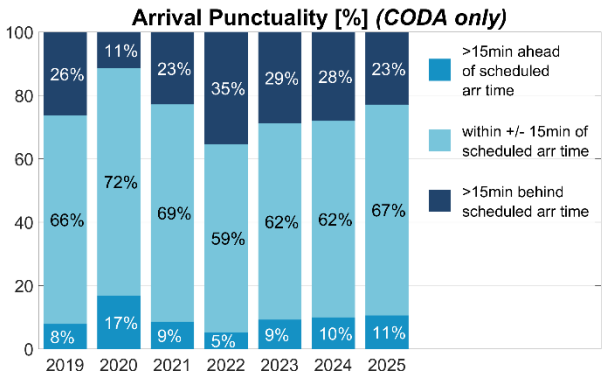
Network Manager Actions in 2025

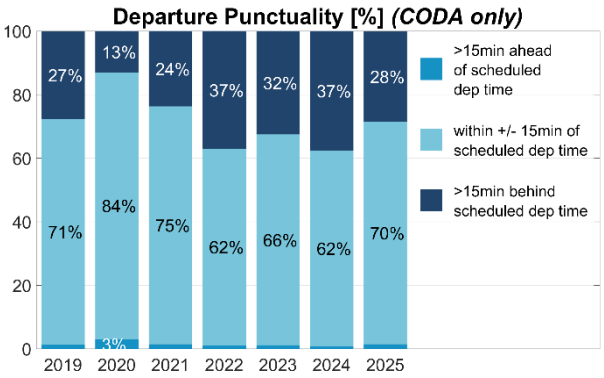
Area of activity	Actions Completed in 2025
Airport Domain & Function	Limited contact in 2025
Airport Corner	Limited information provision during 2025. The NM would appreciate more regular contribution in the Airport Corner process for strategic, pretactical and tactical information.

LARNACA (LCLK/LCA)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

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Arr delay due to ATFM								

Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

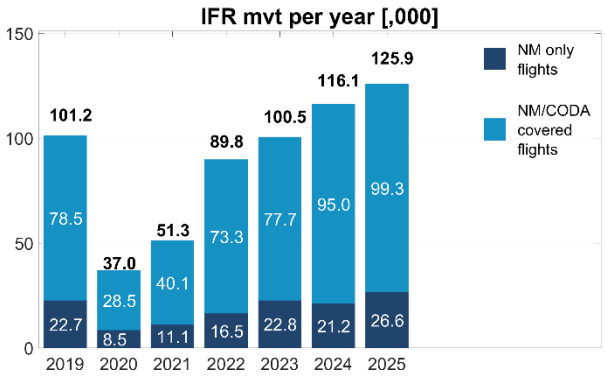
Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

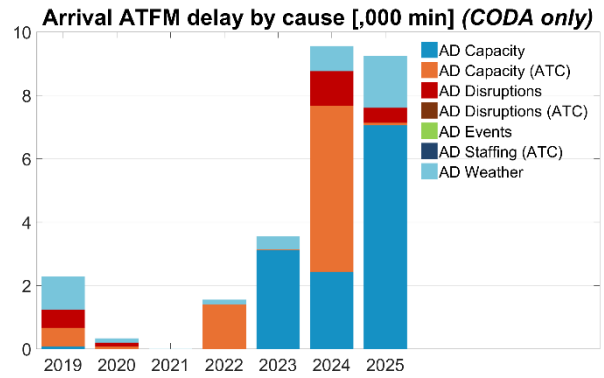
Remedial Measures	Status	Comments
Engage with AOs and local stakeholders for performance	WORK IN PROGRESS	
Operational Actions	**Status**	**Comments**
Ongoing resurfacing work to be completed before Summer 25.	COMPLETED	
Working with Immigration and Security to ensure adequate staffing.	COMPLETED / ONGOING	
Implement Service Level monitoring with GHAs	WORK IN PROGRESS	

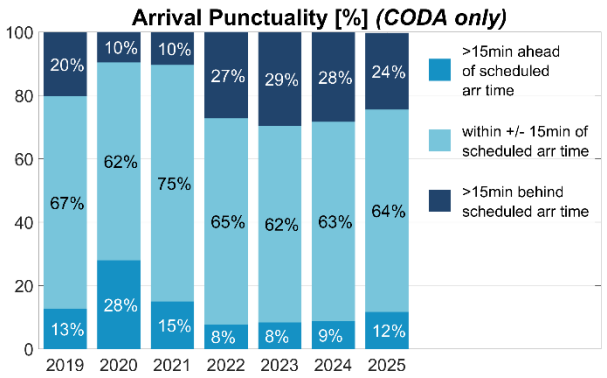
Network Manager Actions in 2025

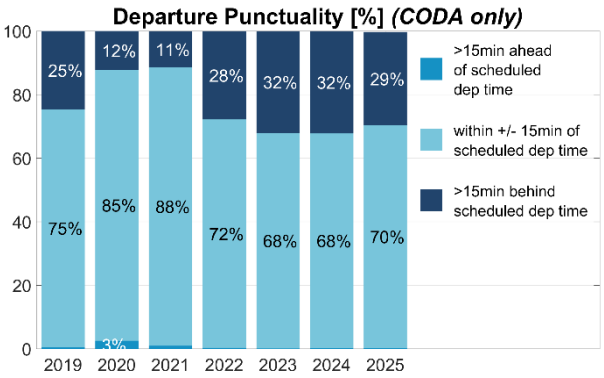
Area of activity	Actions Completed in 2025
ECRA	Initial contact in 2025
Airport Domain & Function	Limited contact in 2025
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information
Airport capacity and performance	Follow-up of ACAP study and CCPM analysis

ALICANTE (LEAL/ALC)









Summer Operations Feedback

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Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

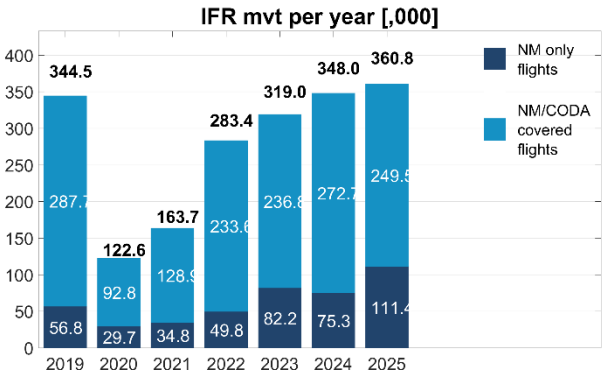
Operational Actions	Status	Comments
Daily monitoring of stopover punctuality with handling companies/agents	COMPLETED / ONGOING	
Monthly working group with main operator	COMPLETED / ONGOING	
Adherence monitoring to CDM procedures: Coordination meetings with ATC provider to improve the CDM departure capacity calculation procedures and TSAT calculation improvements.	COMPLETED	
Increase in the number of non-Schengen boarding gates. reducing non-Schengen/ Schengen boarding gates using centralised border control	COMPLETED	Now only one flexible Sch/Non-Sch gate needed
2 meetings a week with border police.	COMPLETED / ONGOING	
2 meetings a week with airport service providers of PRM service	COMPLETED / ONGOING	

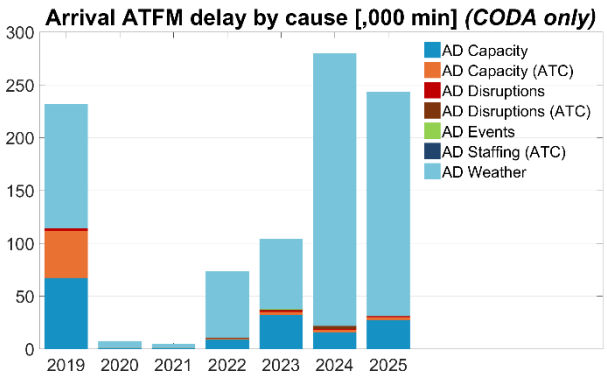
The airport did not have Remedial Measures in NOP 2025-2029.

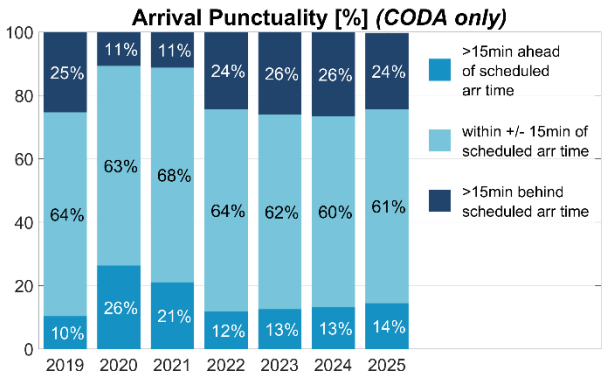
Network Manager Actions in 2025

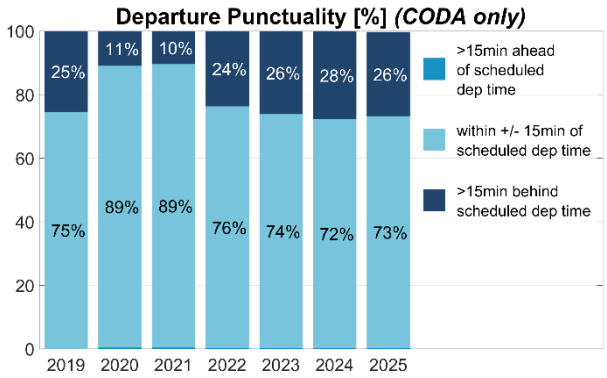
Area of activity	Actions Completed in 2025
Airport Domain & Function	Limited contact in 2025
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information

BARCELONA (LEBL/BCN)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

	JUNE		JULY		AUGUST		TOTAL SUMMER	
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Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

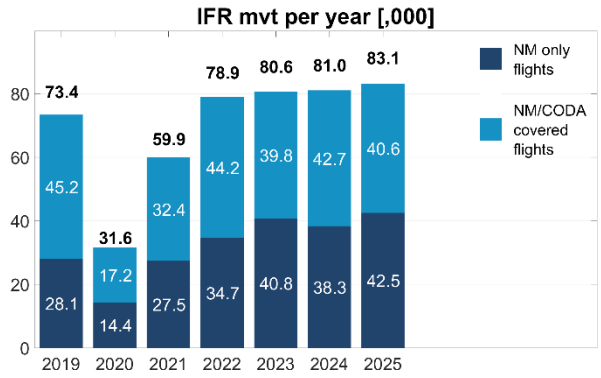
Operational Actions	Status	Comments
Monitor weekly OTP and turnaround with airlines to identify issues	COMPLETED / ONGOING	
Worked on improving predictability of passenger flows through analysis of actual load factor.	COMPLETED	
Published real-time operational info (FACT24 ENS+) for all stakeholders.	COMPLETED	
Published reports monitoring adherence to CDM procedures and promoted awareness with airlines / GHA.	COMPLETED	
Daily weather briefings with other ANSP and MET agency	COMPLETED / ONGOING	Dedicated new working group BCN Weather
Working groups with largest airlines to track implemented actions and potential improvements	COMPLETED / ONGOING	
Analysis and monitoring of PRM (Persons with Reduced Mobility) operations for S24 to implement coordinated improvements.	COMPLETED	
Working group with ANSP to track air traffic regulations, improve operational procedures and track progress	COMPLETED / ONGOING	

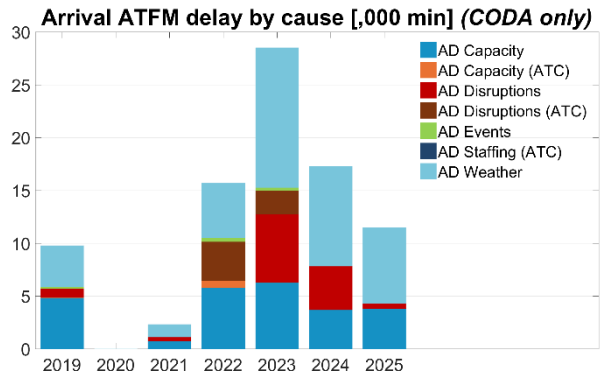
The airport did not have Remedial Measures in NOP 2025-2029.

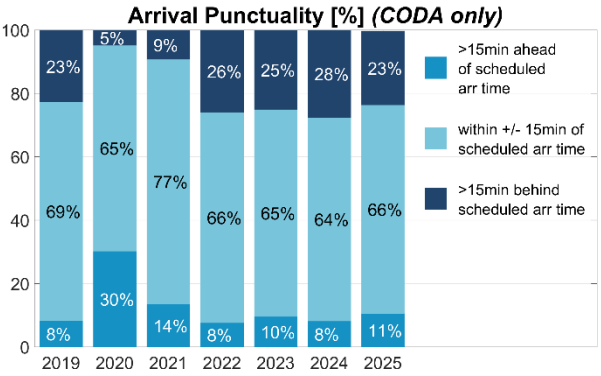
Network Manager Actions in 2025

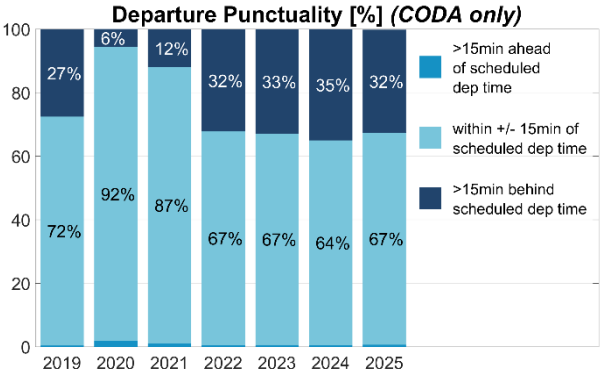
Area of activity	Actions Completed in 2025
AOP/NOP	The NM supported the airport in the deployment of iAOP-NOP in 2025. NM supported the Airport on the data exchange definition for eAOP-NOP Implementation (CEF_2023_001_EXOPAN).
Airport Domain & Function	Limited contact in 2025
Airport Corner	Limited information provision during 2025. The NM would appreciate more regular contribution in the Airport Corner process for strategic, pretactical and tactical information.

IBIZA (LEIB/IBZ)









Summer Operations Feedback

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Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

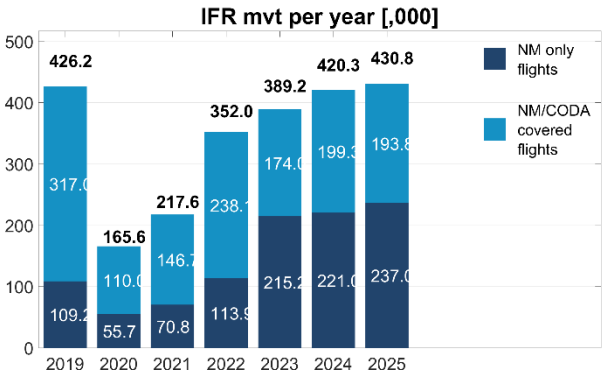
Operational Actions	Status	Comments
Periodic meetings with GH to coordinate airport resources, identify delay causes and define improvement actions	COMPLETED / ONGOING	
Periodic meetings with different ATS/ATC to coordinate ops	COMPLETED / ONGOING	
Increase airside bus driver's workforce and improve training	COMPLETED	
Scheduling maintenance and improvement work within periods of low operational impact	COMPLETED	

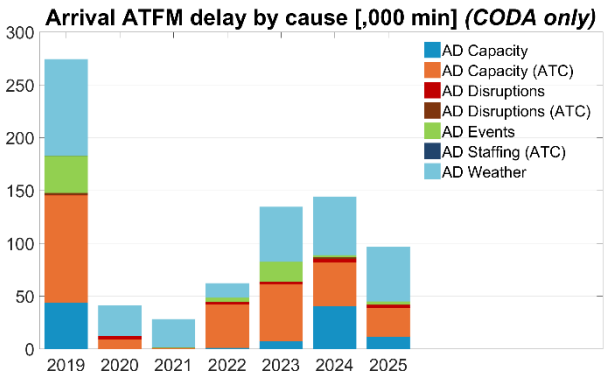
The airport did not have Remedial Measures in NOP 2025-2029.

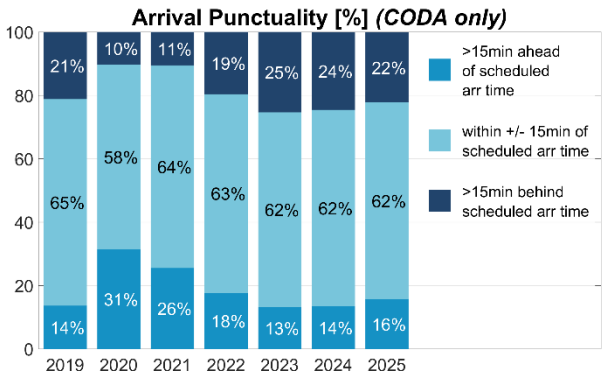
Network Manager Actions in 2025

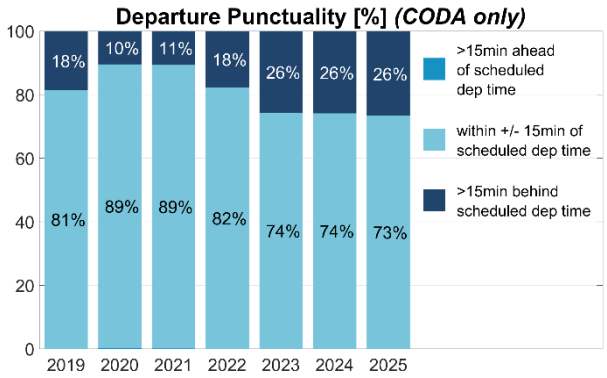
Area of activity	Actions Completed in 2025
Airport Domain & Function	Limited contact in 2025
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information

MADRID BARAJAS (LEMD/MAD)









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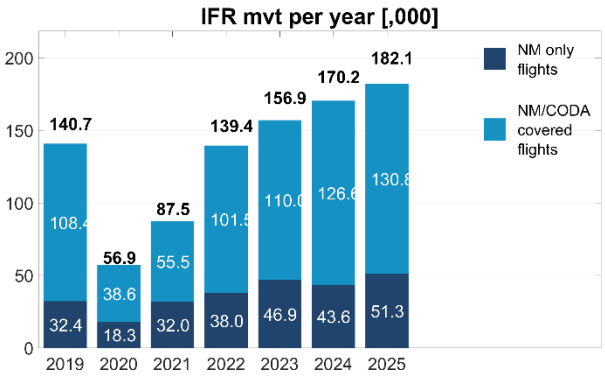
Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

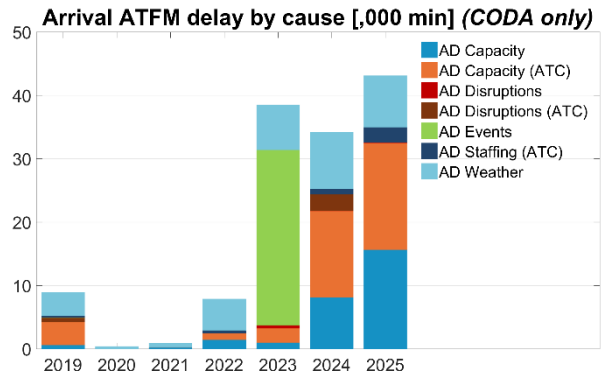
Remedial Measures	Status	Comments
Continue engagement with AOs to address ground delay and predictability	WORK IN PROGRESS / ONGOING	
Operational Actions	**Status**	**Comments**
Implementing real time monitorisation of one of the GHA	WORK IN PROGRESS	
Continue engaging with all stakeholders (Airlines, GHA, ANSP).	COMPLETED / ONGOING	
Install new security equipment to improve process time	PARTIALLY COMPLETED	Around 25% of equipment renewed.

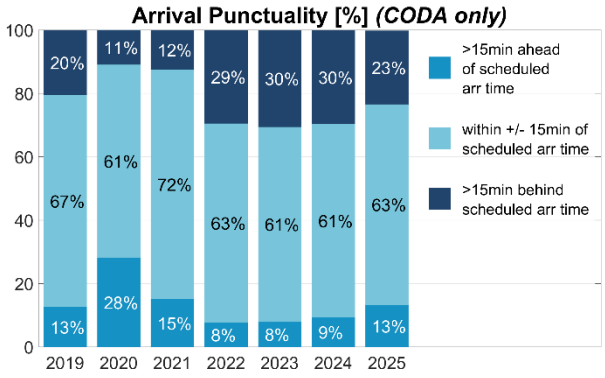
Network Manager Actions in 2025

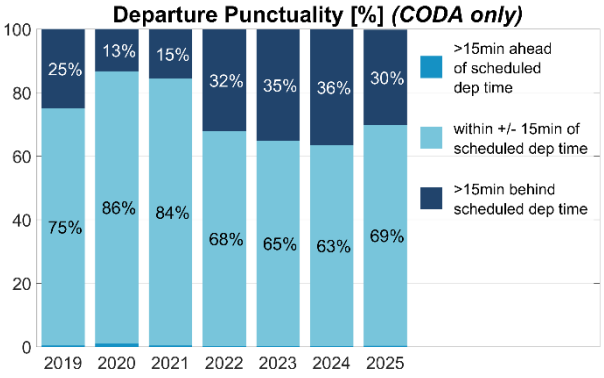
Area of activity	Actions Completed in 2025
AOP/NOP	NM supported the Airport on the data exchange definition for eAOP-NOP Implementation (CEF_2023_001_EXOPAN).
Airport Domain & Function	Limited contact in 2025
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information

MALAGA (LEMG/AGP)









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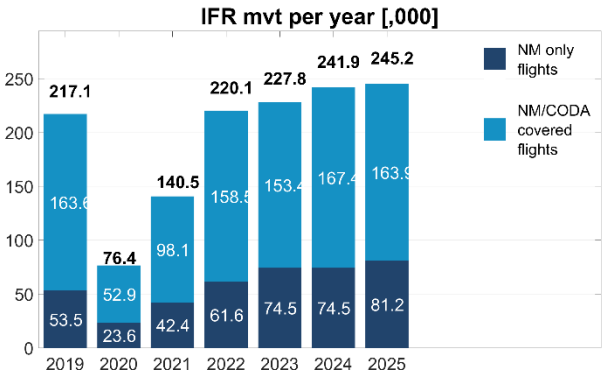
Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

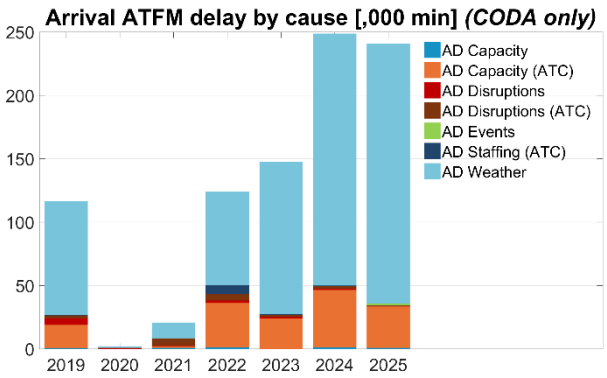
Remedial Measures	Status	Comments
Engage with AOs for first wave performance	COMPLETED	
Operational Actions	**Status**	**Comments**
Intensify procedures of CDM Adherence monitoring	COMPLETED / ONGOING	
Continue regular meetings with all stakeholders (ATS, Airlines, GH) to analyse demand/capacity and ensure measures are coordinated	COMPLETED / ONGOING	
Promote use of Unaccompanied Checked Baggage by more airlines	PARTIALLY COMPLETED	

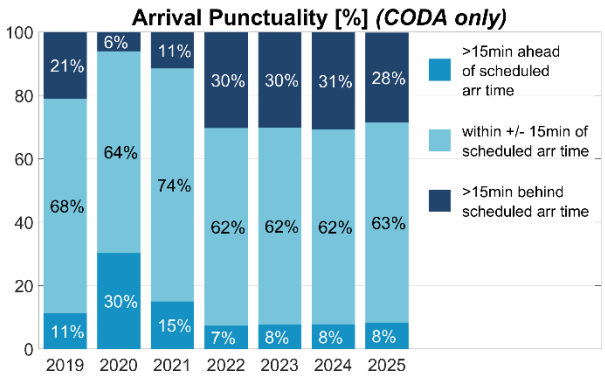
Network Manager Actions in 2025

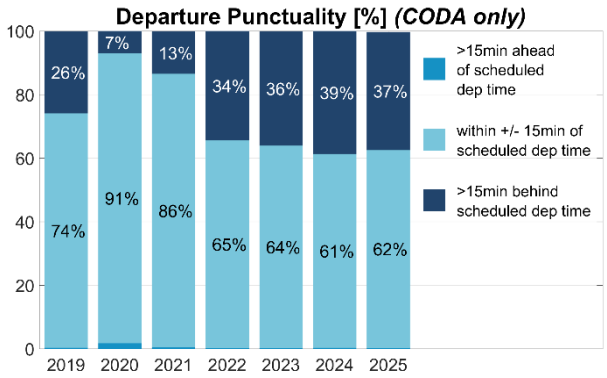
Area of activity	Actions Completed in 2025
AOP/NOP	The NM supported the airport in the implementation of iAOP-NOP in 2025. NM supported the Airport on the data exchange definition for eAOP-NOP Implementation (CEF_2022_022_BEACON).
Airport Domain & Function	Limited contact in 2025
Airport Corner	Limited information provision during 2025. The NM would appreciate more regular contribution in the Airport Corner process for strategic, pretactical and tactical information.

PALMA DE MALLORCA (LEPA/PMI)









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Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

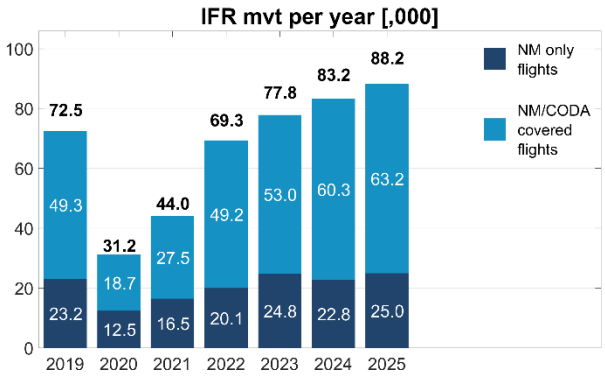
Operational Actions	Status	Comments
Ongoing measures to ensure all stakeholders have the necessary resources in place based on expected flight schedules.	COMPLETED / ONGOING	

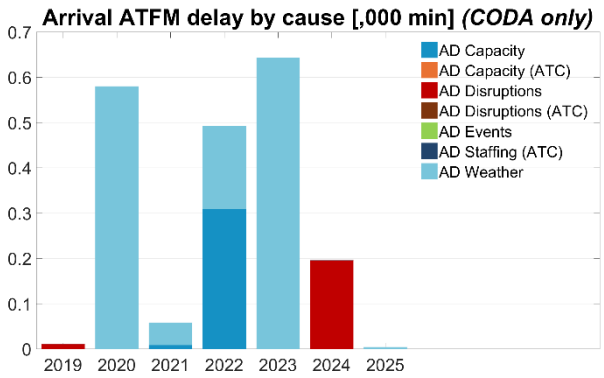
The airport did not have Remedial Measures in NOP 2025-2029.

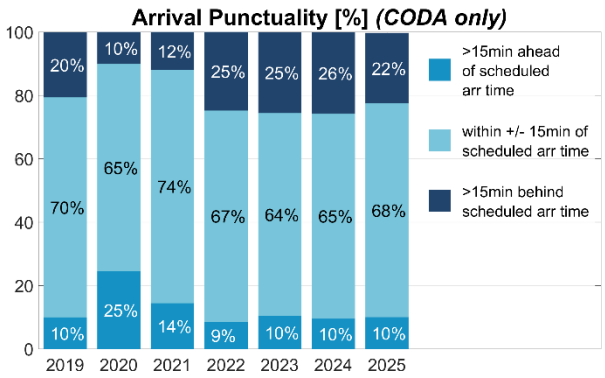
Network Manager Actions in 2025

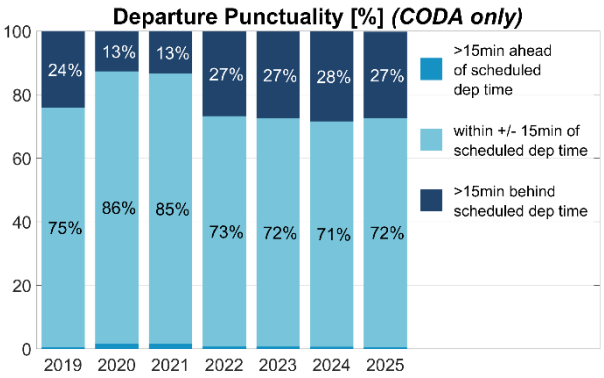
Area of activity	Actions Completed in 2025
AOP/NOP	The NM supported the airport in the deployment of iAOP-NOP in 2025. NM supported the Airport on the data exchange definition for eAOP-NOP Implementation (CEF_2023_001_EXOPAN).
Airport Domain & Function	Regular contact with APOC when required
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information
Increased runway throughput	BRETSEP (optimisation of intersection departure wake minima) study completed

VALENCIA (LEVC/VLC)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

	JUNE		JULY		AUGUST		TOTAL SUMMER	
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Ground delay								
First wave ground delay								
Dep delay due to ATFM								
Arr delay due to ATFM								

Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

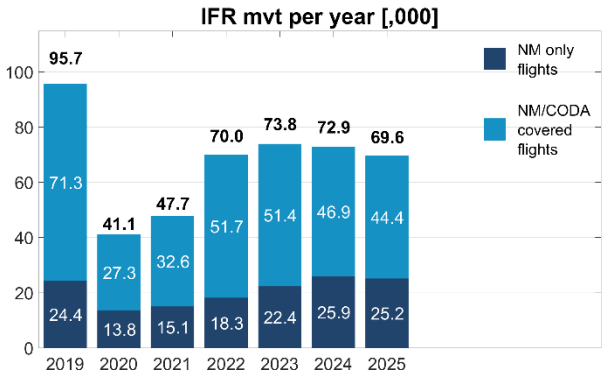
Operational Actions	Status	Comments
Complete work on upgrading BHS by March 2025.	COMPLETED	
Upgraded terminal building in operation will increase efficiency vs Summer 2024	PARTIALLY COMPLETED	Small improvements implemented, main expansion planned for 2027-2031
Continue engaging with all stakeholders (Airlines, GHA, ANSP)	COMPLETED / ONGOING	

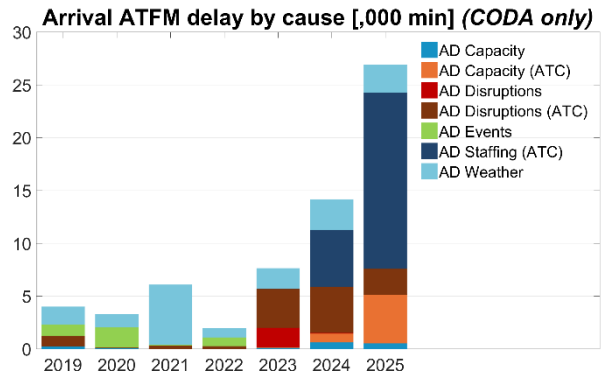
The airport did not have Remedial Measures in NOP 2025-2029.

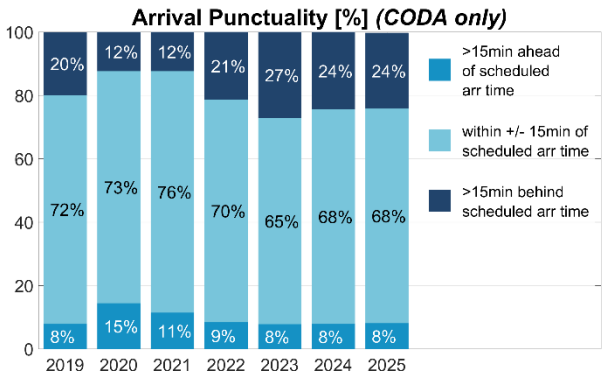
Network Manager Actions in 2025

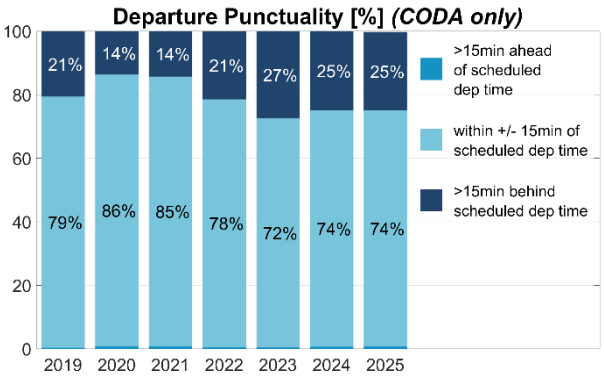
Area of activity	Actions Completed in 2025
Airport Domain & Function	Limited contact in 2025
Airport Corner	Limited information provision during 2025. The NM would appreciate more regular contribution in the Airport Corner process for strategic, pretactical and tactical information.

TOULOUSE BLAGNAC (LFBO/TLS)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

	JUNE		JULY		AUGUST		TOTAL SUMMER	
	vs Network	vs Jun24	vs Network	vs Jul24	vs Network	vs Aug24	vs Network	vs S24
Ground delay								
First wave ground delay								
Dep delay due to ATFM								
Arr delay due to ATFM								

Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

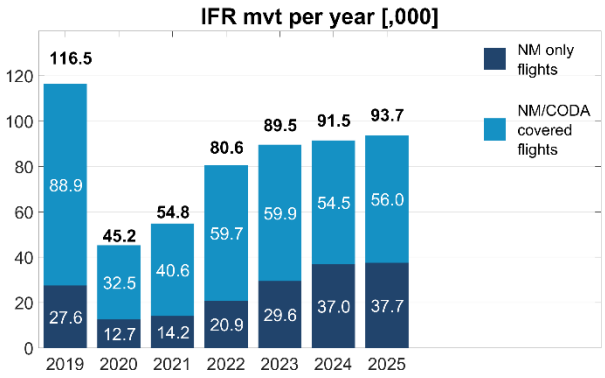
Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

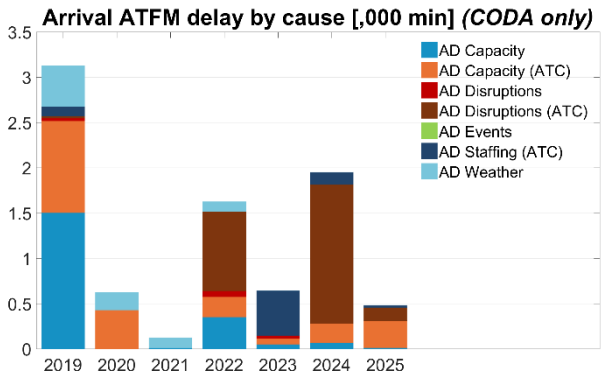
The airport did not have Remedial Measures nor Operational Actions in NOP 2025-2029.

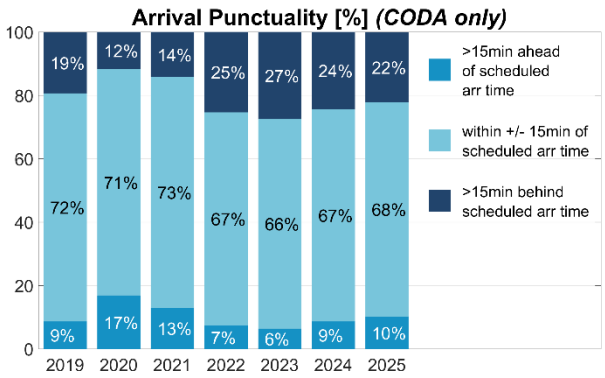
Network Manager Actions in 2025

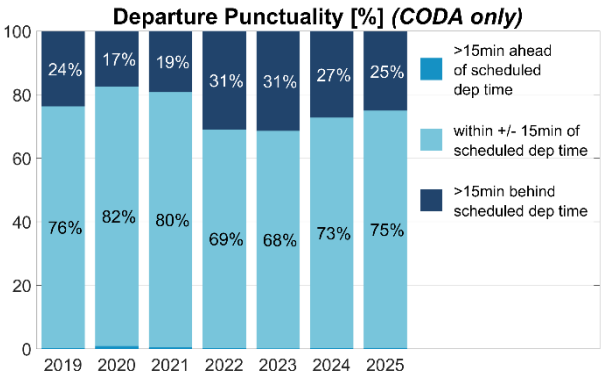
Area of activity	Actions Completed in 2025
ECRA	Initial contact in 2025
Airport Domain & Function	Limited contact in 2025
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information

LYON (LFLL/LYS)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

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Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

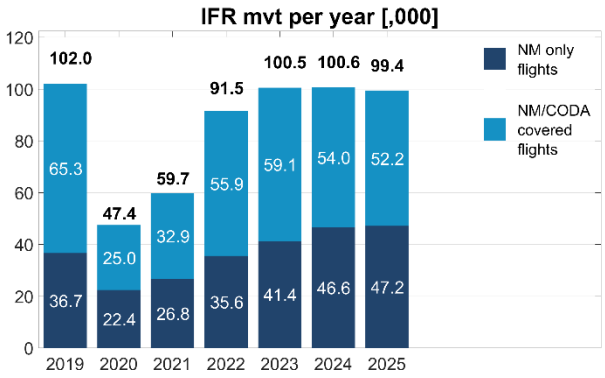
Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

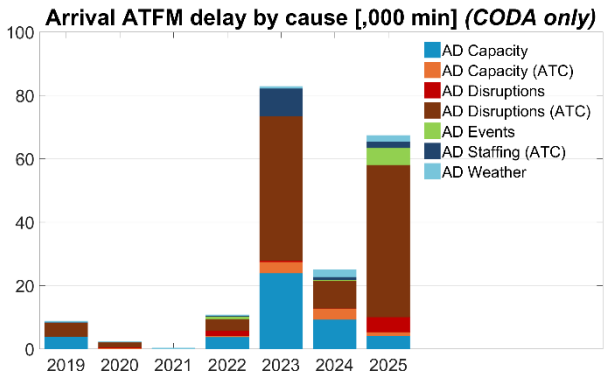
Remedial Measures	Status	Comments
Engage with AOs and local stakeholders for first wave performance.	WORK IN PROGRESS	
Operational Actions	**Status**	**Comments**
Monitoring of the operational performance for based airlines and major corporate clients on a quarterly basis.	COMPLETED	
Considering application of the NM PAX demand service.	NOT STARTED	
Liaise with AOs for improving baggage handling processes.	COMPLETED	
Working with GHA for increasing predictability	COMPLETED / ONGOING	Includes ongoing work with DSNA

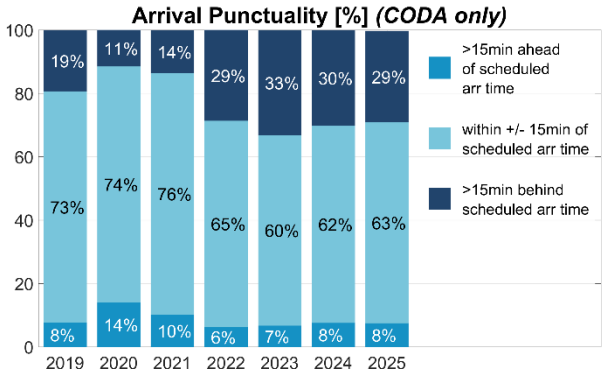
Network Manager Actions in 2025

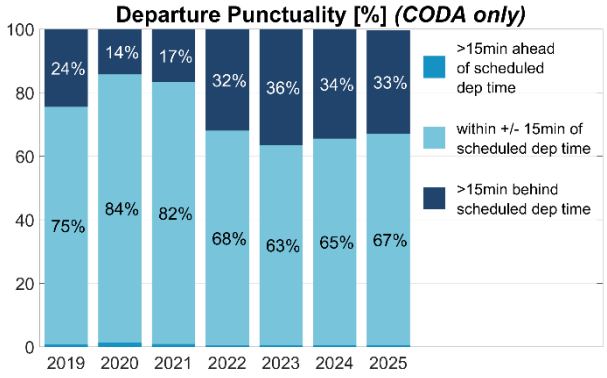
Area of activity	Actions Completed in 2025
Airport Domain & Function	Limited contact in 2025
Airport Corner	Limited information provision during 2025. The NM would appreciate more regular contribution in the Airport Corner process for strategic, pretactical and tactical information.

MARSEILLE (LFML/MRS)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

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Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

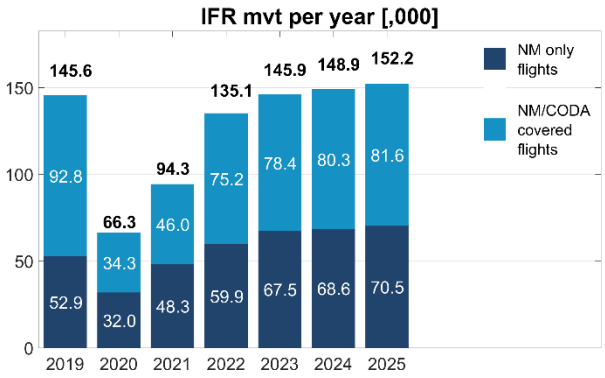
Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

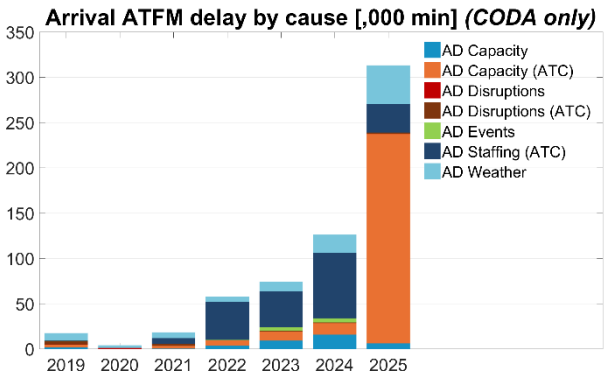
The airport did not have Remedial Measures nor Operational Actions in NOP 2025-2029.

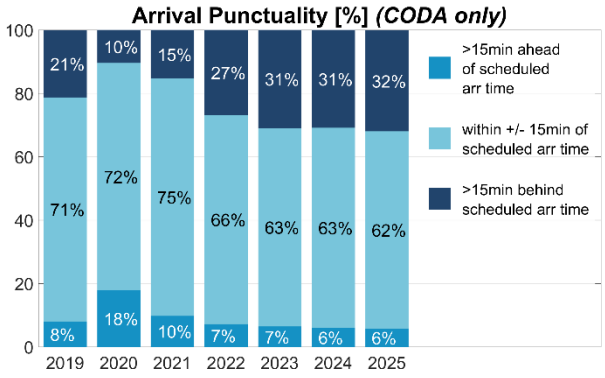
Network Manager Actions in 2025

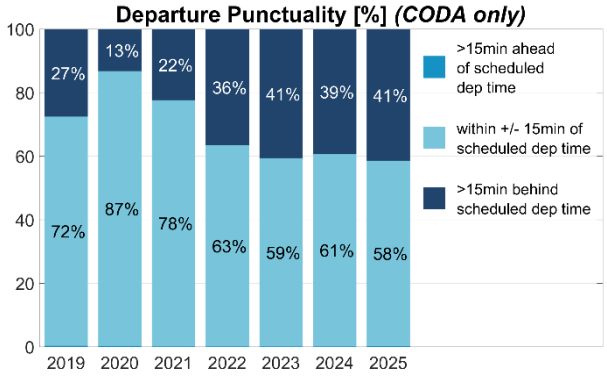
Area of activity	Actions Completed in 2025
ECRA	Entered into live operations in 2025
Airport Domain & Function	Limited contact in 2025
Airport Corner	Met with airport in Q3 and the have restarted contributing in the Airport Corner process.

NICE (LFMN/NCE)









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Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

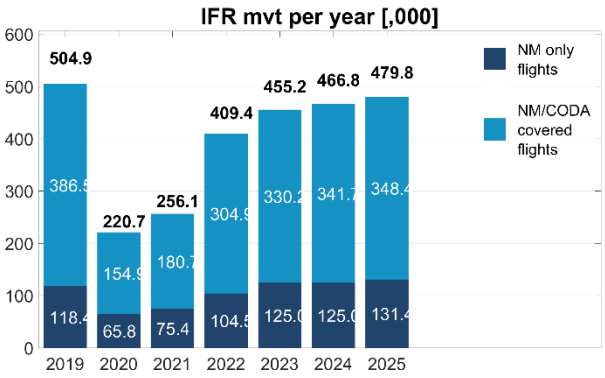
Operational Actions	Status	Comments
Requesting an Action Plan for S25 from every stakeholder	COMPLETED	
Preparation meetings with all stakeholders (GHAs, Airlines, GABA, ATC).	COMPLETED / ONGOING	
Use of AOP NOP data.	COMPLETED	
Use implemented peak pax/hour alerts for airlines	COMPLETED	
Process optimisation through more data sharing with all stakeholders, new KPIs, use of ML/AI, etc	COMPLETED	

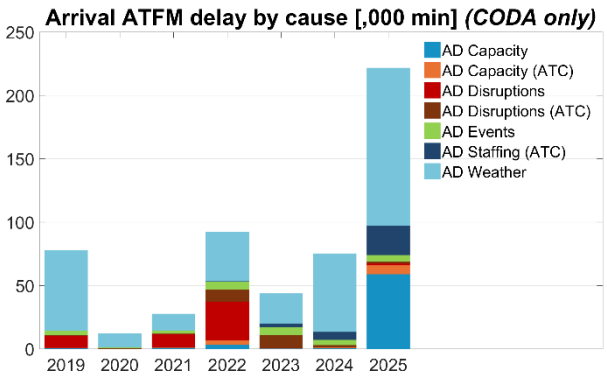
The airport did not have Remedial Measures in NOP 2025-2029.

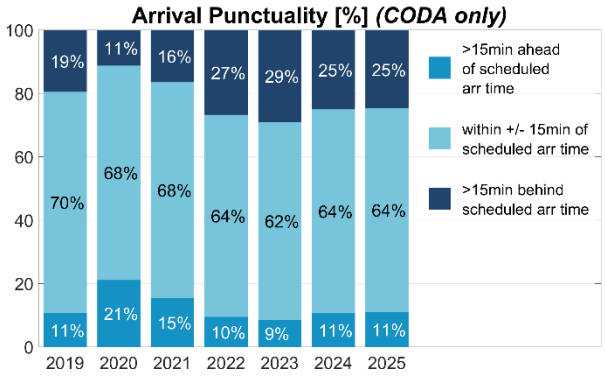
Network Manager Actions in 2025

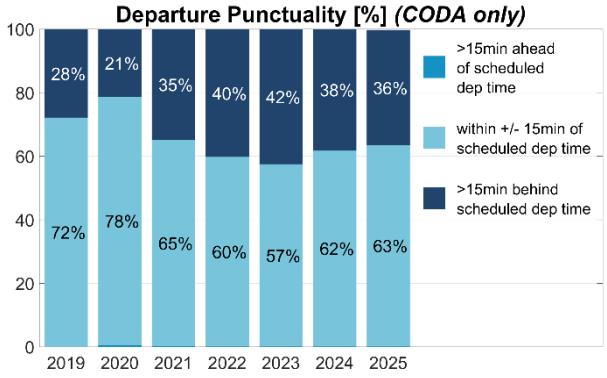
Area of activity	Actions Completed in 2025
AOP/NOP	NM supported the Airport on the data exchange definition for eAOP-NOP Implementation (CEF_2023_001_EXOPAN).
Airport Domain & Function	Very regular contact with APOC
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information

PARIS CHARLES DE GAULLE (LFPG/CDG)









Summer Operations Feedback

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Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

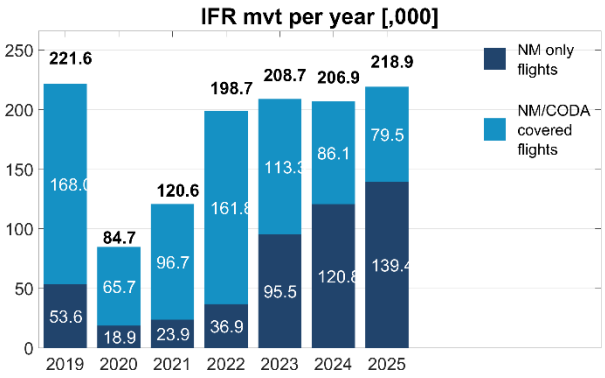
Operational Actions	Status	Comments
Continues to implement its strategic “2025 Pioneers” roadmap.	COMPLETED	
Continue structuring action plans with key CDG Airspace Users, while extending the project with 3 new AUs in 2025.	ONGOING	
Continue with the implementation of “PAX no show-baggage”	WORK IN PROGRESS	
Using real-time positioning strategies, taking into account airline needs, with intensification of remote holding	COMPLETED / ONGOING	
Collective Ground Handling – Border Control processes.	WORK IN PROGRESS	
Continuous works on extended AOP.	WORK IN PROGRESS	
Implementation of a new PDS tool before S2025.	WORK IN PROGRESS	
Improving APOC with merger of AOC and LOC.	COMPLETED	
Launch challenges with airlines causing ground delays	ONGOING	
Punctuality initiative with focus on improving processes.	ONGOING	
Turnaround monitoring analysis reinforced	ONGOING	

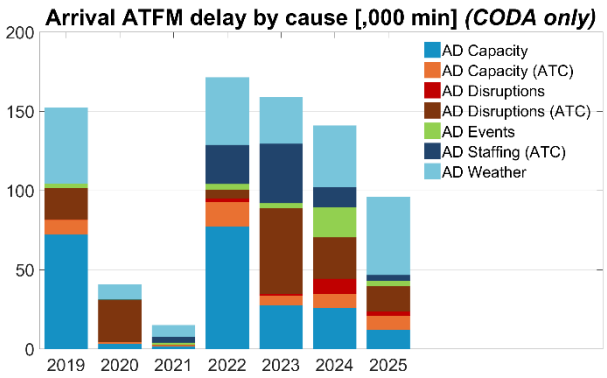
The airport did not have Remedial Measures in NOP 2025-2029.

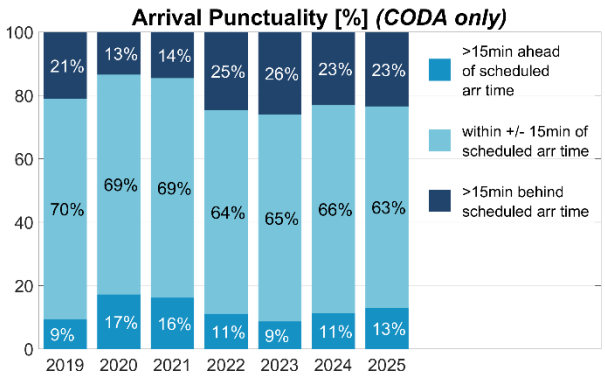
Network Manager Actions in 2025

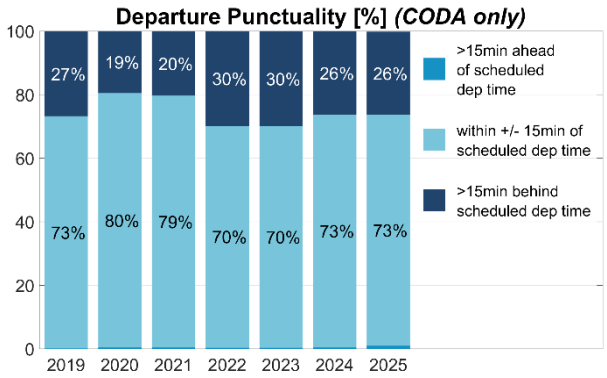
Area of activity	Actions Completed in 2025
AOP/NOP	NM supported the Airport on the data exchange definition for eAOP-NOP Implementation (CEF_2023_001_EXOPAN).
Airport Domain & Function	Regular contact with APOC when required
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information

PARIS ORLY (LFPO/ORY)









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Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

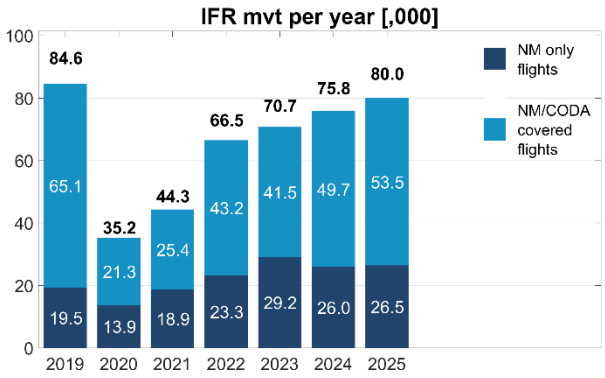
Operational Actions	Status	Comments
Continues to implement its strategic “2025 Pioneers” roadmap.	COMPLETED	
New governance & structure to better organise, understand and enhance OTP.	COMPLETED	
Punctuality initiative (Pax-no-show, Predeparture sequencing, IAPA experiment).	ONGOING	
New Pre-Departure Sequencer (PDS) to improve the departure sequence management, planned entry: before S2025.	WORK IN PROGRESS	
Working closely with key Airspace Users on: factors influencing global and the First Wave punctuality & check-in and boarding deadlines; action plan to ensure more resilient turnarounds.	COMPLETED / ONGOING	
Improving security check and border control with modelling of deadlines for passengers journeys (by terminal and type of flight). Technical IT integration of this data into landside flow management tools.	COMPLETED	
Working groups with GHAs to improve the pre-tactical and tactical coordination	COMPLETED	

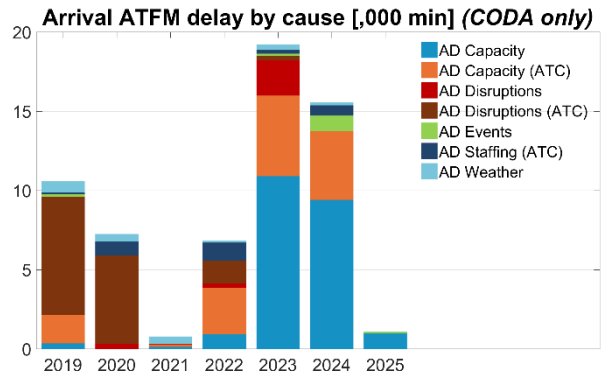
The airport did not have Remedial Measures in NOP 2025-2029.

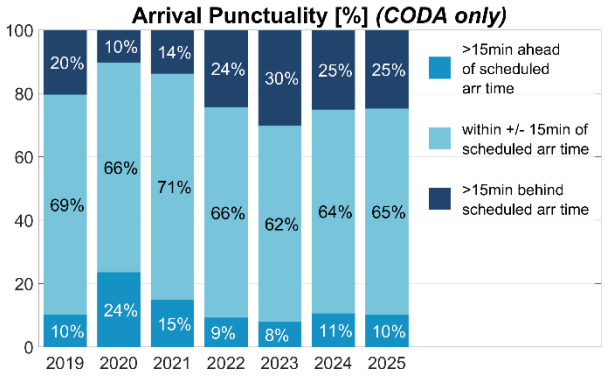
Network Manager Actions in 2025

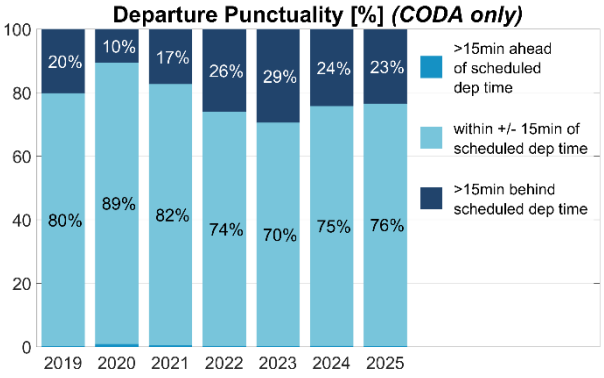
Area of activity	Actions Completed in 2025
AOP/NOP	NM supported the Airport on the data exchange definition for eAOP-NOP Implementation (CEF_2023_001_EXOPAN).
Airport Domain & Function	Regular contact with APOC when required
Airport Corner	Airport contributed to the process with diversion capabilities and Strategic information. The NM would appreciate more regular strategic, pretactical and tactical events information provision.

BASEL/MULHOUSE (LFSB/MLH)









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Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

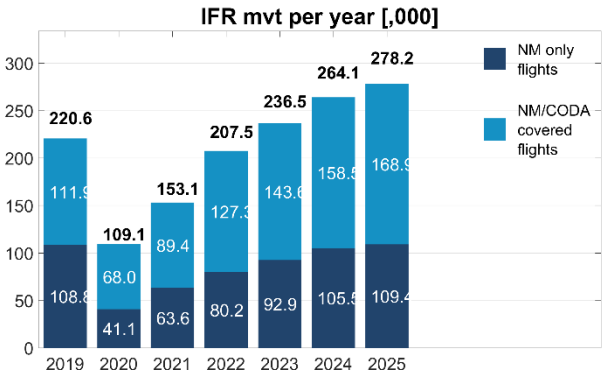
Operational Actions	Status	Comments
Bi-monthly airport performance meetings with stakeholders.	COMPLETED / ONGOING	
Close liaison with the NMOC for managing the special events	PARTIALLY COMPLETED	

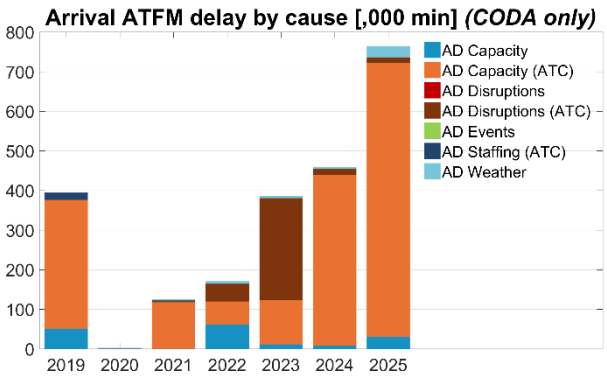
The airport did not have Remedial Measures in NOP 2025-2029.

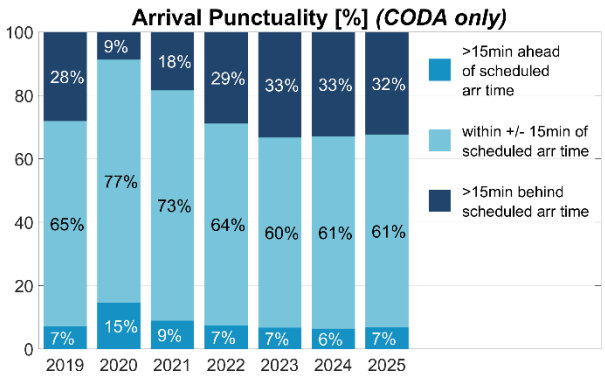
Network Manager Actions in 2025

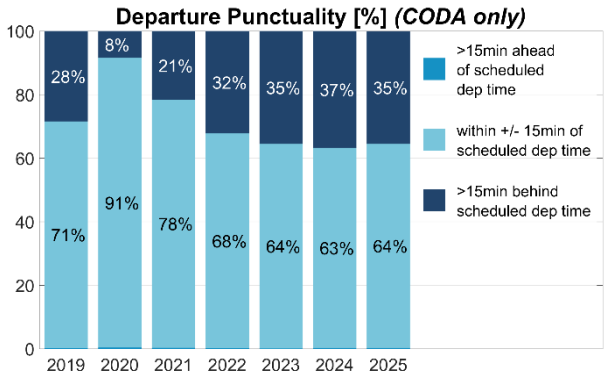
Area of activity	Actions Completed in 2025
ECRA	Live operations during 2025
Airport Domain & Function	Regular contact with APOC when required
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information

ATHENS (LGAV/ATH)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

	JUNE		JULY		AUGUST		TOTAL SUMMER	
	vs Network	vs Jun24	vs Network	vs Jul24	vs Network	vs Aug24	vs Network	vs S24
Ground delay								
First wave ground delay								
Dep delay due to ATFM								
Arr delay due to ATFM								

Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

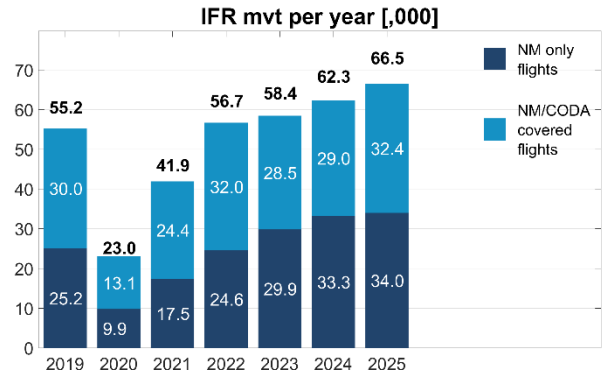
Operational Actions	Status	Comments
Introduction of schedule facilitation for S25 (IATA Level 2), with preliminary scheduling simulation after slot conference.	COMPLETED	
Application of “off-peak” incentives.	ONGOING	
Full utilization of available infrastructure with prospects on adding new boarding gates for S25	WORK IN PROGRESS	Also created 5 holding positions for push and hold ops
Effective cooperation with local stakeholders.	COMPLETED / ONGOING	
Close cooperation with NM and ANSP on all-phases planning.	COMPLETED / ONGOING	
Continued effort on ACDM implementation and efforts towards iAOP integration.	WORK IN PROGRESS	Currently in T2 phase trials
CCPM in final configuration phase.	COMPLETED	
Publication of the overlay PBN procedures	WORK IN PROGRESS	New target date to finish is Q2/2027. Real time simulations completed with DFS.

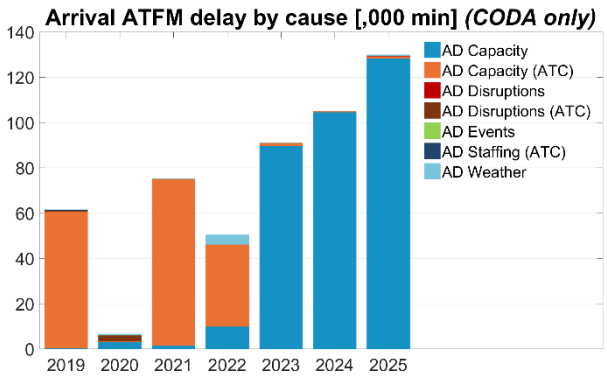
The airport did not have Remedial Measures in NOP 2025-2029.

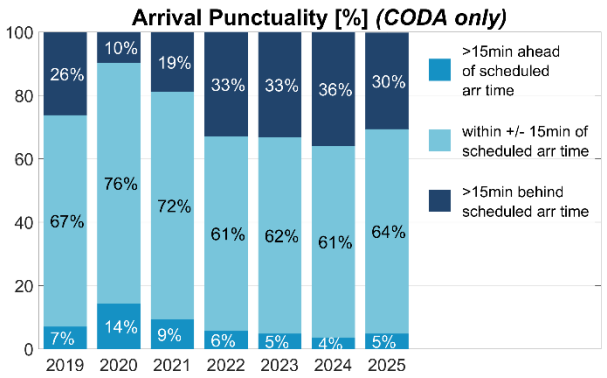
Network Manager Actions in 2025

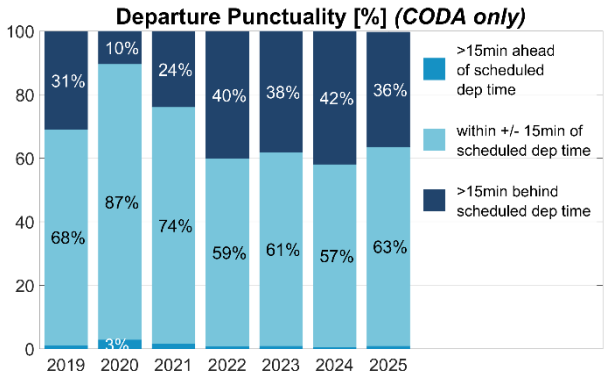
Area of activity	Actions Completed in 2025
AOP/NOP	The NM supported the airport in the implementation of iAOP-NOP in 2025. NM supported the Airport on the data exchange definition for eAOP-NOP Implementation (CEF_2022_022_BEACON).
Airport Domain & Function	Daily communications with APOC
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information
Airport capacity and performance	CCPM deployed and initial analysis

HERAKLION (LGIR/HER)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

	JUNE		JULY		AUGUST		TOTAL SUMMER	
	vs Network	vs Jun24	vs Network	vs Jul24	vs Network	vs Aug24	vs Network	vs S24
Ground delay								
First wave ground delay								
Dep delay due to ATFM								
Arr delay due to ATFM								

Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

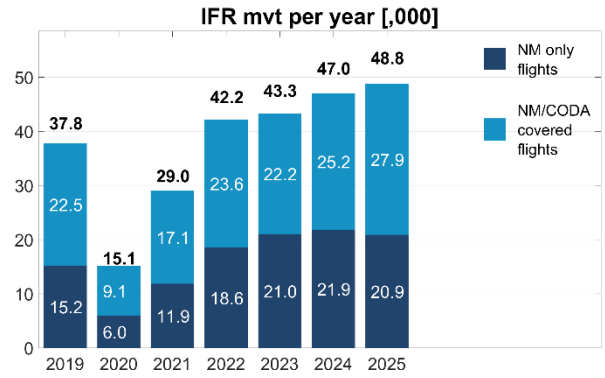
Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

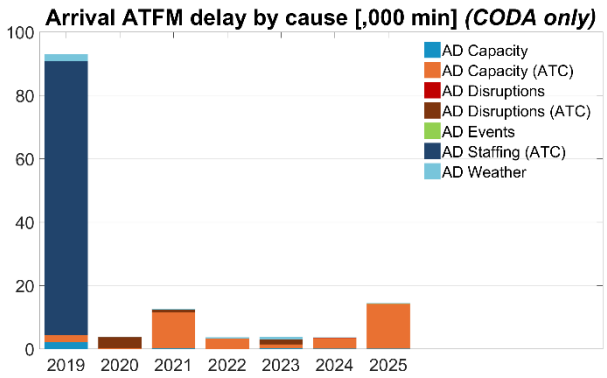
The airport did not have Remedial Measures nor Operational Actions in NOP 2025-2029.

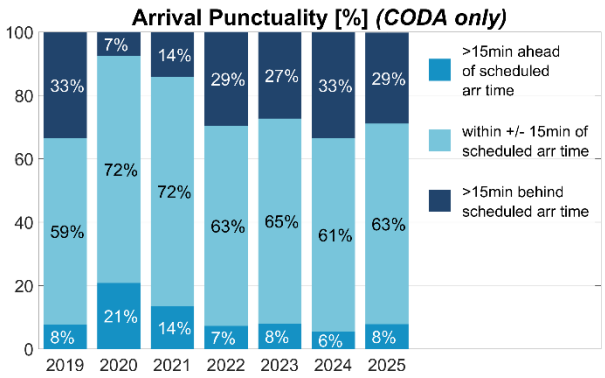
Network Manager Actions in 2025

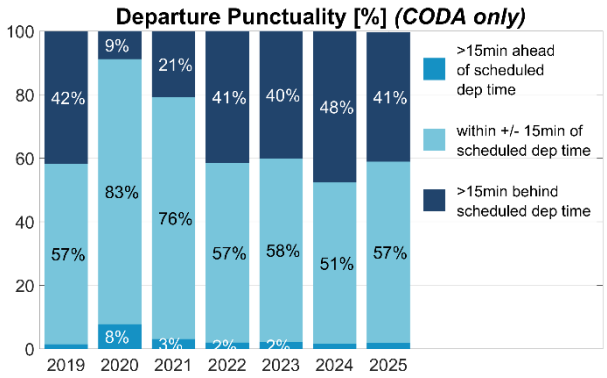
Area of activity	Actions Completed in 2025
Airport Domain & Function	Limited contact in 2025
Airport Corner	Airport is not currently contributing to the process.

RHODES (LGRP/RHO)









Summer Operations Feedback

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First wave ground delay								
Dep delay due to ATFM								
Arr delay due to ATFM								

Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

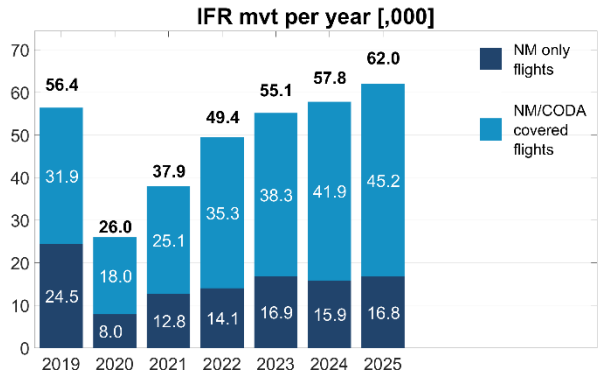
Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

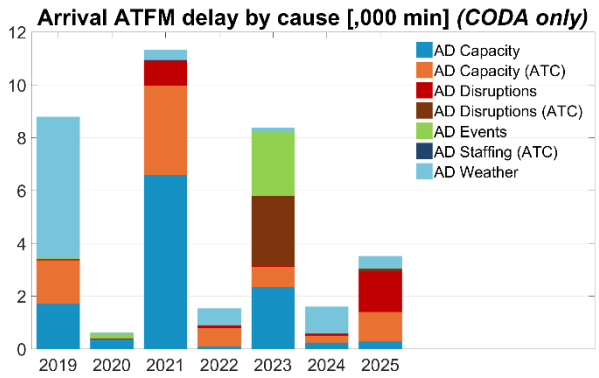
The airport did not have Remedial Measures nor Operational Actions in NOP 2025-2029.

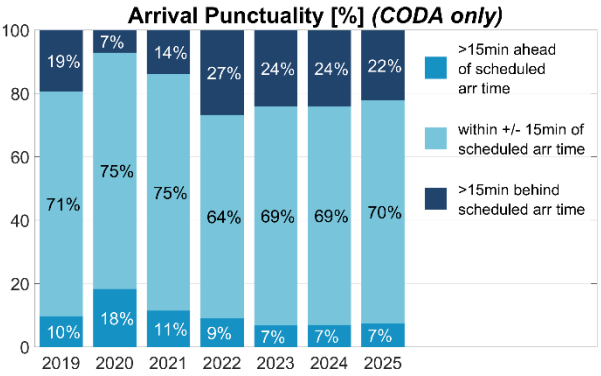
Network Manager Actions in 2025

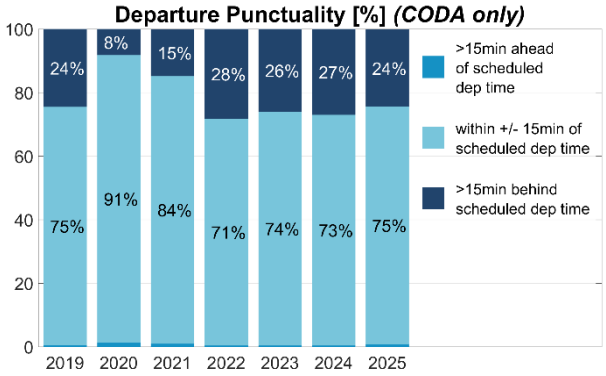
Area of activity	Actions Completed in 2025
Airport Domain & Function	Daily communications with ANOC
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information

THESSALONIKI (LGTS/SKG)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

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Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

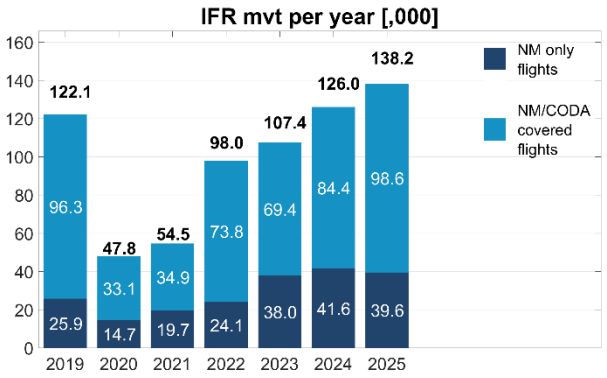
Operational Actions	Status	Comments
Apply same procedures as in Summer 24	COMPLETED	

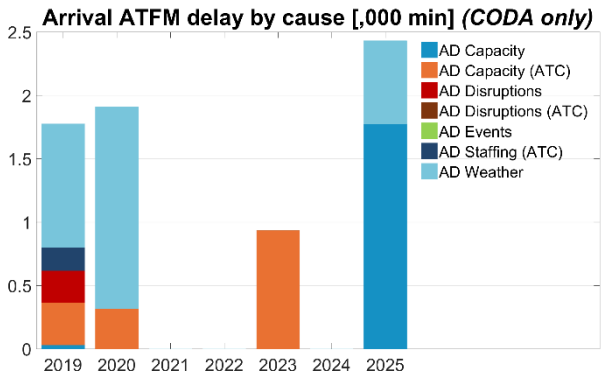
The airport did not have Remedial Measures in NOP 2025-2029.

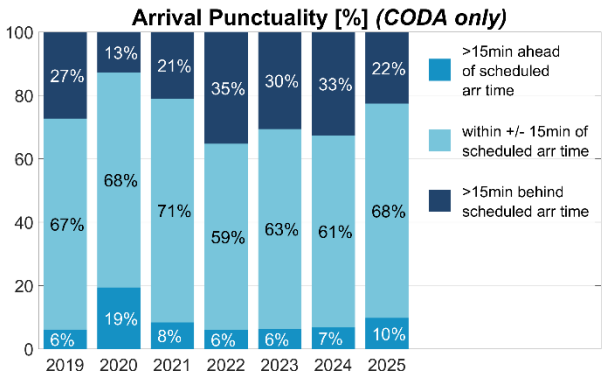
Network Manager Actions in 2025

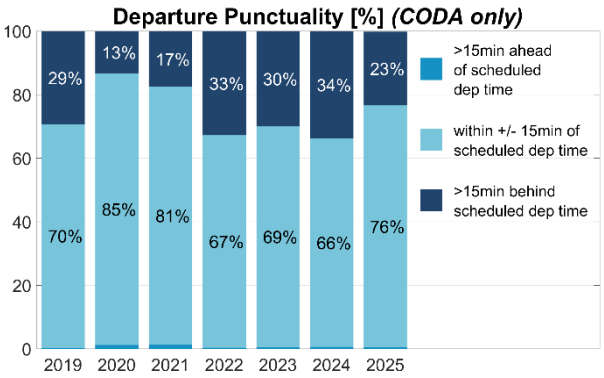
Area of activity	Actions Completed in 2025
ECRA	Live operations during 2025
Airport Domain & Function	Pretactical/tactical contact still not in place
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information

BUDAPEST (LHBP/BUD)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

	JUNE		JULY		AUGUST		TOTAL SUMMER	
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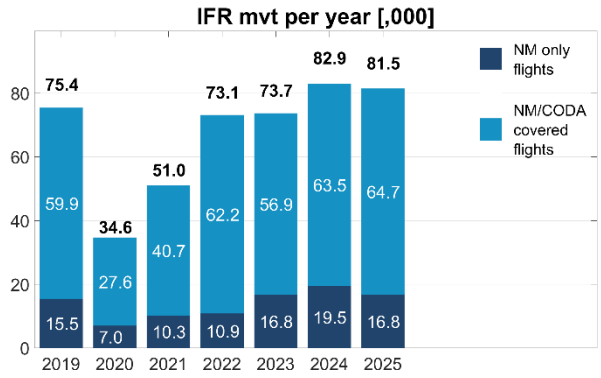
Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

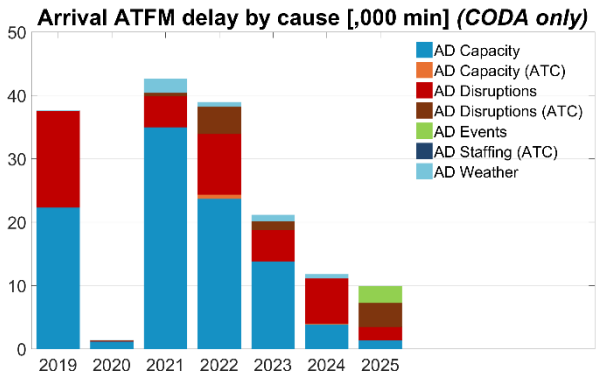
The airport did not have Remedial Measures nor Operational Actions in NOP 2025-2029.

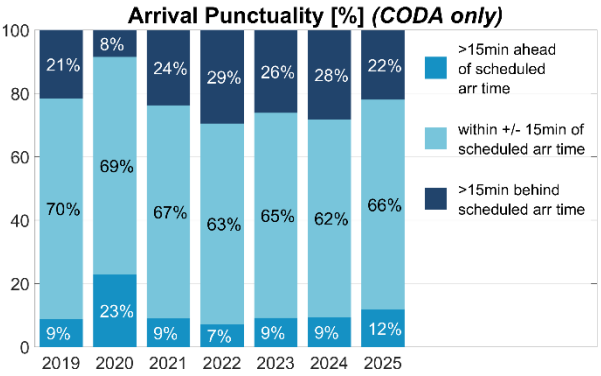
Network Manager Actions in 2025

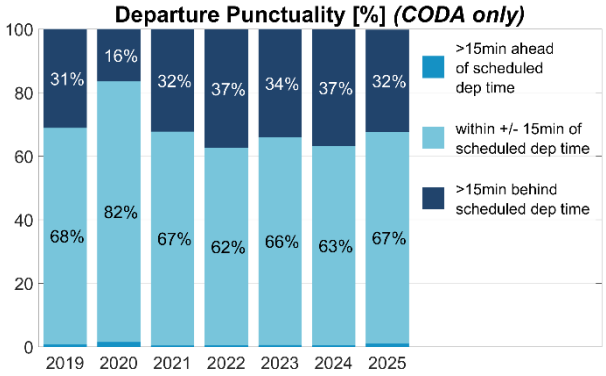
Area of activity	Actions Completed in 2025
ECRA	Initial contact in 2025
Airport Domain & Function	Limited contact in 2025
Airport Corner	Airport contributed to the process with diversion capabilities and Strategic information. The NM would appreciate more regular pretactical and tactical information provision.

CATANIA (LICC/CTA)









Summer Operations Feedback

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Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

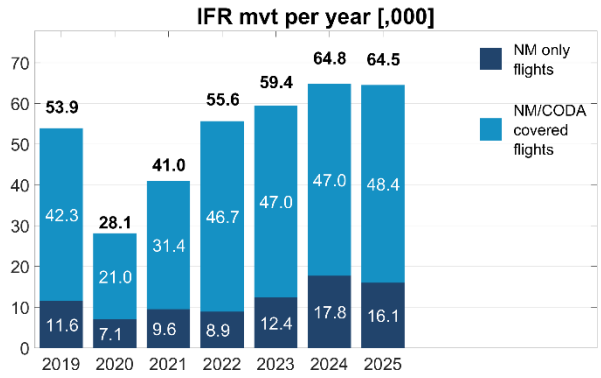
Operational Actions	Status	Comments
Upgrade the baggage handling system (continued).	COMPLETED	
Plans for A-CDM introduction also for mitigating impact of volcanic events and improve management of PRMs.	ONGOING	
Engaging with handlers and airlines for better planning of flights with similar EOBTs, particularly for first wave operations.	ONGOING	
Close collaboration with Stakeholders for managing the curfew introduction.	COMPLETED	
Collaboration with GABA operators for respecting the PPR monitoring the number of requests.	ONGOING	
Commencing (01/25) installation of a new radar system aligned with contemporary technologies to replace the current backup radar. Upgrade, expected to be operational within 2 years, is anticipated to reduce delays during radar maintenance activities.	WORK IN PROGRESS	
The Sigonella Airspace Control Service has developed a plan to implement CTR sectorization by 2026 in order to mitigate DC89	WORK IN PROGRESS	

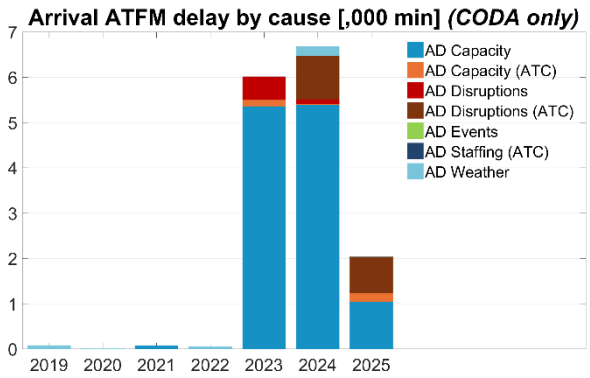
The airport did not have Remedial Measures in NOP 2025-2029.

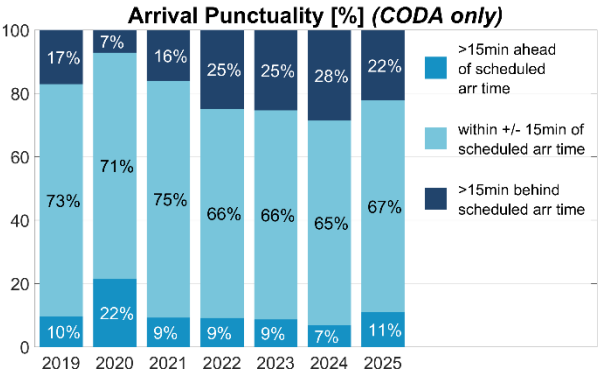
Network Manager Actions in 2025

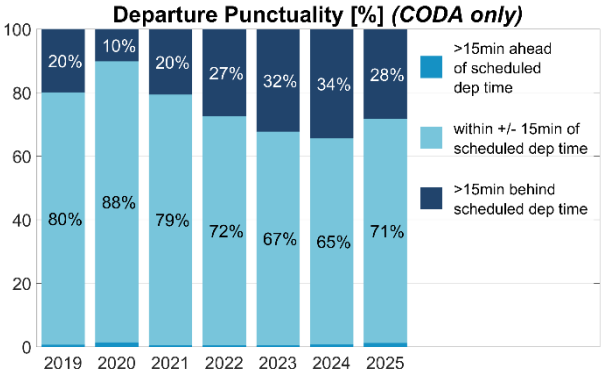
Area of activity	Actions Completed in 2025
Airport Domain & Function	Regular contact with APOC when required
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information

PALERMO (LICJ/PMO)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

	JUNE		JULY		AUGUST		TOTAL SUMMER	
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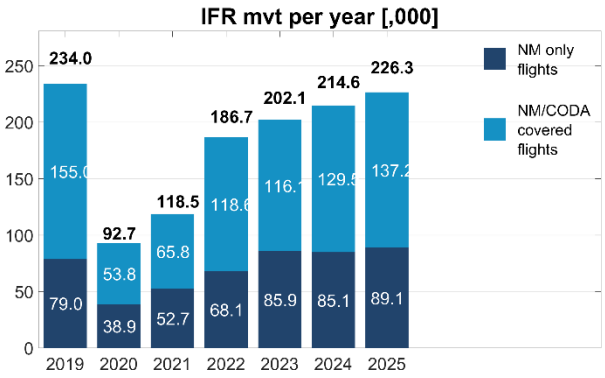
Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

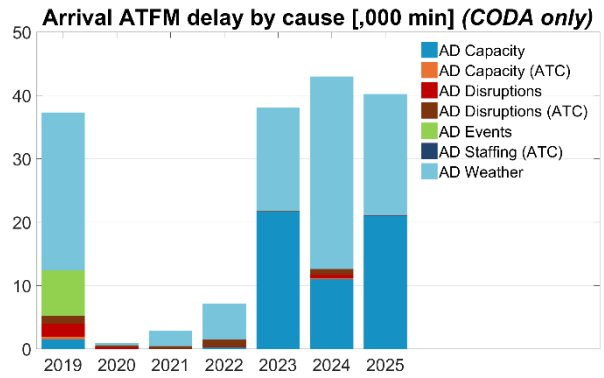
The airport did not have Remedial Measures nor Operational Actions in NOP 2025-2029.

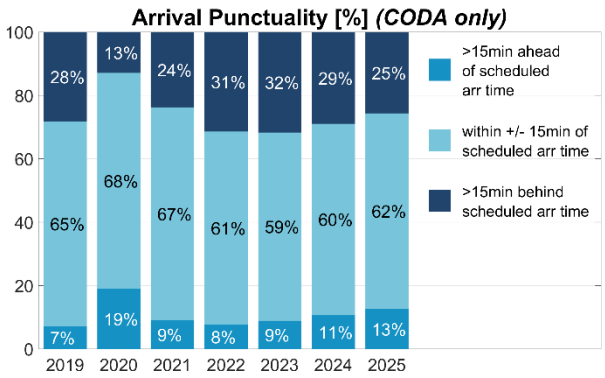
Network Manager Actions in 2025

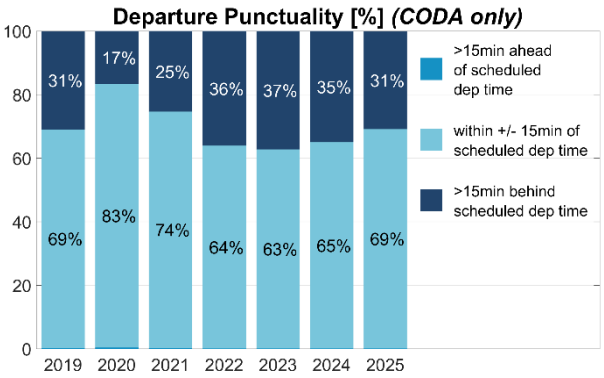
Area of activity	Actions Completed in 2025
Airport Domain & Function	Limited contact in 2025
Airport Corner	Airport does not currently contribute to the process.

MILAN MALPENSA (LIMC/MXP)









Summer Operations Feedback

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Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

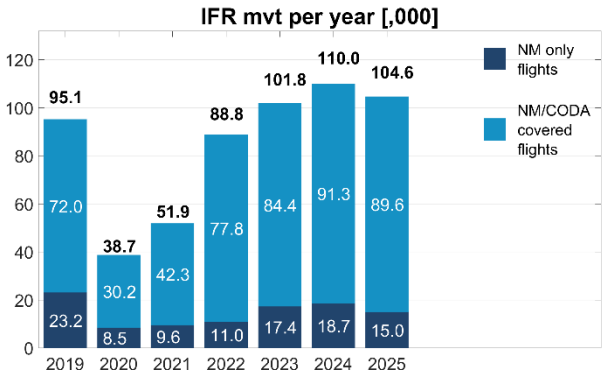
Operational Actions	Status	Comments
Comprehensive Action Plan for Summer 2025 engaging all stakeholders.	COMPLETED	
Close monitoring on the status of recruitment processes for all GHAs, security providers and airport support personnel.	COMPLETED / ONGOING	
Increased cooperation with the Civil Aviation Authority.	COMPLETED	
Regular meeting with AOs and GHAs to underline problems and define corrective actions.	COMPLETED / ONGOING	
AOCC introduced with a punctuality workstation and an aircraft release position (with dedicated frequency for pilots).	COMPLETED	
Exploiting the AOP system for accessing real-time data.	COMPLETED / ONGOING	
Strengthening collaboration with ENAV, with a focus on enhancing operational aspects, incl. the first wave.	COMPLETED	
Working on extended AOP and AOP/NOP integration project.	WORK IN PROGRESS	
Turnaround Monitoring Tool (combining cameras and AI).	WORK IN PROGRESS	
Passenger Flow Monitoring Tool with focus on tracking and analysing the movement of passengers .	WORK IN PROGRESS	
Working towards the realization of the APOC.	WORK IN PROGRESS	
Strengthening collaboration with NM (CCPM, EATIN).	WORK IN PROGRESS	

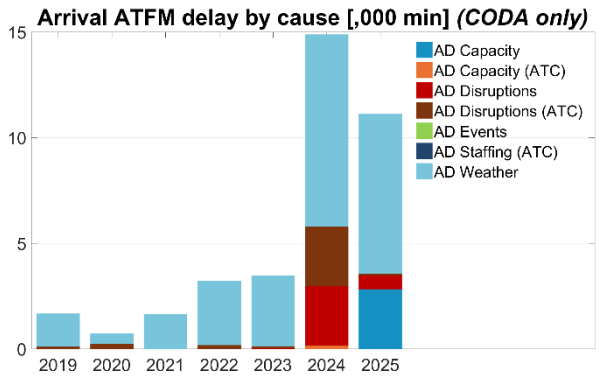
The airport did not have Remedial Measures in NOP 2025-2029.

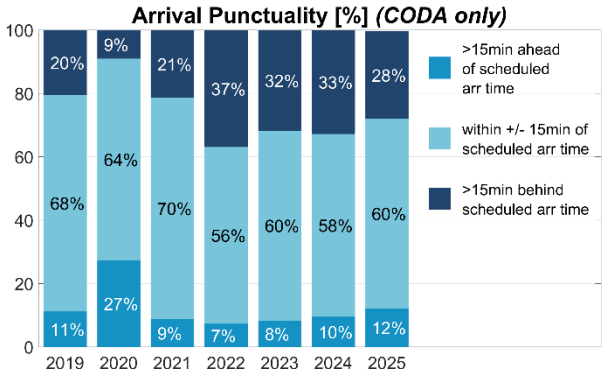
Network Manager Actions in 2025

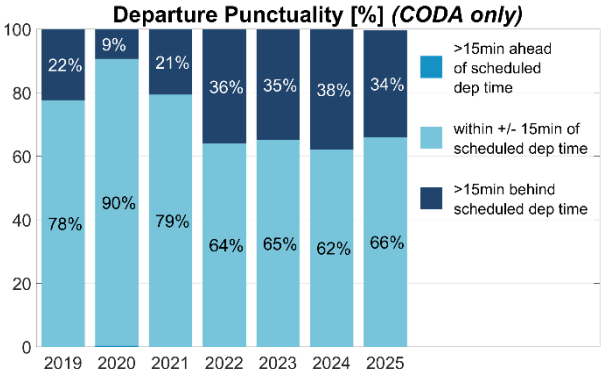
Area of activity	Actions Completed in 2025
AOP/NOP	The NM supported the airport in the deployment of iAOP-NOP in 2025. NM supported the Airport on the data exchange definition for eAOP-NOP Implementation (CEF_2023_001_EXOPAN).
Airport Domain & Function	Regular contact with APOC when required
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information

BERGAMO (LIME/BGY)









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Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

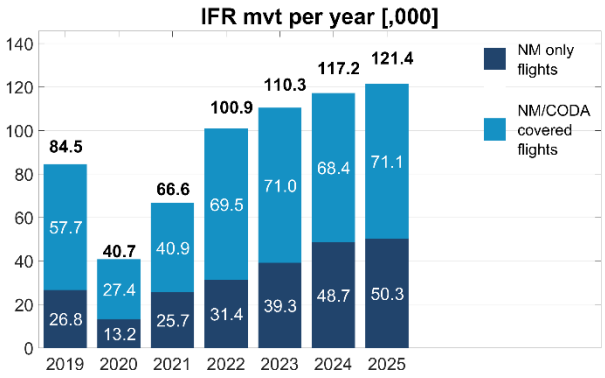
Operational Actions	Status	Comments
Enhance management of night operation is place should avoid curfew to be imposed	COMPLETED	Night ops procedures in place.
Collaboration with other Italian Airports to share good A-CDM practices.	COMPLETED	

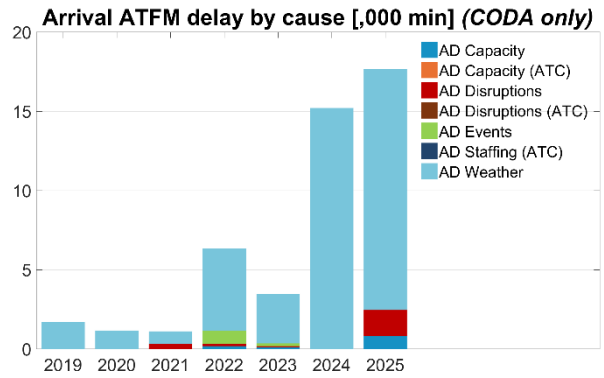
The airport did not have Remedial Measures in NOP 2025-2029.

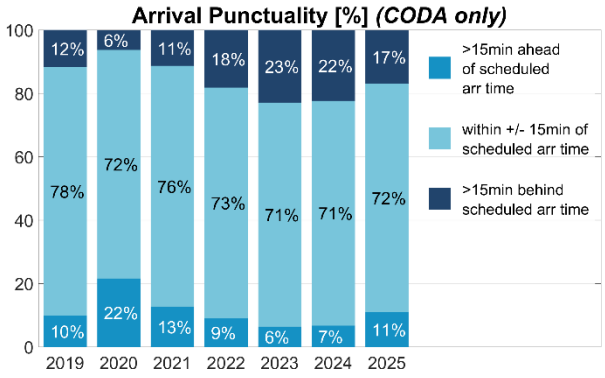
Network Manager Actions in 2025

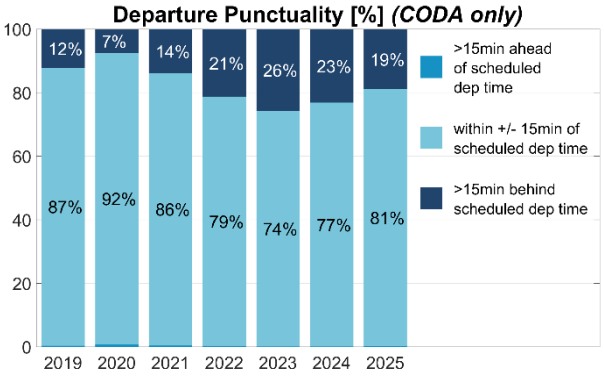
Area of activity	Actions Completed in 2025
Airport Domain & Function	Limited contact in 2025
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information

MILAN LINATE (LIML/LIN)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

	JUNE		JULY		AUGUST		TOTAL SUMMER	
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Ground delay								
First wave ground delay								
Dep delay due to ATFM								
Arr delay due to ATFM								

Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

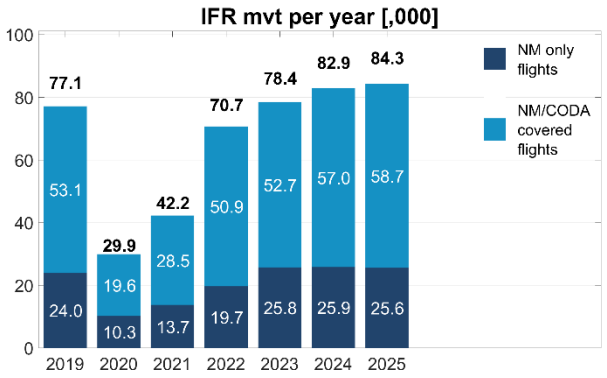
Operational Actions	Status	Comments
Turnaround monitoring and Pax Flow Monitoring tools	WORK IN PROGRESS	
Action plan Summer 2025 to raise awareness and coordinate with stakeholders	COMPLETED	
Monitoring GHA, security staff recruitment	COMPLETED / ONGOING	
Increase cooperation with ENAC	COMPLETED	
Increase frequency of engagement with AO, GHA	COMPLETED / ONGOING	
Introduced 2 new workstations in AOCC - dedicated to punctuality and) communication with pilots	COMPLETED	
Working on transition to APOC	WORK IN PROGRESS	
Using AOP and working on extended AOP/NOP integration	COMPLETED / WORK IN PROGRESS	
Centralization of bus services	WORK IN PROGRESS	

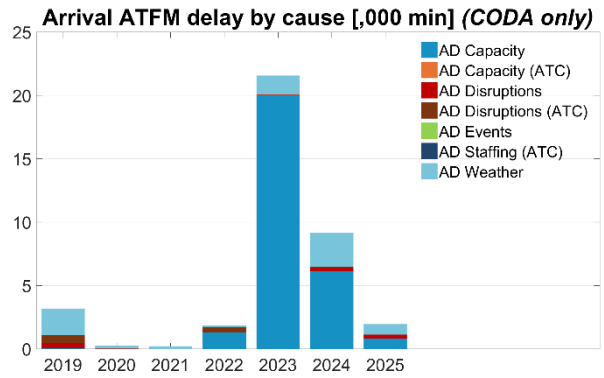
The airport did not have Remedial Measures in NOP 2025-2029.

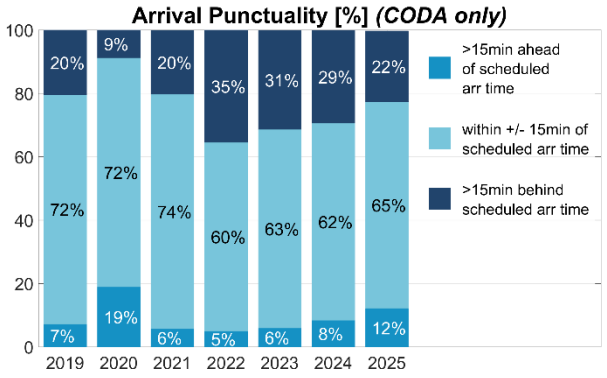
Network Manager Actions in 2025

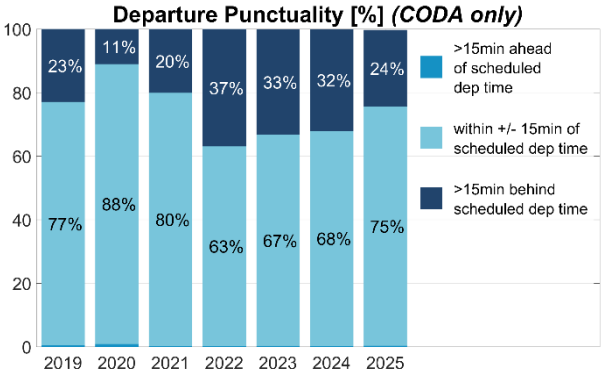
Area of activity	Actions Completed in 2025
AOP/NOP	The NM supported the airport in the implementation of iAOP-NOP in 2025. NM supported the Airport on the data exchange definition for eAOP-NOP Implementation (CEF_2022_022_BEACON).
Airport Domain & Function	Regular contact with APOC when required
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information

BOLOGNA (LIPE/BLQ)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

	JUNE		JULY		AUGUST		TOTAL SUMMER	
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Arr delay due to ATFM								

Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

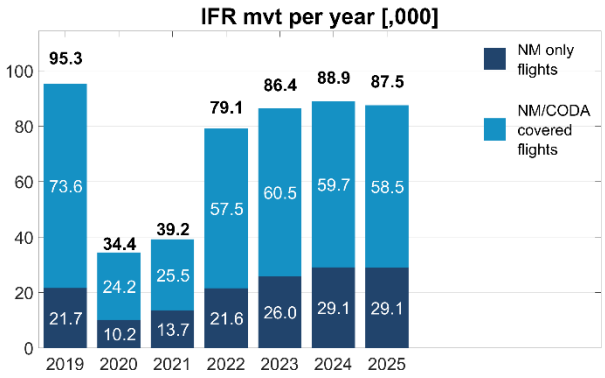
Operational Actions	Status	Comments
APOC to be developed during 2025 and expected to start in 2026	WORK IN PROGRESS	
Coordination with airlines impacting 1st wave delays	COMPLETED	Airport became coordinated for Summer seasons and now their first wave delay is among the lowest
Introduction of schedule coordination from Winter24/25.	COMPLETED	

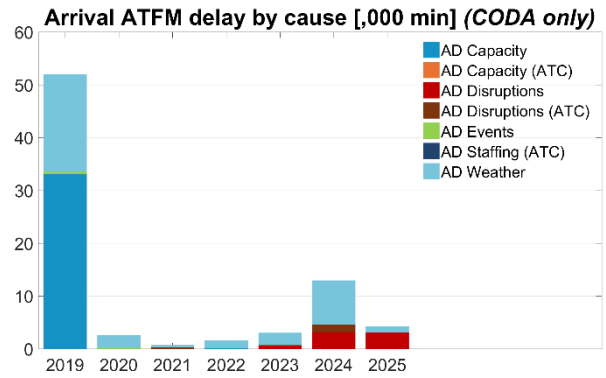
The airport did not have Remedial Measures in NOP 2025-2029.

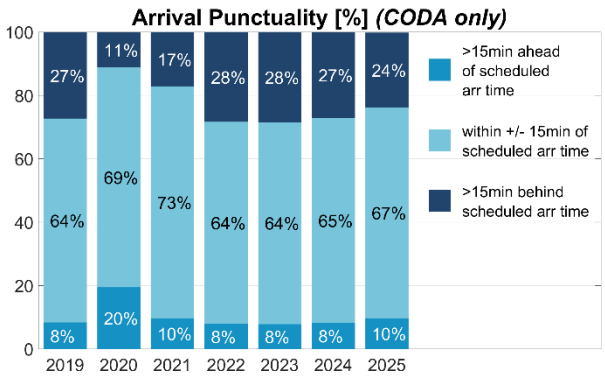
Network Manager Actions in 2025

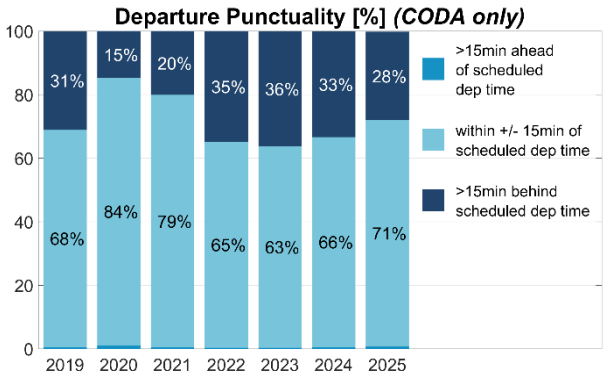
Area of activity	Actions Completed in 2025
Airport Domain & Function	Limited contact in 2025
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information

VENICE (LIPZ/VCE)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

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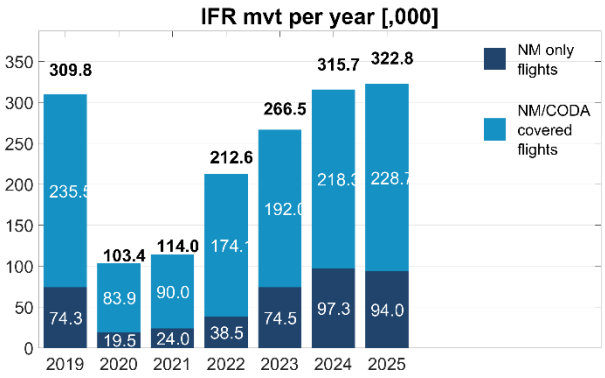
Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

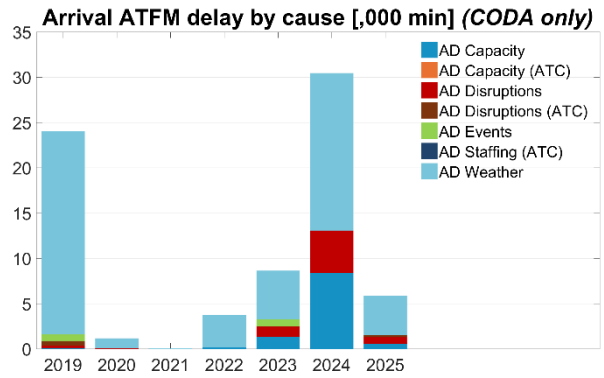
Remedial Measures	Status	Comments
Continue engagement with AOs to address ground delay and predictability.	COMPLETED / ONGOING	
Operational Actions	**Status**	**Comments**
Develop working group with Italian ACDM airports to improve collaboration processes (e.g. CTOT) with ENAV	COMPLETED	Improved collaboration with ENAV, new taxi time prediction system
Engage with GHA to work on staffing and resources issues	COMPLETED / ONGOING	

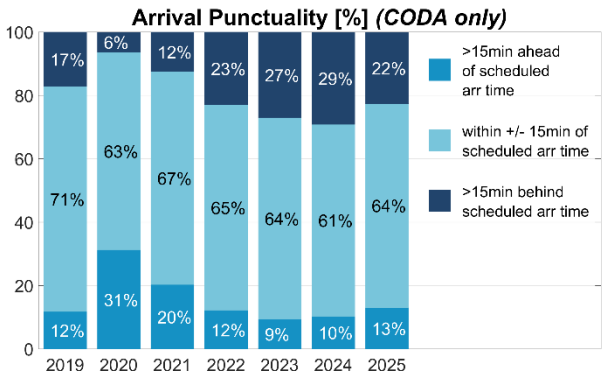
Network Manager Actions in 2025

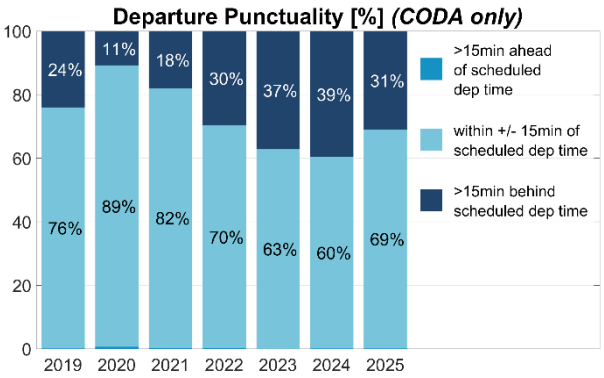
Area of activity	Actions Completed in 2025
Airport Domain & Function	Limited contact in 2025
Airport Corner	Limited information provision during 2025. The NM would appreciate more regular contribution in the Airport Corner process for strategic, pretactical and tactical information.

ROME FIUMICINO (LIRF/FCO)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

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Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

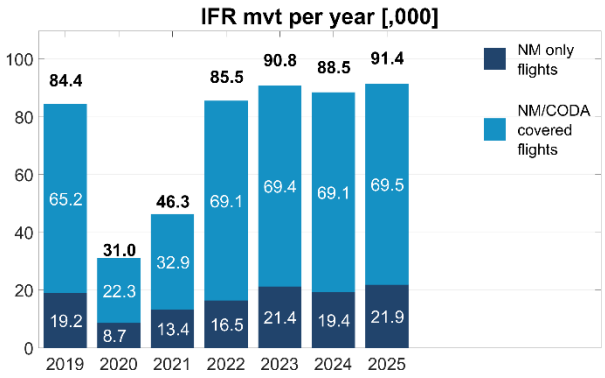
Operational Actions	Status	Comments
Reinforcing APOC processes with ITA + WZZ	COMPLETED	Including other AOs and GH as well
New GHA contract	COMPLETED	
Introduction of intelligent TA monitoring	COMPLETED	
Internal process for communicating key events to the AC	COMPLETED	
Italy-wide initiative for optimization of TSAT calculation	WORK IN PROGRESS	

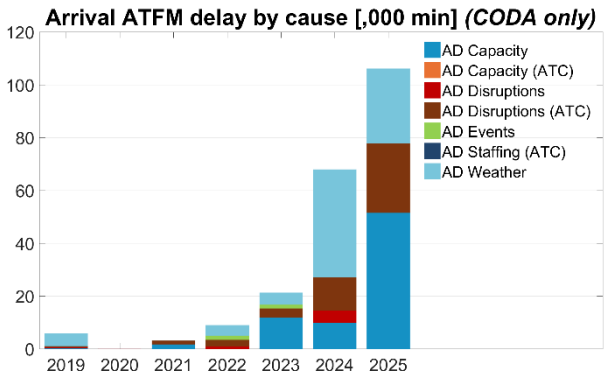
The airport did not have Remedial Measures in NOP 2025-2029.

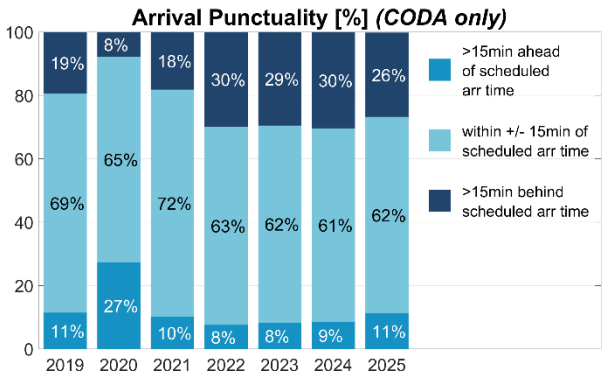
Network Manager Actions in 2025

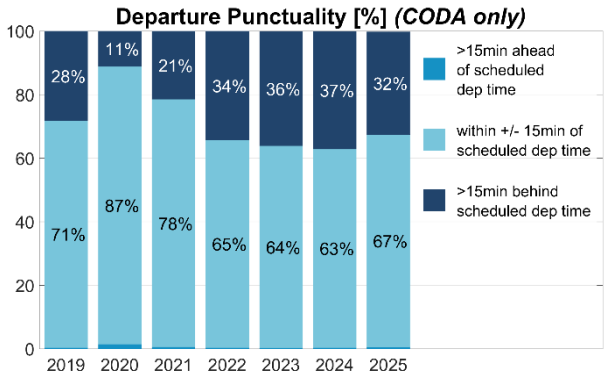
Area of activity	Actions Completed in 2025
AOP/NOP	NM supported the Airport on the data exchange definition for eAOP-NOP Implementation.
Airport Domain & Function	Regular contact with APOC when required
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information

NAPLES (LIRN/NAP)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

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Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

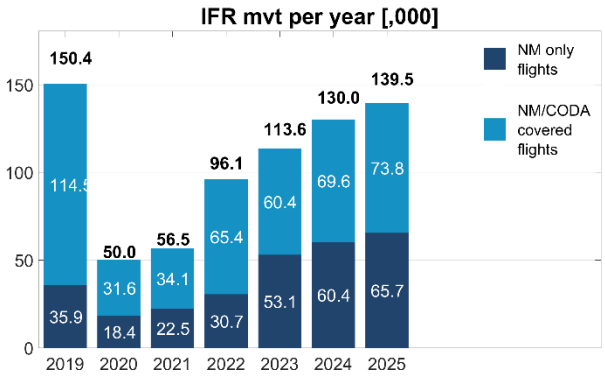
Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

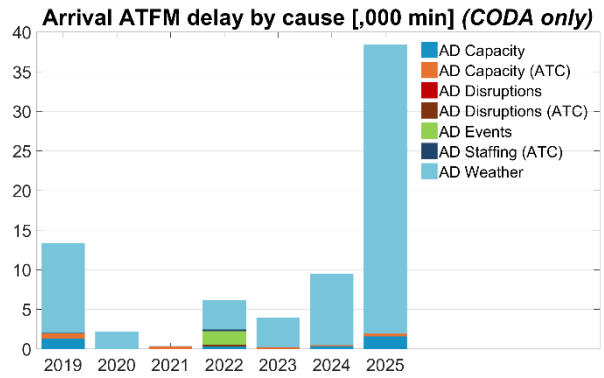
Remedial Measures	Status	Comments
Engage with AOs for improving A-CDM predictability.	WORK IN PROGRESS	
Operational Actions	**Status**	**Comments**
Targeted collaboration with NM, improve cooperation with NMOC Airport Function and Airport Unit	PARTIALLY COMPLETED	
New capacity pattern with maximum 28 mvts/h	COMPLETED	
Infrastructure capacity expansion: additional stands and improved departure procedures.	COMPLETED	
Revise the parameter for First Wave to reflect reduced hourly capacity	COMPLETED	

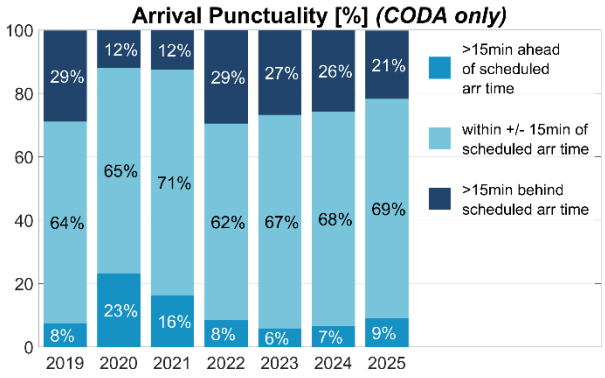
Network Manager Actions in 2025

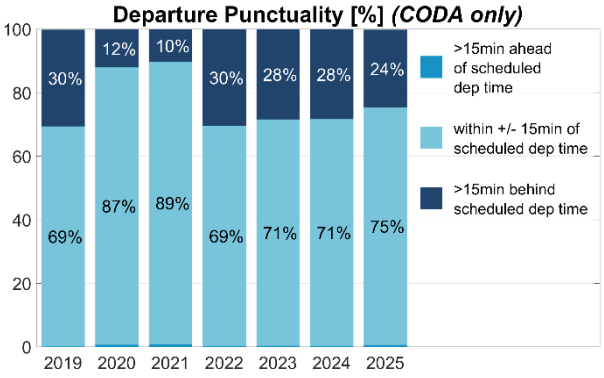
Area of activity	Actions Completed in 2025
ECRA	Using ECRA in shadow mode
Airport Domain & Function	Regular contact with APOC when required
Airport Corner	Airport is not currently contributing to the process.
Airport capacity and performance	CCPM deployed

PRAGUE (LKPR/PRG)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

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Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

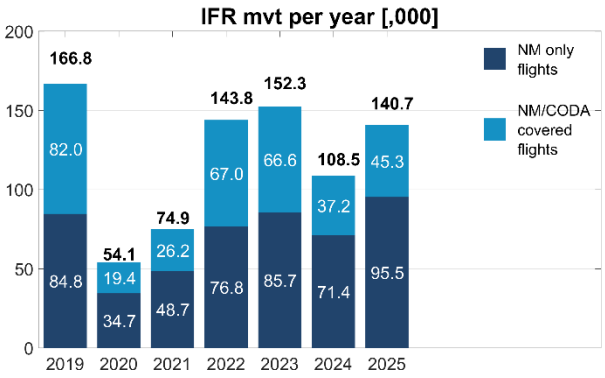
Operational Actions	Status	Comments
Working on implementation of iAOP	WORK IN PROGRESS	
Communicating with authorities to improve passport control (clarity on expected peaks, staffing requirements)	NO INFORMATION PROVIDED	
Preparing for EES – sufficient kiosks provided	COMPLETED	
Ongoing discussion with GHs to increase staffing for summer	COMPLETED	

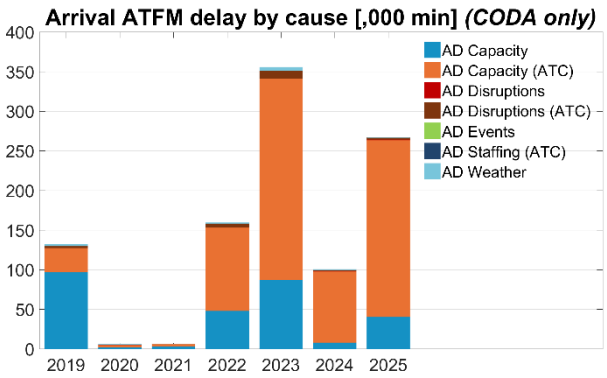
The airport did not have Remedial Measures in NOP 2025-2029.

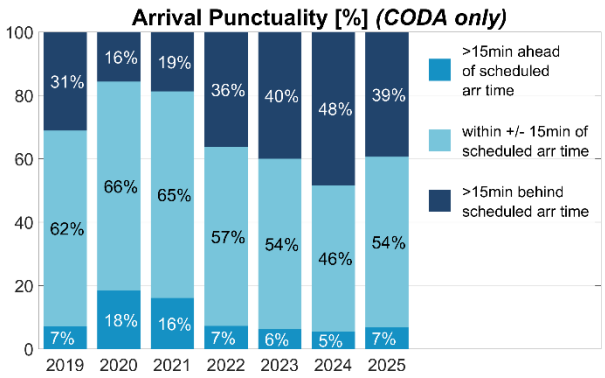
Network Manager Actions in 2025

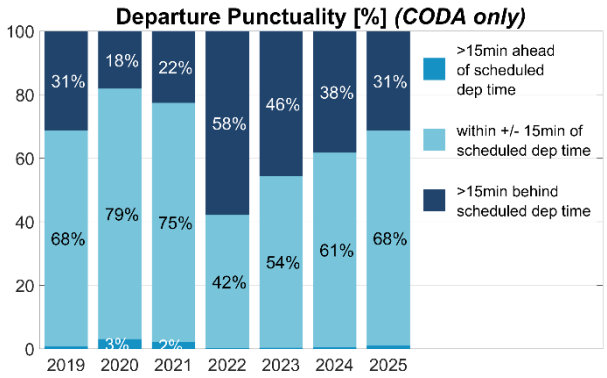
Area of activity	Actions Completed in 2025
Airport Domain & Function	Regular contact with APOC when required
Airport Corner	Limited information provision during 2025. The NM would appreciate more regular contribution in the Airport Corner process for strategic, pretactical and tactical information.

TEL AVIV (LLBG/TLV)









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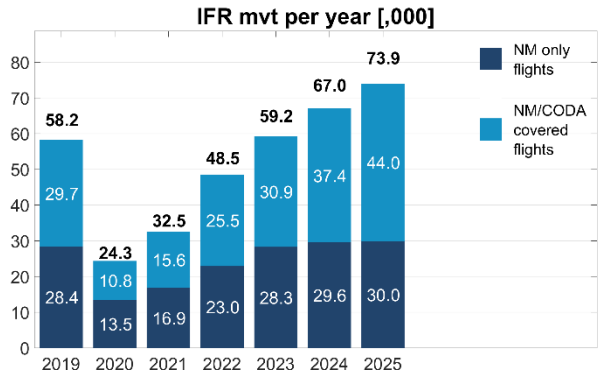
Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

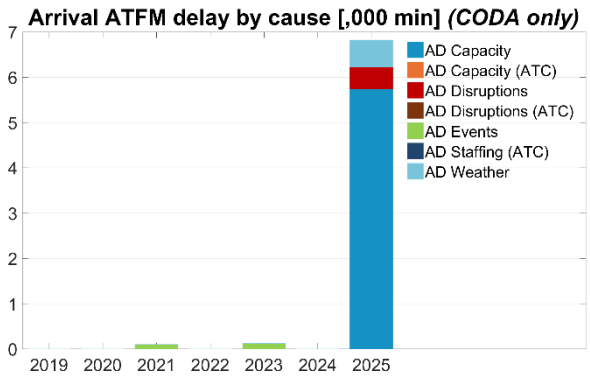
The airport did not have Remedial Measures nor Operational Actions in NOP 2025-2029.

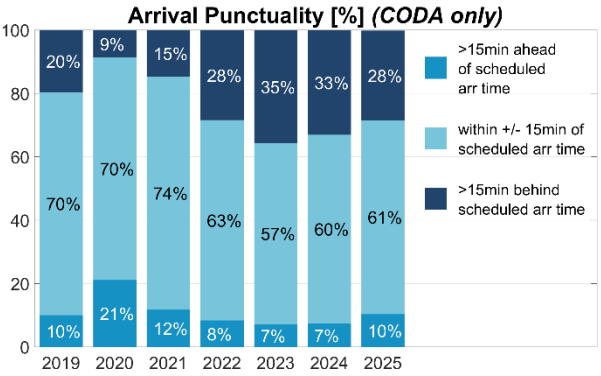
Network Manager Actions in 2025

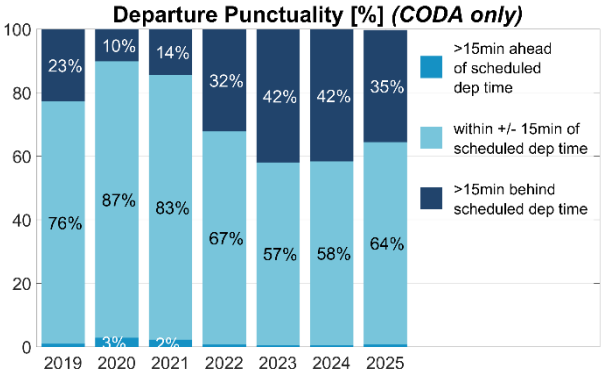
The Network Manager did not complete any action for this airport in 2025.

MALTA (LMML/MLA)









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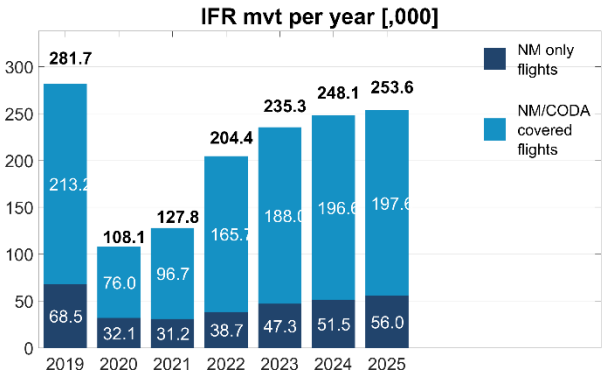
Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

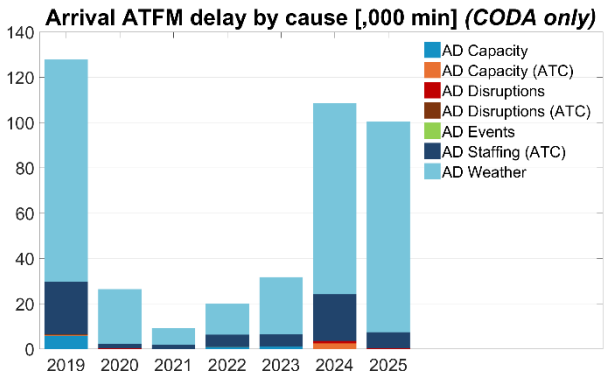
The airport did not have Remedial Measures nor Operational Actions in NOP 2025-2029.

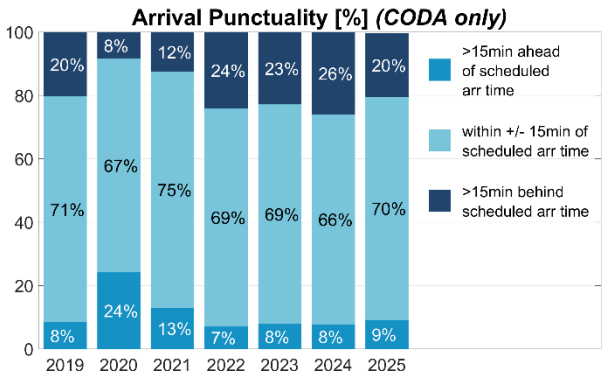
Network Manager Actions in 2025

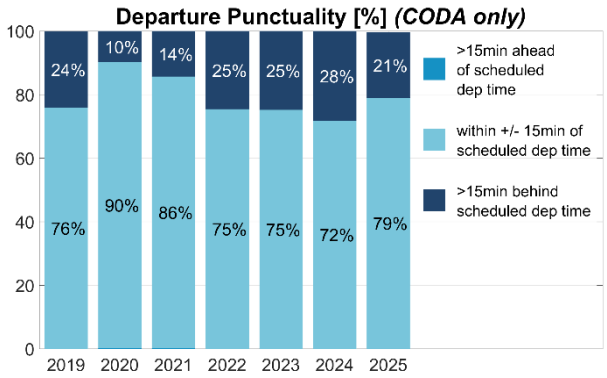
Area of activity	Actions Completed in 2025
ECRA	Initial contact in 2025
Airport Domain & Function	Limited contact in 2025
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information
Airport capacity and performance	CCPM deployed and ACAP study launched

VIENNA (LOWW/VIE)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

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Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

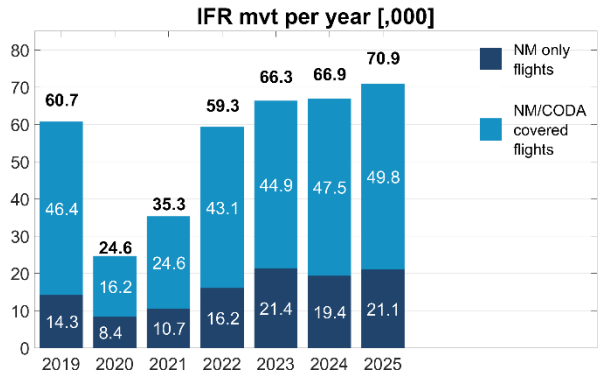
Operational Actions	Status	Comments
Improve aircraft positioning on apron (especially widebodies)	WORK IN PROGRESS	
Working closely with GHA on operational performance	ONGOING	
Terminal extension ongoing (planned for 2027).	WORK IN PROGRESS	
New de-icing pads (closer to RWY - 2026+) – leading to increased number of available stands in winter	WORK IN PROGRESS	
Task force with key stakeholders to address the EES introduction.	ONGOING	
Simulation of pax flow for meeting the capacity	COMPLETED	

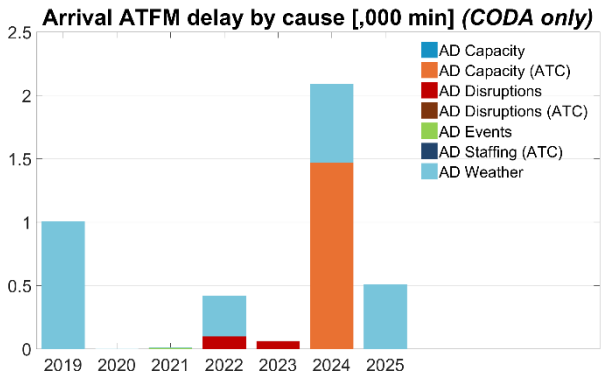
The airport did not have Remedial Measures in NOP 2025-2029.

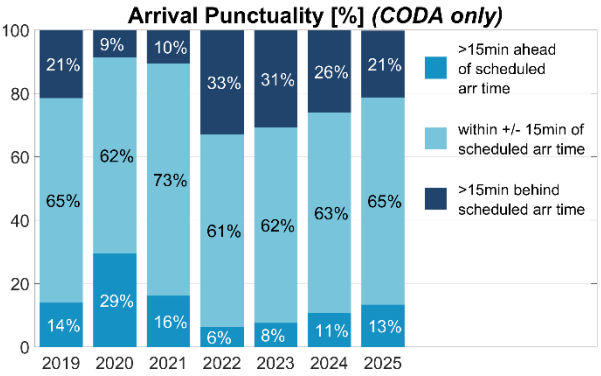
Network Manager Actions in 2025

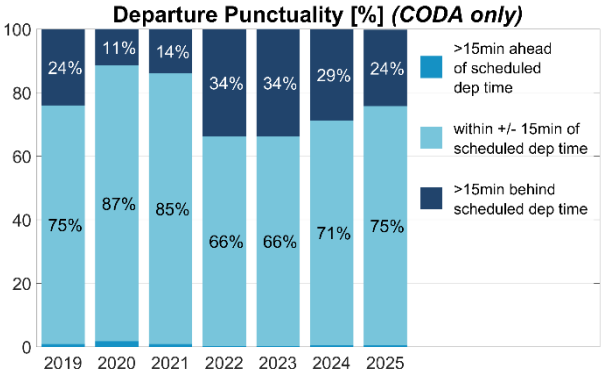
Area of activity	Actions Completed in 2025
AOP/NOP	NM supported the Airport on the data exchange definition for eAOP-NOP Implementation (CEF_2023_001_EXOPAN).
Airport Domain & Function	Regular contact with APOC when required
Airport Corner	Airport contributed to the process with diversion capabilities and Strategic information. The NM would appreciate more regular strategic, pretactical and tactical events information provision.

FARO (LPFR/FAO)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

	JUNE		JULY		AUGUST		TOTAL SUMMER	
	vs Network	vs Jun24	vs Network	vs Jul24	vs Network	vs Aug24	vs Network	vs S24
Ground delay								
First wave ground delay								
Dep delay due to ATFM								
Arr delay due to ATFM								

Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

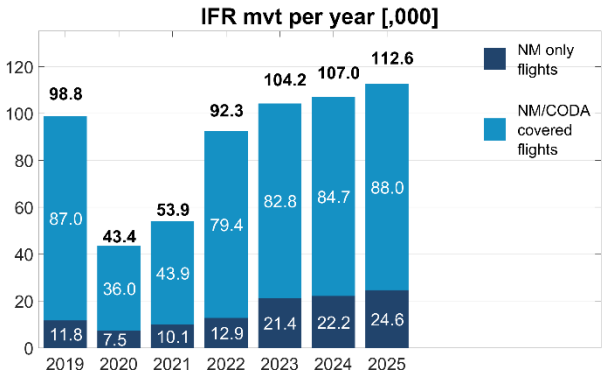
Operational Actions	Status	Comments
Continuous meetings with AOs; ground handler and ANSP to address issues related to off slot operations; potential extension of the above-mentioned format to form Punctuality and Runway Performance Committee.	ONGOING	
Installation of hardware that supports the continuous capacity and performance monitoring (CCPM) for enabling evaluation on capacity and improvements on the ground movements.	COMPLETED	
Study towards implementation new intermediate T/O position.	WORK IN PROGRESS	Pending regulatory approval
Working on closer liaison with NMOC AF for GA/BA.	WORK IN PROGRESS	
Works towards use of Delay Clearing Tool for general delay assessment enhanced with the airport view on delays.	WORK IN PROGRESS	
Initiate specifications for new developments to be implemented in 2026 using the NMOC formula for ground delay and first wave calculations.	WORK IN PROGRESS	In accordance with NAV and ANA's participation in the Working Group Task Force.

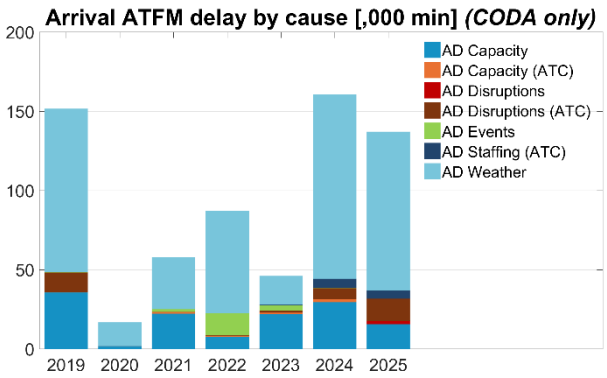
The airport did not have Remedial Measures in NOP 2025-2029.

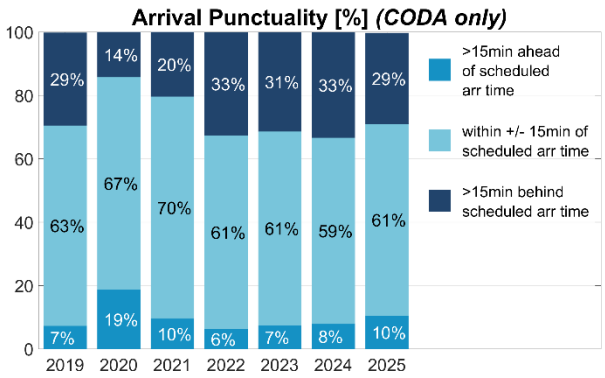
Network Manager Actions in 2025

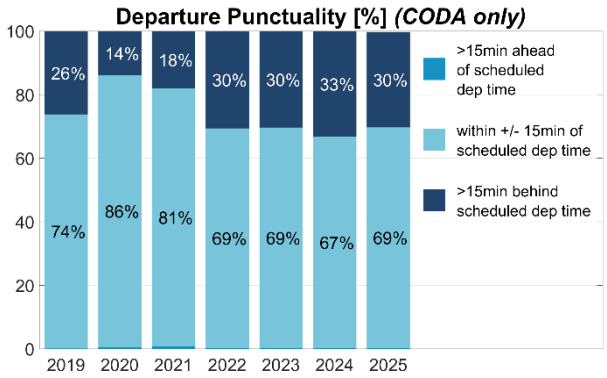
Area of activity	Actions Completed in 2025
ECRA	ADS-B deployed in 2025
Airport Domain & Function	Daily communications with APOC in summer.
Airport Corner	Airport regularly contributes to the process with reporting of their events and strategic information. The NM would appreciate regular reporting of Diversion Capabilities.
Airport capacity and performance	CCPM deployed

PORTO (LPPR/OPO)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

	JUNE		JULY		AUGUST		TOTAL SUMMER	
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First wave ground delay								
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Arr delay due to ATFM								

Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

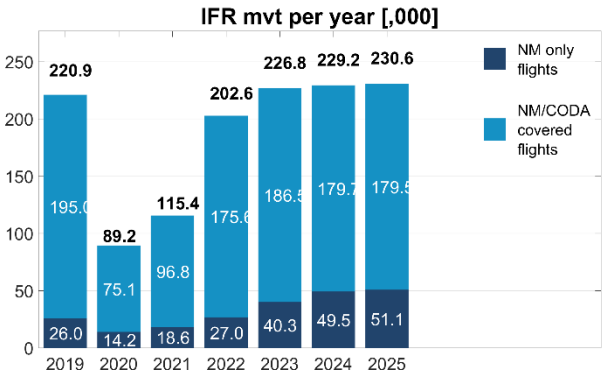
Operational Actions	Status	Comments
Minimize Arrival Delays – Study the increase in the number of arrivals on LVP situations and recovery period	WORK IN PROGRESS	Planned for W25 and S26
Implementation of new ASMGCS data fusion by ANSP	WORK IN PROGRESS	
Prepare the implementation of double taxilanes	WORK IN PROGRESS	
Implementation of ECRA application	WORK IN PROGRESS	
Implementation of a Runway Performance Committee	WORK IN PROGRESS	
Start using the Delay Clearing Tool	WORK IN PROGRESS	
Turnaround monitoring – a Proof of Concept (PoC) is planned for S25.	WORK IN PROGRESS	PoC was delivered

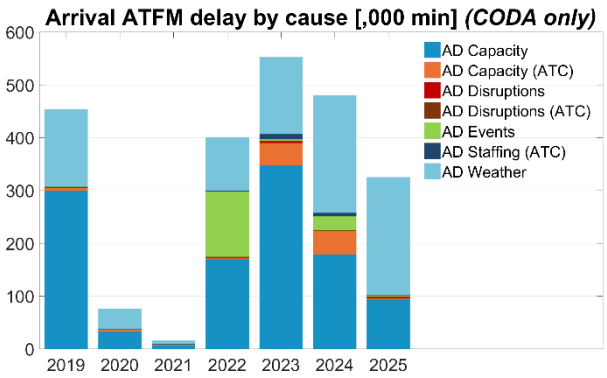
The airport did not have Remedial Measures in NOP 2025-2029.

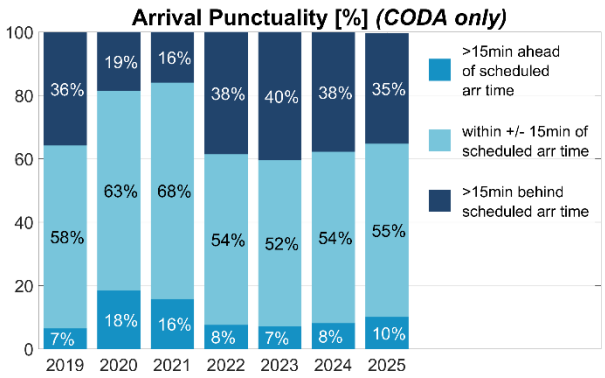
Network Manager Actions in 2025

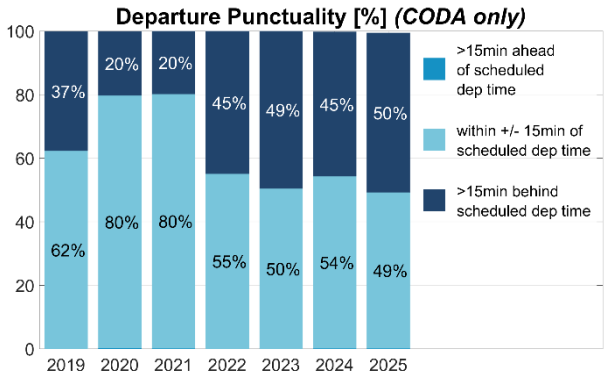
Area of activity	Actions Completed in 2025
ECRA	ADS-B deployed in 2025
Airport Domain & Function	Daily communications with APOC
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information
Airport capacity and performance	CCPM deployed and ACAP study launched

LISBON (LPPT/LIS)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

	JUNE		JULY		AUGUST		TOTAL SUMMER	
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First wave ground delay								
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Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

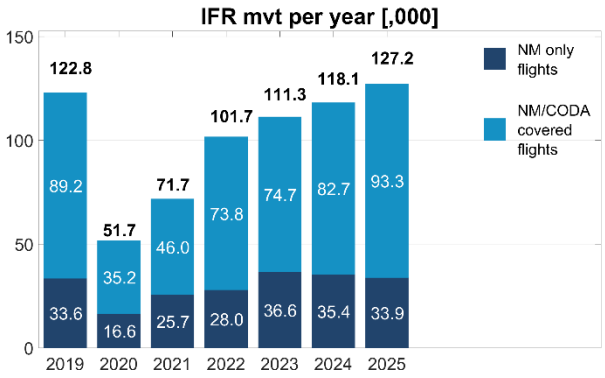
Operational Actions	Status	Comments
Adjustment of arrival rate to stabilize sequence and turnaround.	COMPLETED	Change from 26 to 23 ARRS/hour
Minimize Arrival Delays – Analyse the causes for excess in demand that induces regulations by aerodrome capacity.	WORK IN PROGRESS	
Delay Clearing Tool – Initiate specifications for new developments to be implemented in 2026 using the NMOC formula for ground delay and first wave calculations.	WORK IN PROGRESS	In accordance with NAV and ANA's participation in the Working Group Task Force.
Clearing of Delay Code 89 – continue the clearing of delay code 89 by ANSP under the Punctuality Committee in situations highlighted by the airport , for more accurate analysis.	ONGOING	
Runway Performance Committee and Punctuality Committee – we will continue working with our stakeholders to improve punctuality and runway capacity.	WORK IN PROGRESS	
Implementing strategies to manage ground delays and minimize knock-on effects across the network for mitigating first wave delays, with particular context of curfew.	WORK IN PROGRESS	

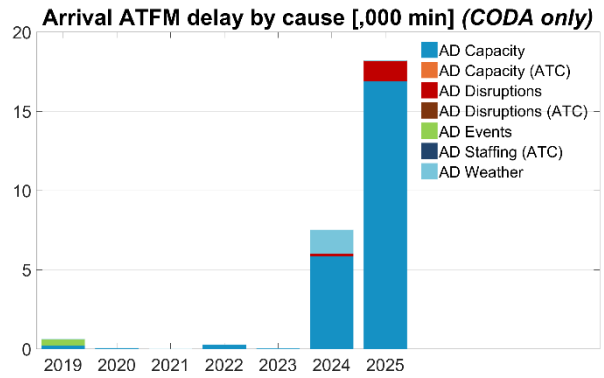
The airport did not have Remedial Measures in NOP 2025-2029.

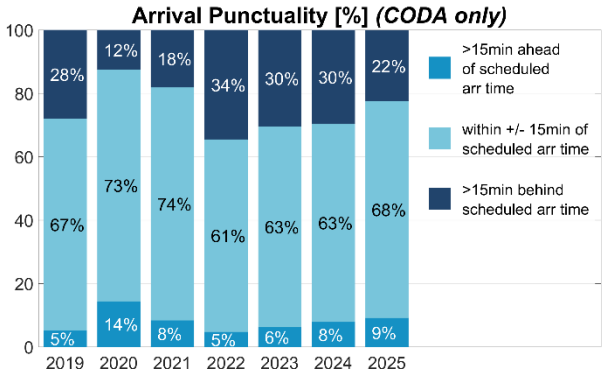
Network Manager Actions in 2025

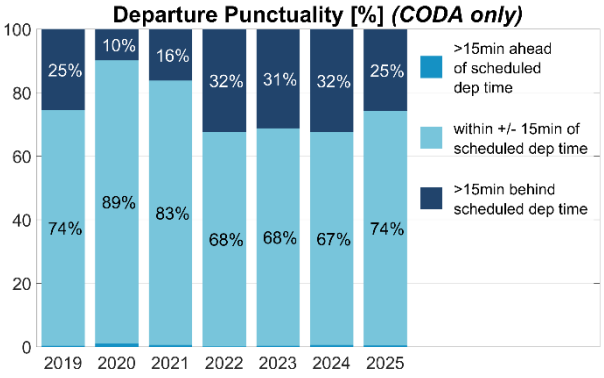
Area of activity	Actions Completed in 2025
AOP/NOP	NM supported the Airport on the data exchange definition for eAOP-NOP Implementation.
Airport Domain & Function	Regular contact with APOC when required
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information

BUCHAREST OTOPENI (LROP/OTP)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

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First wave ground delay								
Dep delay due to ATFM								
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Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

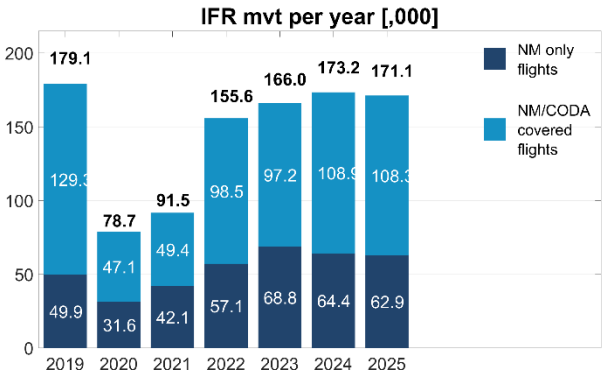
Operational Actions	Status	Comments
Maintaining open lines with AO, ANSP for collaborative delay resolution.	COMPLETED / ONGOING	
AAT evaluation ongoing for becoming operational in 2025.	WORK IN PROGRESS	
New software for increasing OPS optimization and coordination.	WORK IN PROGRESS	
Working towards schedule coordination.	WORK IN PROGRESS	
Works towards increasing apron capacity by 10%.	COMPLETED	

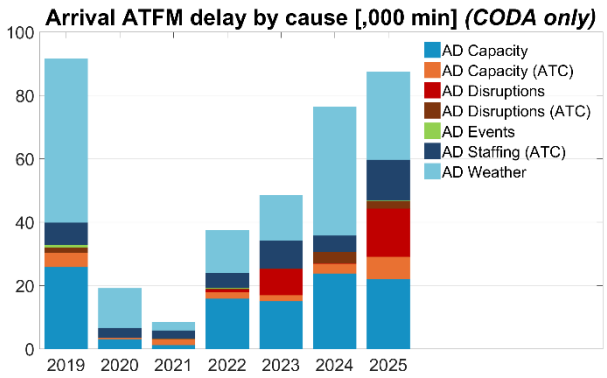
The airport did not have Remedial Measures in NOP 2025-2029.

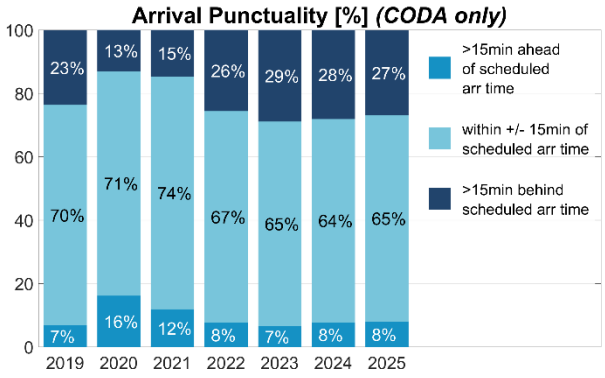
Network Manager Actions in 2025

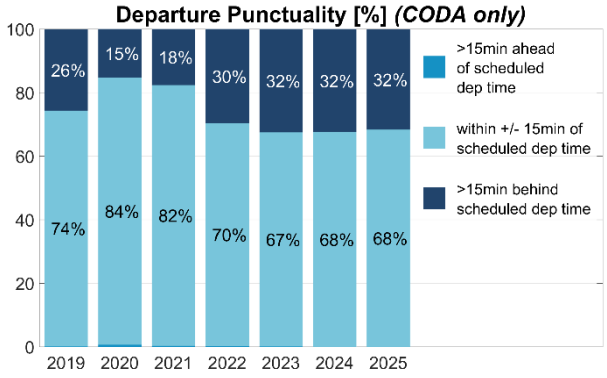
Area of activity	Actions Completed in 2025
Airport Domain & Function	Limited contact in 2025
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information
Airport capacity and performance	CCPM deployed and ACAP study launched

GENEVA (LSGG/GVA)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

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Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

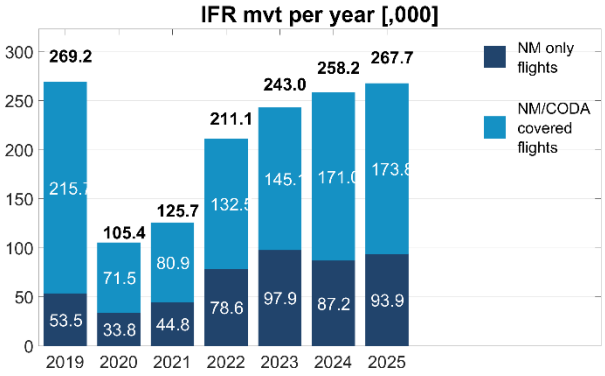
Operational Actions	Status	Comments
AODB Replacement	COMPLETED	
Weekly up-date of the resource planning	COMPLETED / ONGOING	
Quarterly coordination with stakeholders	COMPLETED / ONGOING	
Operational coordination meetings with APOC.	COMPLETED / ONGOING	Increased participation in Eurocontrol briefings every two weeks, APOC shares key points internally
Performance management sessions with the ops managers of the various entities every two months	COMPLETED / ONGOING	
Introduction of a Quota System, with a financial penalty on airlines exceeding defined noise.	COMPLETED	
Communication from the COO on the measures implemented at network level	COMPLETED / ONGOING	
Reminders on the importance of updating the TOBT	COMPLETED / ONGOING	

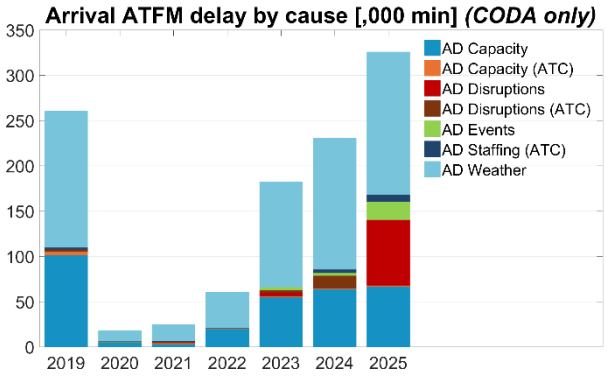
The airport did not have Remedial Measures in NOP 2025-2029.

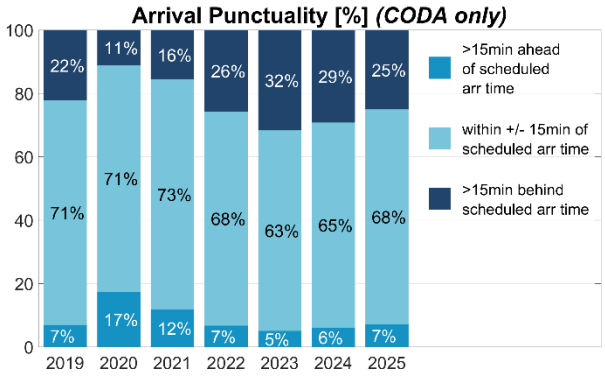
Network Manager Actions in 2025

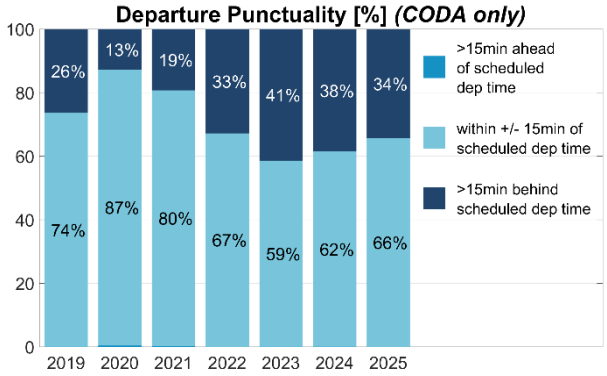
Area of activity	Actions Completed in 2025
AOP/NOP	NM supported the Airport on the data exchange definition for eAOP-NOP Implementation.
Airport Domain & Function	Regular contact with APOC when required
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information

ZURICH (LSZH/ZRH)









Summer Operations Feedback

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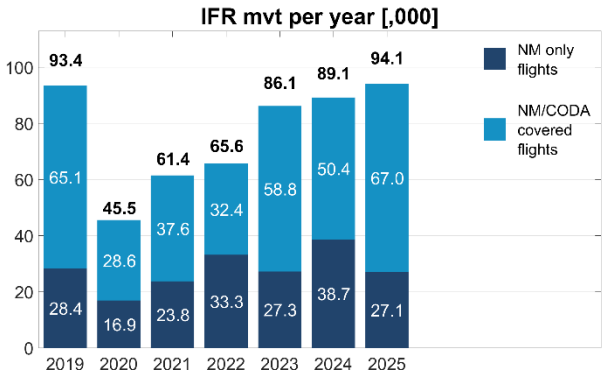
Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

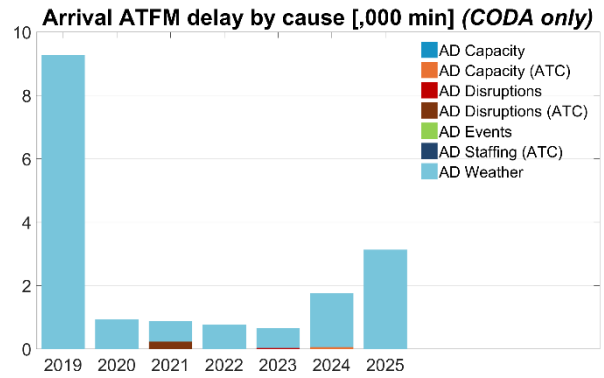
Remedial Measures	Status	Comments
Continue engagement with AOs to address ground delay and predictability.	COMPLETED	
Operational Actions	**Status**	**Comments**
Increase engagement with Airport Function.	COMPLETED	
Considering ACAP study and comparison of Ground delay for LH hubs.	NOT STARTED	
Improvement of Airport Operations Plan.	NO INFORMATION PROVIDED	
Deployment of Turnaround Management System.	WORK IN PROGRESS	
Improve staffing and resource allocation.	COMPLETED	
Weather related exemptions and dedicated MET support.	COMPLETED	
Operational resilience enhancements (RNAV1, exemption of slow moving IFR flights, trials for take off enhancements on RWY16).	WORK IN PROGRESS	
System stability and infrastructure investments.	PARTIALLY COMPLETED	Dock guidance replaced, DMAN in progress

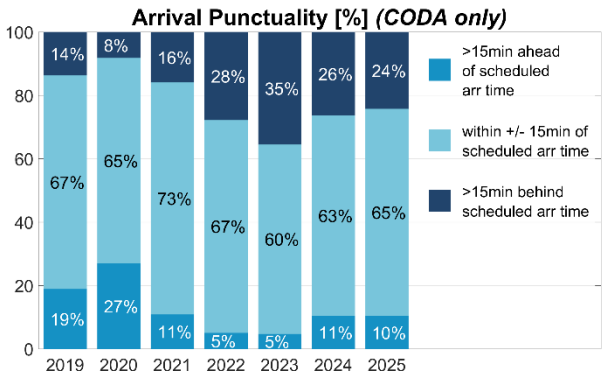
Network Manager Actions in 2025

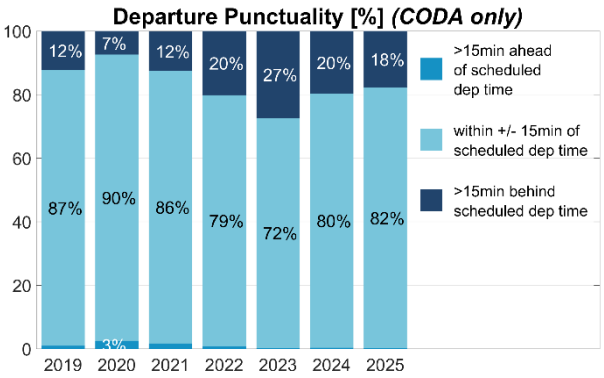
Area of activity	Actions Completed in 2025
AOP/NOP	NM supported the Airport on the data exchange definition for eAOP-NOP Implementation.
Airport Domain & Function	Regular contact with APOC when required
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information

ANKARA (LTAC/ESB)









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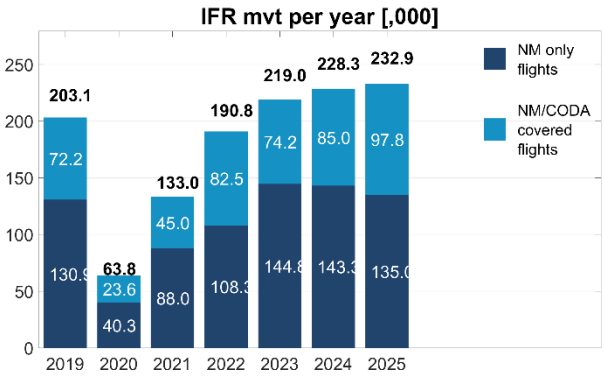
Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

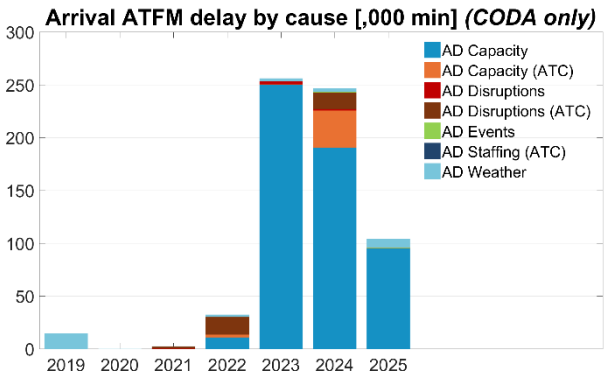
The airport did not have Remedial Measures nor Operational Actions in NOP 2025-2029.

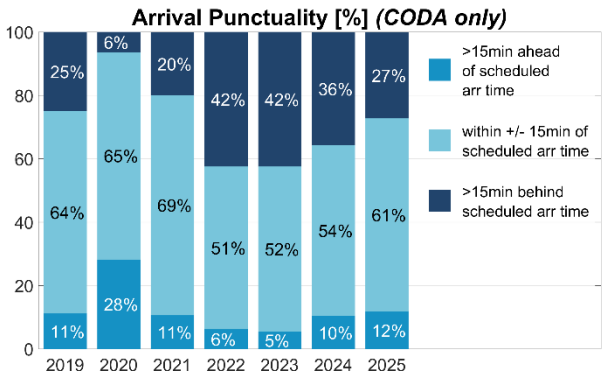
Network Manager Actions in 2025

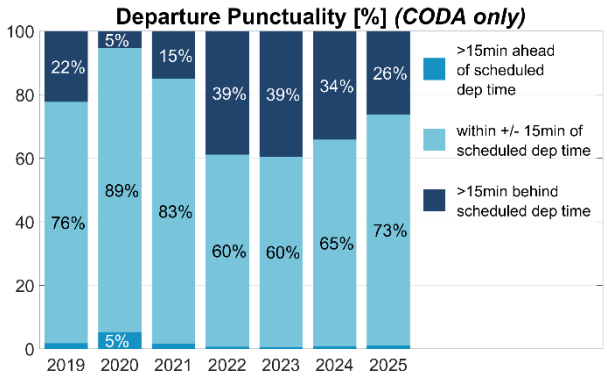
Area of activity	Actions Completed in 2025
Airport Domain & Function	Pretactical/tactical contact still not in place
Airport Corner	Airport contributed to the process with diversion capabilities and Strategic information. The NM would appreciate more regular pretactical and tactical events information provision.

ANTALYA (LTAI/AYT)









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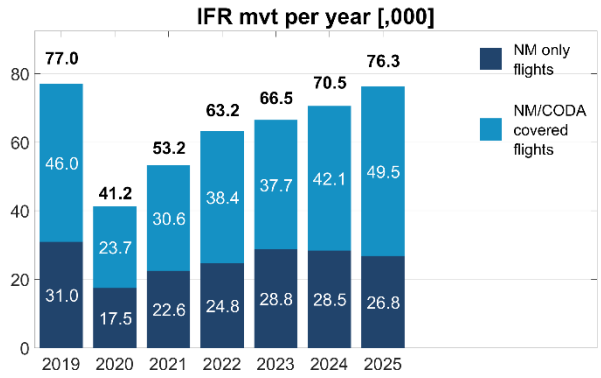
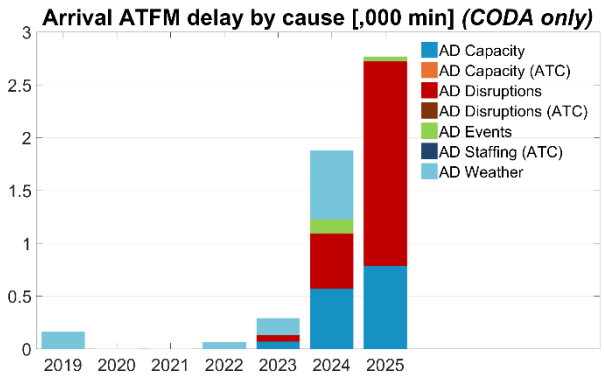
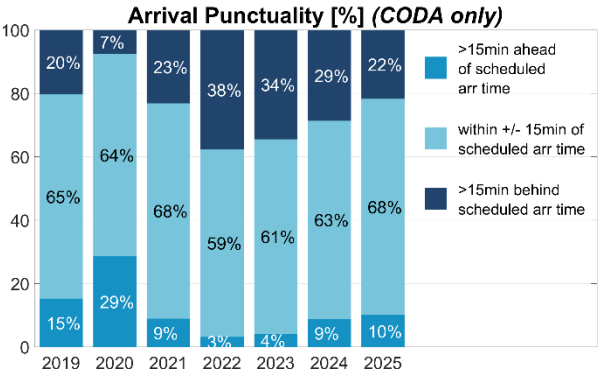
Network Manager Actions in 2025

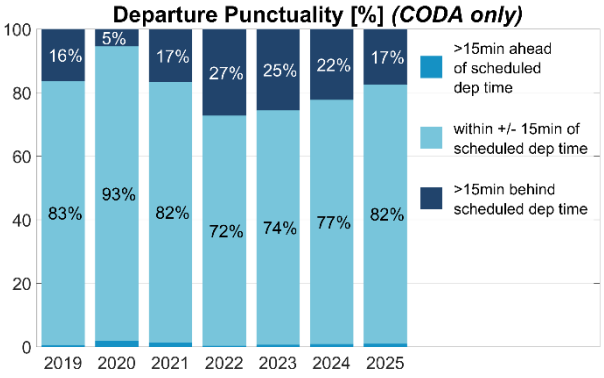
Area of activity	Actions Completed in 2025
Airport Domain & Function	Pretactical/tactical contact still not in place
Airport Corner	Airport contributed to the process with diversion capabilities and Strategic information. The NM would appreciate more regular strategic, pretactical and tactical events information provision.

IZMIR (LTBJ/ADB)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

	JUNE		JULY		AUGUST		TOTAL SUMMER	
	vs Network	vs Jun24	vs Network	vs Jul24	vs Network	vs Aug24	vs Network	vs S24
Ground delay								
First wave ground delay								
Dep delay due to ATFM								
Arr delay due to ATFM								

Legend	Above (+ 1min)	Similar (+- 1min)	Below (- 1min)

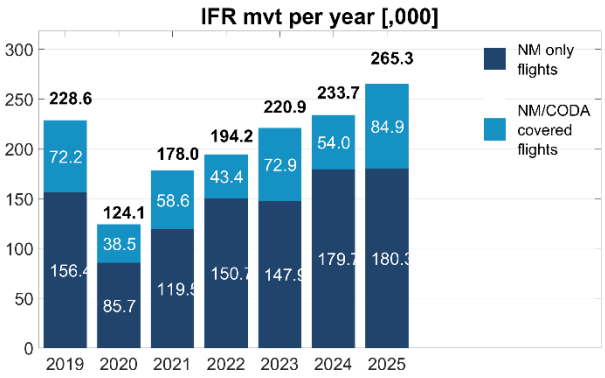
Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

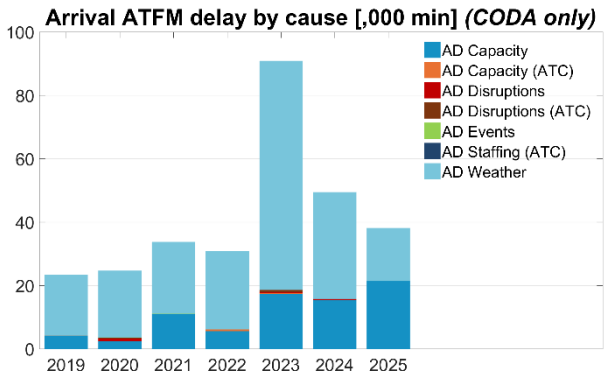
The airport did not have Remedial Measures nor Operational Actions in NOP 2025-2029.

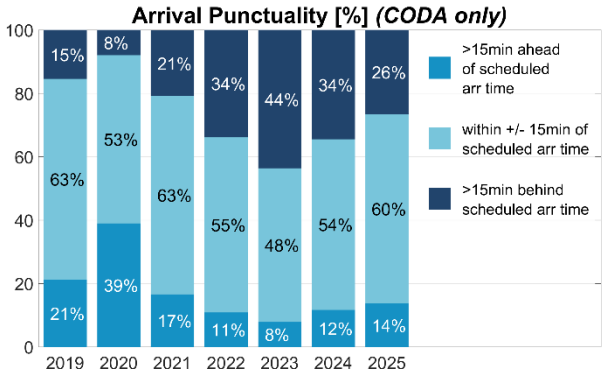
Network Manager Actions in 2025

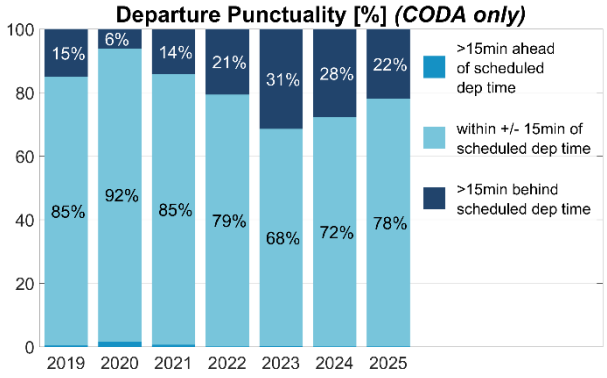
Area of activity	Actions Completed in 2025
Airport Domain & Function	Pretactical/tactical contact still not in place
Airport Corner	Airport contributed to the process with diversion capabilities and Strategic information. The NM would appreciate more regular pretactical and tactical events information provision.

ISTANBUL SABIHA GOKCEN (LTFJ/SAW)









Summer Operations Feedback

Evolution of the average delays per flight in Summer 2025 compared to the Network and to Summer 2024

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Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

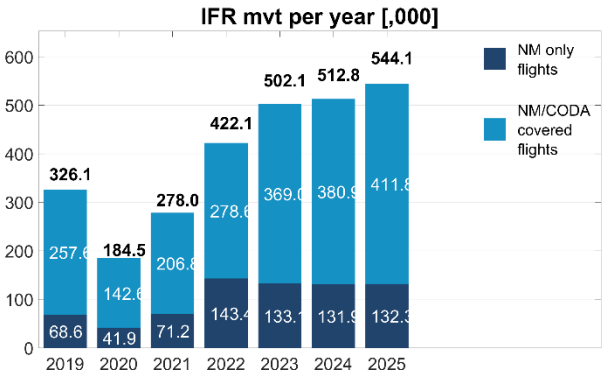
Operational Actions	Status	Comments
Daily Briefing : Close cooperation with all airport stakeholders, particularly with main airlines, terminal operator and ground handlings	COMPLETED / ONGOING	
Information sharing to be implemented	COMPLETED	
Obstacles for full use of 2nd runway will be removed in 2025	COMPLETED	
Assessment of Punctuality and performance to be continue in 2025	COMPLETED	
Infrastructure improvement is expected to be delivered before summer 2025 (taxiways and aprons)	COMPLETED	

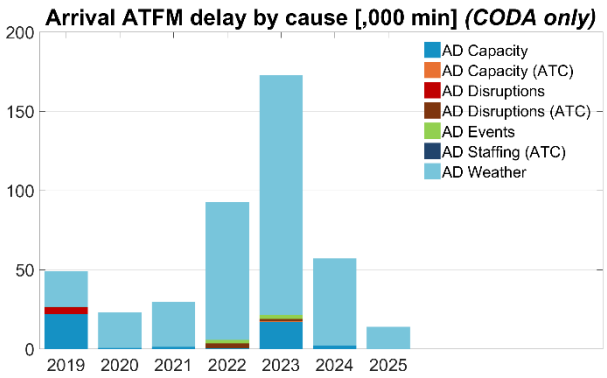
The airport did not have Remedial Measures in NOP 2025-2029.

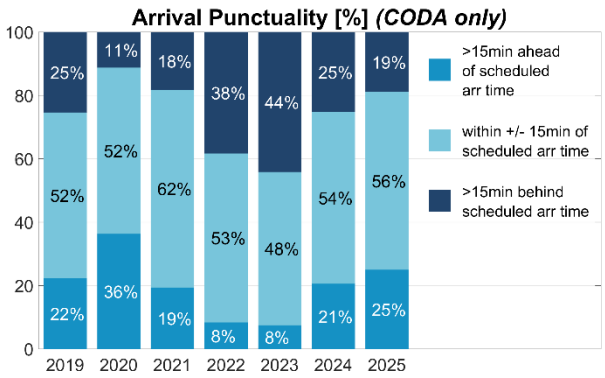
Network Manager Actions in 2025

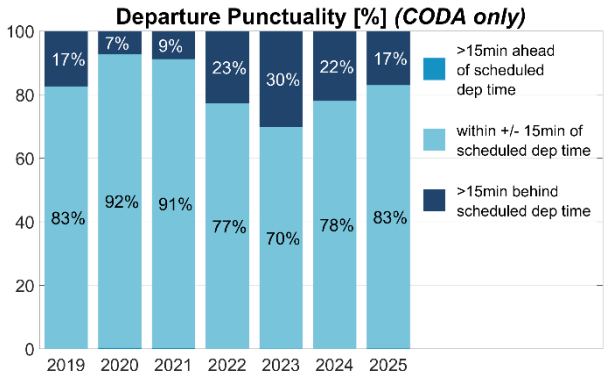
Area of activity	Actions Completed in 2025
Airport Domain & Function	Limited contact in 2025
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information

ISTANBUL (LTFM/IST)









Summer Operations Feedback

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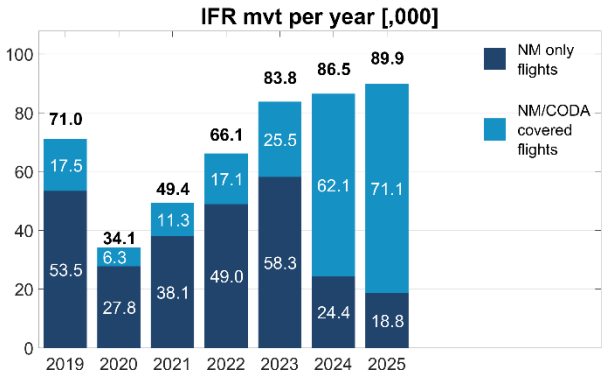
Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

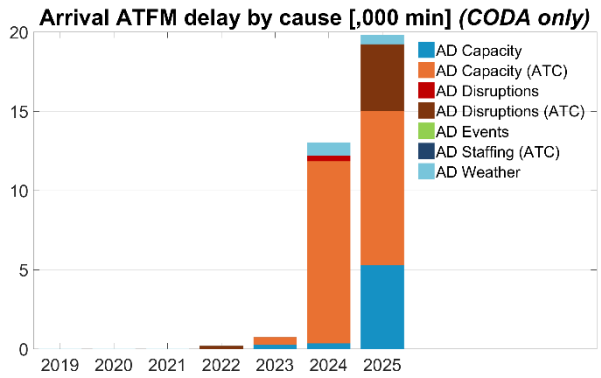
The airport did not have Remedial Measures nor Operational Actions in NOP 2025-2029.

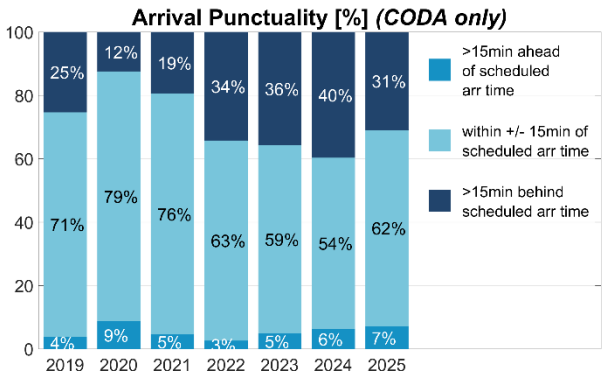
Network Manager Actions in 2025

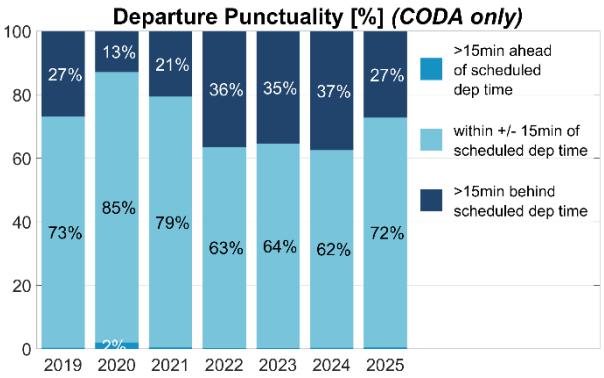
Area of activity	Actions Completed in 2025
Airport Domain & Function	Regular contact with APOC when required
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information
Increased runway throughput	ROCAT operational trial completed under SESAR HERON project

BELGRADE (LYBE/BEG)









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Achievements on Remedial Measures and Operational Actions from NOP 2025-2029

Remedial Measures	Status	Comments
Engage with AOs and local stakeholders for first wave performance.	WORK IN PROGRESS	
Operational Actions	**Status**	**Comments**
On the path to ACDM – TOBT to be shared among partners next year	WORK IN PROGRESS	
Full capacity expected for Summer 25 with RET in use	COMPLETED	
CCPM / ACAP study started with NM	PARTIALLY COMPLETED	CCPM is completed, ACAP is work in progress
Introduction the new refuelling procedures during TS/CB activity	COMPLETED	
Increasing the responsibility of GHAs in ground-handling processes	COMPLETED	
Increasing de-icing capacity for narrow- and wide-body aircrafts	COMPLETED	

Network Manager Actions in 2025

Area of activity	Actions Completed in 2025
Airport Domain & Function	Regular contact with APOC when required
Airport Corner	Airport regularly contributes to the process with reporting of their diversion capabilities, events and strategic information
Airport capacity and performance	CCPM deployed and ACAP study launched